



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1                   **[REPORT OF ACTION TAKEN IN CLOSED SESSION**

2                   **TUESDAY, OCTOBER 16, 2012, ON PAGE 143.]**

3  
4  
5  
6   **SUP. YAROSLAVSKY, CHAIRMAN:** GOOD MORNING. THE MEETING OF THE  
7 BOARD OF SUPERVISORS IS NOW IN SESSION. I'D LIKE TO ASK  
8 EVERYONE TO RISE FOR THE INVOCATION AND THE PLEDGE OF  
9 ALLEGIANCE. THE INVOCATION WILL BE LED BY PASSTOR GEREMY L.  
10 DIXON OF THE FIRST CHURCH OF GOD IN INGLEWOOD. AND THE PLEDGE  
11 OF ALLEGIANCE WILL BE LED BY SAMUEL CASTRELLON MEMBER AND THE  
12 PAST COMMANDER OF POST 176 IN THE SAN FERNANDO VALLEY AMERICAN  
13 LEGION. PASTOR DIXON?

14  
15   **PASTOR GEREMY L. DIXON:** THANK YOU. ETERNAL GOD, WE ARE SO  
16 GRATEFUL TO BE GATHERED HERE TODAY. WE THANK YOU FOR YOUR  
17 PRESENCE. WE THANK YOU FOR THIS GREAT BODY. WE THANK YOU FOR  
18 OUR COUNTY, LORD. AND WE THANK YOU FOR THOSE THAT ARE CALLED  
19 TO LEAD IT. I PRAY, FATHER, THAT THERE WOULD BE BE WISDOM  
20 GIVEN, PATIENCE, COURAGE, THAT THEY WOULD KNOW LORD GOD, THAT  
21 THEY ARE EMPOWERED TO BE FOR US, LORD GOD, THE LEADERS, THE  
22 COMMUNITY LEADERS, THE STAKEHOLDERS, FATHER GOD, WHO GUIDE US.  
23 I PRAY, FATHER, THAT THEY WOULD BE BLESSED, THAT IN EVERYTHING  
24 THAT WE DO AND ALL THE DECISIONS THAT ARE NECESSARY TO BE  
25 MADE, FATHER GOD, THAT EVERYTHING WILL BE MADE IN A WAY THAT



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1 BENEFITS THOSE WE'RE CALLED TO SERVE. LORD GOD, I PRAY FOR  
2 PEACE AND AGREEMENT IN OUR CITY, IN OUR COUNTY, LORD, THAT  
3 EVERYWHERE THAT WE ARE CALLED TO SERVE THAT PEOPLE WILL KNOW  
4 THAT THIS IS AN ENVIRONMENT WHERE WE MUST DO IT TOGETHER. THE  
5 ONLY WAY WE'LL SURVIVE IS IF WE SURVIVE HAND-IN-HAND, ARM-IN-  
6 ARM. AND SO KEEP US, THIS DAY, AND EVERY DAY. HELP US TO  
7 CONTINUE TO BE ABOUT THE BUSINESS OF CREATING A COMMUNITY OF  
8 KINDNESS, OF DEFERENCE TO ALL MEN, LOVE AND SUPPORT THAT WE  
9 WOULD BE CONCERNED WITH THE LEAST OF THESE. AND THEN CONTINUE  
10 TO ALLOW FOR THESE MEETINGS TO BE MEETINGS THAT ARE GOVERNED  
11 WITH DILIGENCE, WITH PEACE, WITH PATIENCE, AND THAT AT THE END  
12 OF ALL THINGS, THAT WE WILL COME AS A COMMUNITY STANDING  
13 TOGETHER, STANDING STRONG, AND MAKING SURE THAT ALL ARE  
14 REPRESENTED EFFECTIVELY AND REPRESENTED EQUALLY, IN YOUR NAME  
15 WE PRAY, AMEN.

16

17 **SAMUEL CASTRELLON:** PLEASE REMAIN STANDING. IF YOU'RE VETERANS,  
18 YOU HAVE A RIGHT TO SALUTE, EVERYONE ELSE PUT YOUR RIGHT HAND  
19 OVER YOUR HEART, READY, BEGIN. [PLEDGE OF ALLEGIANCE RECITED.]  
20 THANK YOU.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR RIDLEY THOMAS.

23

24 **SUP. RIDLEY-THOMAS:** WELL, THANK YOU VERY MUCH, MR. CHAIRMAN.  
25 WE'RE DELIGHTED TO HAVE TODAY WITH US THE REVEREND GERMANY L.





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1 DIXON. HE IS THE PASTOR OF THE FIRST CHURCH OF GOD CENTER OF  
2 HOPE IN INGLEWOOD, CALIFORNIA. PASTOR DIXON BEGAN PREACHING AT  
3 THE AGE OF 16 AND HAS PRACTICED MINISTRY FOR THE PAST 12 YEARS  
4 WITH THE FIRST CHURCH OF GOD CENTER OF HOPE. HE HAS HELD  
5 SEVERAL ROLES ON THE STAFF OF FIRST CHURCH OF GOD INCLUDING  
6 YOUTH PASTOR, EXECUTIVE DIRECTOR OF THE CHURCH'S COMMUNITY'S  
7 DEVELOPMENT CORPORATION, AND PASTOR OF ASSIMILATION. HE IS  
8 KNOWN FOR HIS APPROACHABLE DEMEANOR AND HIS ABILITY TO MAKE  
9 RELIGION LESS INTIMIDATING AND MORE ACCESSIBLE. HE STEPPED  
10 INTO THE ROLE AS SENIOR PASTOR IN AUGUST OF THIS YEAR  
11 FOLLOWING HIS LATE FATHER'S PASSING, THE REVEREND BISHOP  
12 GREGORY DIXON. HE IS FOLLOWING IN HIS FOOTSTEPS. AND YOU  
13 RECALL THAT BISHOP DIXON SERVED IN THIS CAPACITY AS THE  
14 INVOCATOR AT ONE OF OUR PREVIOUS BOARD MEETINGS. IN OCTOBER OF  
15 LAST YEAR, HE HELPED EXPAND FIRST CHURCH OF GOD'S MINISTRY  
16 ACROSS THE NATION SERVING AS THE FOUNDING PASTOR OF THE CENTER  
17 OF HOPE CHURCH IN ATLANTA, GEORGIA. PASTOR GEREMY AS HE IS  
18 AFFECTIONATELY CALLED ATTENDED SOUTHERN CALIFORNIA SCHOOL OF  
19 MINISTRY AND THE FACULTAD SCHOOL OF THEOLOGY WHERE HE EARNED A  
20 BACHELOR IN CHRISTIAN MINISTRY. HE AND HIS WIFE ADRIAN ARE THE  
21 PROUD PARENTS OF FOUR CHILDREN SO IT'S ON BEHALF OF THE ENTIRE  
22 BOARD OF SUPERVISORS, PASTOR DIXON, THAT WE EXTEND TO YOU THIS  
23 CERTIFICATE OF OUR APPRECIATION FOR BRINGING THIS MORNING'S  
24 INVOCATION. WE EXTEND TO YOU OUR BEST WISHES AS YOU LAUNCH



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1 WHAT WE KNOW TO BE AN IMAGINATIVE, BOLD MINISTRY. AND WE WISH  
2 YOU GOD SPEED. [APPLAUSE.]

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, SUPERVISOR THOMAS. I'M  
5 HONORED TO PRESENT THIS CERTIFICATE TO SAMUEL CASTRELLON WHO  
6 LED US IN THE PLEDGE OF ALLEGIANCE THIS MORNING. SAMUEL IS  
7 REPRESENTING THE AMERICAN LEGION POST 176 IN THE SAN FERNANDO  
8 VALLEY WHERE HE IS MEMBER AND PAST COMMANDER. ALSO MEMBER OF  
9 THE SAN FERNANDO MARINE CORPS LEAGUE DETACHMENT 1277. HE  
10 SERVED IN ATTAINING THE RANK OF CORPORAL IN THE UNITED STATES  
11 MARINE CORPS FROM 1979 TO 1982. HE WAS PART OF THE MARINE  
12 CORPS AIR GROUP, THE WEST PACK TOUR. HE IS A PLANT MANAGER  
13 WITH THE LOS ANGELES UNIFIED SCHOOL DISTRICT. HE'S MARRIED  
14 WITH THREE CHILDREN. LIVES IN THE CITY OF SAN FERNANDO AND IS  
15 A GRADUATE OF SAN FERNANDO HIGH SCHOOL. SO HE'S A LOCAL KID,  
16 TIGER, YES. HE'S A LOCAL KID WHO STAYED CLOSE TO HIS ROOTS.  
17 THANK YOU VERY MUCH, SAM, FOR LEADING US IN THE PLEDGE AND FOR  
18 YOUR SERVICE TO OUR COUNTRY. [APPLAUSE.] OKAY. SACHI, WILL YOU  
19 CALL THE AGENDA?

20

21 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE  
22 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE THREE, AGENDA FOR  
23 THE MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D  
24 THROUGH 1-DON ITEM NUMBER 1-D, THERE'S A REQUEST FROM A MEMBER



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1 OF THE BOARD TO HOLD THIS MEMBER. THE REMAINING ITEMS 2-D AND  
2 3-D ARE BEFORE YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY RIDLEY-THOMAS, SECONDED  
5 BY ANTOVICH WITHOUT OBJECTION, UNANIMOUS VOTE.

6

7 **CLERK SACHI HAMAI:** ON PAGE FIVE, BOARD OF SUPERVISORS, ITEMS 1  
8 THROUGH 3, ON ITEM NUMBER 3, THERE'S A REQUEST FROM A MEMBER  
9 OF THE PUBLIC TO HOLD THIS ITEM ITEMS NUMBER 1 AND 2 ARE  
10 BEFORE YOU.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY ANTONOVICH. SECONDED BY  
13 RIDLEY-THOMAS, WITHOUT OBJECTION, UNANIMOUS VOTE.

14

15 **CLERK SACHI HAMAI:** ON PAGE SIX CONSENTS CALENDAR, ITEMS 4  
16 THROUGH 31. ON ITEM NUMBER 4 THIS INCLUDES THE REVISIONS AS  
17 INDICATED ON THE SUPPLEMENTAL AGENDA. ON THIS ITEM THERE IS A  
18 REQUEST FROM MEMBERS OF THE PUBLIC TO HOLD IT. ON ITEM NUMBER  
19 11, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS  
20 ITEM. ON ITEMS NUMBER 14, 15 AND 16, THERE'S A REQUEST FROM A  
21 MEMBER OF THE PUBLIC TO HOLD THESE ITEMS. ON ITEM NUMBER 22,  
22 23, 24 AND 25 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO  
23 HOLD THESE ITEMS. ON ITEM NUMBER 29 THERE'S A REQUEST FROM A  
24 MEMBER OF THE PUBLIC TO HOLD THIS ITEM AND ON ITEM NUMBER 30  
25 THERE'S ALSO A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD





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1 THIS ITEM. ON ITEM NUMBER 31 THERE'S ALSO A REQUEST FROM A  
2 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. AND THE REMAINING  
3 ITEMS UNDER THE CONSENT CALENDAR ARE BEFORE YOU.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY ANTONOVICH, SECONDED BY  
6 RIDLEY-THOMAS WITHOUT OBJECTION UNANIMOUS VOTE.

7

8 **CLERK SACHI HAMAI:** ON PAGE 21 ORDINANCE FOR INTRODUCTION. ITEM  
9 NUMBER 32 AND I'LL READ THE SHORT TITLE IN FOR THE RECORD. ON  
10 ITEM NUMBER 32, THIS IS AN ORDINANCE FOR INTRODUCTION AMENDING  
11 THE COUNTY CODE TITLE 5, PERSONNEL AND SALARIES RELATING TO  
12 THE COMPENSATION OF EMPLOYEES ORDERED INTO ACTIVE MILITARY  
13 SERVICE. THIS ITEM IS BEFORE YOU.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY RIDLEY-THOMAS. I'LL  
16 SECOND IT. WITHOUT OBJECTION, UNANIMOUS VOTE.

17

18 **CLERK SACHI HAMAI:** SEPARATE ITEM NUMBER 33 AND AGAIN I'LL READ  
19 THE SHORT TITLE IN FOR THE RECORD. THIS IS THE TREASURER AND  
20 TAX COLLECTOR'S RECOMMENDATION TO ADOPT A RESOLUTION  
21 AUTHORIZING THE ISSUANCE AND SALE OF THE ANTELOPE VALLEY  
22 COMMUNITY COLLEGE DISTRICT 2012-2013 TAX AND REVENUE  
23 ANTICIPATION NOTES AND AGGREGATE PRINCIPAL AMOUNT NOT TO  
24 EXCEED 25 MILLION DOLLARS. THIS ITEM IS BEFORE YOU.

25



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY ANTONOVICH. SECONDED BY  
2   RIDLEY-THOMAS. WITHOUT OBJECTION, UNANIMOUS VOTE.

3

4   **CLERK SACHI HAMAI:** ON PAGE 22, DISCUSSION ITEM, ITEM NUMBER  
5   34, THIS IS A PUBLIC HEARING, AND WE WILL HOLD IT FOR THE  
6   PUBLIC HEARING. SUPPLEMENTAL BUDGET ITEM, ITEM NUMBER 35,  
7   THERE'S REQUESTS FROM MEMBERS OF THE PUBLIC TO HOLD THIS ITEM.  
8   PAGE 23, MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE  
9   POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS  
10   INDICATED ON THE SUPPLEMENTAL AGENDA. ITEM NUMBER 36-A IS  
11   BEFORE YOU.

12

13   **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL MOVE IT. SECONDED BY  
14   ANTONOVICH. WITHOUT OBJECTION, UNANIMOUS VOTE.

15

16   **CLERK SACHI HAMAI:** ON ITEM NUMBER 36-B, THERE'S A REQUEST FROM  
17   MEMBERS OF THE PUBLIC TO HOLD THIS ITEM. ON PAGE 26, NOTICES  
18   OF CLOSED SESSION, ON ITEM NUMBER CS-1, THERE'S A REQUEST FROM  
19   MEMBERS OF THE PUBLIC TO HOLD THIS ITEM. AND ITEM NUMBER CS-7,  
20   WHICH WAS POSTED ON THE SUPPLEMENTAL AGENDA, THERE'S ALSO A  
21   FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. AND THAT  
22   COMPLETES THE READING OF THE AGENDA. BOARD OF SUPERVISORS  
23   SPECIAL ITEMS BEGIN WITH SUPERVISORIAL DISTRICT NUMBER 2.

24



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** MARK, DO YOU HAVE ANY  
2    PRESENTATIONS? LET ME INVITE THE CONSUL GENERAL OF BELGIUM TO  
3    JOIN ME HERE. I'M VERY PLEASED TO INTRODUCE THE HONORABLE RUDY  
4    VEERSTRAETEN THE NEW CONSUL GENERAL OF BELGIUM IN LOS ANGELES.  
5    HE HAS BEEN A CAREER DIPLOMAT FOR 25 YEARS. HE'S BEEN THE  
6    AMBASSADOR TO THAILAND AND BEFORE THAT WAS AMBASSADOR AT LARGE  
7    FOR MIGRATION IN BRUSSELS. HE HAS ALSO BEEN COUNSELOR AND  
8    CONSUL AT THE BELGIUM EMBASSY IN WASHINGTON, D.C. AND SERVED  
9    IN SENIOR POSITIONS WITH THE MINISTRY OF FOREIGN AFFAIRS IN  
10    BRUSSELS. SOME OF HIS CAREER ACHIEVEMENTS INCLUDE EUROPEAN AND  
11    GLOBAL IMMIGRATION POLICY FORMATION, INVOLVEMENT IN  
12    NEGOTIATING A TREATY BETWEEN THE UNITED STATES AND THE  
13    EUROPEAN UNION ON JUDICIAL COOPERATION FOLLOWING 9/11 AND  
14    DECENTRALIZING DAY-TO-DAY OPERATIONS AND IMPROVING FINANCIAL  
15    MANAGEMENT IN CONSULAR AFFAIRS. AS CONSUL GENERAL OF BELGIUM  
16    IN LOS ANGELES HIS JURISDICTION INCLUDES ALL THE STATES WEST  
17    OF TEXAS INCLUDING ALASKA AND HAWAII, AMERICAN SAMOA, GUAM,  
18    MICRONESIA, THE MARIANA ISLANDS AND PULAU. YOU SHOULD SPEND A  
19    LOT OF TIME IN THOSE AREAS, I UNDERSTAND THEY HAVE BEEN  
20    UNDERSERVED BY YOUR CONSULATE SO YOU SHOULD GO TO THE SOUTH  
21    PACIFIC AND SEE WHAT'S GOING ON. ON BEHALF OF THE BOARD OF  
22    SUPERVISORS, CONSUL GENERAL, AND THE MORE THAN 10 MILLION  
23    RESIDENTS OF THE COUNTY OF LOS ANGELES, I WANT TO EXTEND TO  
24    YOU A WARM WELCOME TO OUR REGION AND I WANT TO PRESENT YOU  
25    WITH THIS PLAQUE AS A TOKEN OF OUR WELCOME AND ALSO THIS



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1    RENDERING OF THE MISSION SAN GABRIEL WHICH WAS THE FIRST  
2    MISSION IN THE COUNTY OF LOS ANGELES. AND WE'RE HONORED TO  
3    HAVE YOU HERE. AND WOULD LIKE TO INVITE YOU TO SAY A FEW  
4    WORDS. [APPLAUSE.]

5

6    **CONSUL GENERAL VEESTRAETEN:** THANK YOU VERY MUCH, MR. CHAIRMAN  
7    OF THE BOARD OF SUPERVISORS AND MEMBERS OF THE BOARD OF  
8    SUPERVISORS AND EVERYBODY HERE TODAY, FOR ME AND MY SPOUSE  
9    \_\_\_\_\_, THIS IS A NICE ACHIEVEMENT. WE HAVE BEEN LOOKING  
10   FORWARD TO COMING TO LOS ANGELES AND TO THE WEST COAST OF THE  
11   UNITED STATES FOR A VERY LONG TIME. SO WE ARE VERY HAPPY TO BE  
12   HERE, IN A PLACE WHICH IS QUITE SIMILAR IN SIZE OF POPULATION  
13   TO MY COUNTRY, THE COUNTY OF L.A. HAS THE SAME POPULATION AS  
14   MY WHOLE COUNTRY. BELGIUM IS PROBABLY MORE CITY STATES LIKE  
15   LOS ANGELES IS IN THIS NEW WORLD WHERE CITY STATES TAKE THEIR  
16   ROLE AND L.A. COUNTY TAKES ITS ROLE AS A CITY STATE. THE SIZE  
17   OF MY COUNTRY IS ONLY THREE TIMES THE COUNTY OF L.A. SO THAT'S  
18   ALSO QUITE SIMILAR. SO WE ARE WORKING IN UNDERSTANDABLE-- WE  
19   KNOW HOW THE CATEGORIES WORK. I THINK THAT MY FIRST MISSION  
20   HERE IN THIS PART OF THE EARTH IS TO BRING LARGE SIZE ECONOMIC  
21   MISSION, THE BELGIAN CROWN, WE HAVE A MONARCHY IN BELGIUM, THE  
22   CROWN PRINCE WILL VISIT LOS ANGELES NEXT YEAR IN JUNE WITH A  
23   LARGE TRADE MISSION, PROBABLY BETWEEN 200 AND 300 PEOPLE WHO  
24   WILL COME, ALL MAJOR BELGIAN BUSINESSES. SO I THINK THAT THIS  
25   IS REALLY AN INTERESTING CHALLENGE AND A GOOD TOKEN FOR THE



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1 FUTURE COOPERATION BETWEEN THE COUNTY OF LOS ANGELES AND MY  
2 COUNTRY, THE KINGDOM OF BELGIUM. SO I HOPE THAT THIS IS A GOOD  
3 START AND THAT WE CAN STRENGTHEN FURTHER THE RELATIONSHIP  
4 BETWEEN OUR TWO UNITS. THANK YOU. [APPLAUSE.]

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** NEXT IT'S MY PLEASURE TO INTRODUCE  
7 THE HONORABLE BERNARD LEON GRICE, THE NEW CONSUL GENERAL OF  
8 NEW ZEALAND TO LOS ANGELES. CONSUL GENERAL GRICE CAME TO  
9 PUBLIC SERVICE IN 2009 WHEN HE WAS ASKED TO ESTABLISH THE NEW  
10 ZEALAND 2011 OFFICE IN THE MINISTRY OF ECONOMIC DEVELOPMENT.  
11 THE NEW OFFICE WAS RESPONSIBLE FOR DELIVERING BUSINESS,  
12 FESTIVAL AND COMMUNITY ENGAGEMENT PROGRAMS FOR RUGBY WORLD CUP  
13 2011 AND WAS HIGHLY SUCCESSFUL. BEFORE THAT, HE ESTABLISHED A  
14 COMPANY THAT ASSISTED CANADIAN, U.S. AND AUSTRALIAN BUSINESSES  
15 TO INVEST IN THE NEW ZEALAND FORESTRY POWER AND GAS  
16 INDUSTRIES. HE ALSO ASSISTED THE MAORI FISHERIES COMMISSION TO  
17 CREATE FOOD PROCESSING COMPANIES AND HAS ASSISTED WITH THE  
18 CANTERBURY EARTHQUAKE RECOVERY AUTHORITY TO BUILD A NEW  
19 CANTERBURY CENTRAL DEVELOPMENT UNIT. AS CONSUL GENERAL OF NEW  
20 ZEALAND IN LOS ANGELES, HIS JURISDICTION INCLUDES ALL THE  
21 STATES WEST OF TEXAS INCLUDING ALASKA AND HAWAII. ON BEHALF OF  
22 THE BOARD OF SUPERVISORS, CONSUL GENERAL, AND THE MORE THAN 10  
23 MILLION RESIDENTS WE REPRESENT, I EXTEND A WARM WELCOME TO  
24 YOU. WE LOOK FORWARD TO WORKING CLOSELY WITH YOU AND ENHANCING  
25 THE SPECIAL RELATIONSHIP WE ALREADY HAVE WITH NEW ZEALAND. WE



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1 HOPE YOU'LL HAVE A VERY PRODUCTIVE STAY HERE. AND AS A TOKEN  
2 OF OUR WELCOME, WE WANT TO PRESENT YOU ALSO WITH THIS PLAQUE.  
3 IT'S A LITTLE HEAVY, BUT YOU CAN HANDLE IT. THANK YOU VERY  
4 MUCH. I'D LIKE TO INVITE YOU TO SAY A FEW WORDS. [APPLAUSE.]

5

6 **CONSUL GENERAL GRICE:** I JUST HAVE A HALF AN HOUR SPEECH HERE.  
7 NO, I DON'T. ON BEHALF OF THE PEOPLE OF NEW ZEALAND, I EXTEND  
8 GREETINGS TO YOU, MR. CHAIRMAN, AND THE BOARD OF SUPERVISORS  
9 AND THE PEOPLE OF LOS ANGELES. WE ARE LONG-STANDING CONSTANT  
10 FRIENDS OF THE UNITED STATES OF AMERICA. MY OWN NAME, BERNARD  
11 GRICE WAS NAMED AFTER MY FATHER'S FAVORITE UNCLE WHO DIED OFF  
12 GUADALCANAL ON THE H.M.N.Z.S. ACHILLES SHELLING THE ATTACKING  
13 POSITIONS OF THE U.S. MARINES. AND SO WE HAVE LONG-STANDING  
14 FAMILY LINKS BEING COMRADES TOGETHER AND DEFENDING DEMOCRACY.  
15 AND IT IS SOMETHING THAT OUR COUNTRY TAKES VERY SERIOUSLY. I'M  
16 DELIGHTED TO BE HERE IN THE GREAT CITY OF LOS ANGELES. I'VE  
17 GOT A 13-YEAR-OLD BOY AND 10-YEAR-OLD GIRL AND THEY ARE IN  
18 WHAT WE CALL DISNEYLAND SO THEY'RE HAVING A GREAT TIME HERE.  
19 MY AREA, OF COURSE, IS THE AMERICAN WEST. BUT LOS ANGELES IS A  
20 VERY IMPORTANT, LOS ANGELES COUNTY IS VERY, VERY IMPORTANT TO  
21 OUR COUNTRY. IT IS, OF COURSE, MAKING THE CLAIM WHICH WE  
22 TOTALLY SUPPORT TO BE THE CAPITAL OF THE ASIA PACIFIC, U.S.  
23 PRESIDENT BARACK OBAMA HAS PIVOTED TOWARDS THE ASIA PACIFIC  
24 WHICH IS OF ENORMOUS BENEFIT TO OUR COUNTRY. I'M HERE TO  
25 SUPPORT U.S. COMPANIES AND INVESTORS TO DO MORE IN NEW





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1 ZEALAND, SELL MORE AMERICAN PRODUCTS IN NEW ZEALAND AND I'M  
2 HERE TO HELP NEW ZEALAND BUSINESS TO DO MORE BUSINESS IN  
3 CALIFORNIA AND ALSO TO MAKE SURE WE LINK OUR COUNTRIES  
4 CULTURALLY AND BRING ALL THOSE TIES TOGETHER. I WOULD JUST  
5 ALSO LIKE TO MAKE ONE COMMENT THAT TWO OF YOUR SUPERVISORS  
6 REPRESENTING TWO MILLION PEOPLE EACH WOULD BE ABLE TO DO THE  
7 JOB OF REPRESENTING ALL NEW ZEALANDERS. WE'RE ABOUT THE SIZE  
8 OF THE STATE OF CALIFORNIA. AND WE'VE GOT 4.4 MILLION PEOPLE.  
9 BUT WE'RE PART OF THE GROWING ASIA PACIFIC AND DELIGHTED TO BE  
10 LINKED WITH LOS ANGELES. THANK YOU VERY MUCH. [APPLAUSE.]

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** MIKE? SUPERVISOR ANTONOVICH?

13

14 **SUP. ANTONOVICH:** TODAY WE'RE GOING TO RECOGNIZE AN INDIVIDUAL  
15 BLAIR'S BEEN WITH US 24 YEARS OF SERVICE WITH THE COMMUNITY  
16 DEVELOPMENT COMMISSION. BEFORE COMING TO THE C.D.C. BACK IN  
17 1988, HE WAS THE ASSISTANT ADMINISTRATOR OF HOUSING AND  
18 COMMUNITY DEVELOPMENT FOR THE CITY OF MONTEREY PARK. HIS  
19 CAREER AT THE C.D.C. IS A REFLECTION OF HIS STRONG ADVOCACY  
20 FOR AFFORDABLE HOUSING. DURING HIS TIME WITH C.D.C., HE  
21 OVERSAW THE EXPENDITURE OF 215 MILLION DOLLARS IN FEDERAL HOME  
22 FUNDS RESULTING IN A DEVELOPMENT OF OVER 1,800 RENTAL UNITS.  
23 HE WAS INSTRUMENTAL IN DEVELOPING AND ADMINISTERING THE  
24 PROGRAMS TO THE CITY OF INDUSTRY'S TAX INCREMENT FUNDS,  
25 EXPANDING THE AFFORDABLE HOUSING OPPORTUNITIES IN OUR COUNTY.



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1 OVER 216 MILLION DOLLARS IN FUNDS WERE EXPENDED RESULTING IN  
2 THE CONSTRUCTION OF 6,600 AFFORDABLE UNITS, INCLUDING 1,806  
3 FOR RESIDENTS WITH SPECIAL NEEDS. ADDITIONALLY, HE COMBINED 51  
4 MILLION DOLLARS OF VARIOUS FUNDS FOR HOUSING THE HOMELESS,  
5 RESULTING IN 1,809 HOUSING UNITS. HIS PROJECTS HAVE WON MANY  
6 PRESTIGIOUS AWARDS, INCLUDING THE HOME DOOR KNOCKER AWARDS FOR  
7 SUSTAINABLE HOUSING, THE HOME WITHIN REACH 2010 MULTI-FAMILY  
8 HOUSING DEVELOPMENT OF THE YEAR AND THE 2008 AWARD OF  
9 EXCELLENCE. HE'S HERE WITH HIS WIFE AND THEY HAVE TIME NOW TO  
10 TRAVEL. AND WE WANT TO CONGRATULATE, BLAIR, FOR YOUR 28 YEARS  
11 OF SERVICE. [APPLAUSE.]

12

13 **BLAIR BABCOCK:** SUPERVISOR, MEMBERS OF THE BOARD, THANK YOU  
14 VERY MUCH. I APPRECIATE THE RECOGNITION AND ALSO WANT TO SHARE  
15 IT WITH THE ENORMOUSLY TALENTED AND CAPABLE PEOPLE THAT I  
16 WORKED WITH FOR MANY, MANY YEARS, MANY OF WHOM ARE OF COURSE  
17 STILL WITH THE COMMISSION. THANK YOU ALL. [APPLAUSE.]

18

19 **SUP. ANTONOVICH:** OCTOBER 14-20 IS NATIONAL TEEN DRIVER SAFETY  
20 WEEK WITHIN OUR COUNTY OF LOS ANGELES. IN 2010, ON OCTOBER  
21 19TH IN SHERMAN OAKS, A DISTRACTED TEENAGE DRIVER FAILED TO  
22 YIELD TO A YOUNG MAN CROSSING WOODMAN AVENUE WITH HIS HIGH  
23 SCHOOL CROSS COUNTRY TEAM. HE WAS 16-YEAR-OLD CONOR LYNCH WHO  
24 WAS KILLED INSTANTLY. THE CONOR LYNCH FOUNDATION BENEFITS NEW  
25 AND EXISTING PROGRAMS THAT RAISE AWARENESS AND PROMOTE THE



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1 SAFETY OF PEDESTRIANS, RUNNERS, CYCLISTS AND YOUNG DRIVERS.  
2 ACCORDING TO THE CALIFORNIA HIGHWAY PATROL, IN 2010, 119 TEENS  
3 FROM AGES 15 TO 19 WERE KILLED AND ANOTHER 24,616 WERE INJURED  
4 IN TRAFFIC ACCIDENTS. IN LOS ANGELES COUNTY, 39 TEENS WERE  
5 KILLED AND 7,120 WERE INJURED IN TRAFFIC CRASHES THAT SAME  
6 YEAR. THIS YEAR'S AWARENESS CAMPAIGN BEGAN WITH THE SECOND  
7 ANNUAL 5-K RUN/WALK IN HONOR OF CONOR WHICH HELD OVER 1,500  
8 PARTICIPANTS. ON SATURDAY, OCTOBER 20TH, TEEN DRIVER SAFETY  
9 FAIR WILL TAKE PLACE FROM 9 A.M. TO 1 P.M. AT NOTRE DAME HIGH  
10 SCHOOL. THE FREE EVENT WILL FOCUS ON THE THEME "SHARE, NOT  
11 SCARE". WE WOULD LIKE TO ENCOURAGE EVERYONE WHO IS LISTENING  
12 AND WATCHING TO ATTEND AND REGISTER AT [AAA.COM/SAFETYFORTEENS](http://AAA.COM/SAFETYFORTEENS)  
13 FOR MORE INFORMATION ON THIS WEEK'S EVENT. TODAY WE HAVE JERI  
14 DYE LYNCH, THE MOTHER OF CONOR AND THE FOUNDER OF THE CONOR  
15 LYNCH FOUNDATION. [APPLAUSE.]

16

17 **JERI DYE LYNCH:** THANK YOU, SO MUCH, SUPERVISOR ANTONOVICH AND  
18 THE BOARD OF SUPERVISORS. I'M SO PERSONALLY TOUCHED AND MOVED.  
19 OBVIOUSLY OCTOBER 19TH, 2010 IS A DAY I'LL NEVER FORGET WHEN  
20 CONOR, WHO WAS 16, WAS HIT BY AN 18-YEAR-OLD DISTRACTED HIT-  
21 AND-RUN DRIVER WHILE HE WAS TRAINING FOR CROSS COUNTRY  
22 RUNNING. IT WAS HARDER TO REMEMBER, BUT VERY SOON THEREAFTER  
23 THAT I REALIZED THAT IT WAS DURING NATIONAL TEEN SAFE DRIVING  
24 WEEK AND THAT JUST RIGHT BEFORE THAT, THE DEPARTMENT OF  
25 TRANSPORTATION HAD A DISTRACTED DRIVING SUMMIT. AND SO THAT



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1 JUST REALLY BOGGLED MY MIND THAT ON TOP OF THE TRAGEDY, THE  
2 IRONY OF TWO TEENS BEING INVOLVED DURING NATIONAL TEEN SAFE  
3 DRIVING TRAINING WEEK IT OCCURRED DURING THAT TIME AND I NEVER  
4 KNEW THERE WAS A NATIONAL TEEN SAFE DRIVING WEEK. I DON'T  
5 THINK MANY PEOPLE DID. AND I THINK THAT THIS HONOR AND  
6 RECOGNITION IS SOMETHING THAT I HOPE BRINGS AWARENESS TO ALL  
7 THE STATISTICS THAT YOU SPOKE OF, OBVIOUSLY. WE'RE A REAL  
8 FAMILY REPRESENTING SOME OF THOSE STATISTICS. AND WE HOPE THAT  
9 THIS RECOGNITION WILL DO SOMETHING TO HELP RAISE THAT  
10 AWARENESS AND MAKE CONOR'S PASSING TOTALLY EDUCATE THOUSANDS  
11 OF PEOPLE AND MAYBE EVEN SAVE THE LIVES OF THOUSANDS OF  
12 PEOPLE. AND I APPRECIATE IT. I WANT TO SAY IF I WAS A LITTLE  
13 BIT MORE ORGANIZED, I WOULD HAVE BROUGHT SUPERVISOR ZEV YOUR  
14 MEDAL PARTICIPATING IN THE 5-K AND THAT WAS FANTASTIC. YOU DID  
15 REALLY WELL. AND WE WERE SO PRIVILEGED TO HAVE SO MANY PEOPLE.  
16 WE HOPE TO HAVE AS MANY PEOPLE, IF NOT MORE, AT THE TEEN SAFE  
17 DRIVING FAIR. AND SUPERVISOR ANTONOVICH, JUST FROM THE BOTTOM  
18 OF MY HEART, I AM SO PRIVILEGED TO STAND HERE AND BE ABLE TO  
19 MAKE THESE COMMENTS AND ACCEPT THAT PROCLAMATION. THANK YOU.  
20 [APPLAUSE.]

21

22 **SUP. ANTONOVICH:** THIS IS EIGHT-WEEK OLD FEMALE SPANIEL  
23 TERRIER. SHE'S EIGHT WEEKS OLD. HER NAME IS LITTLE BIT. AND  
24 LITTLE BIT IS LOOKING FOR A HOME. SO WE KNOW WE HAVE THE  
25 MEMBERS OF THE GRAND JURY THAT ARE HERE TODAY. YOU'RE WELCOME



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1 TO BE ONE OF THE ADOPTIVE PARENTS OR ONE OF THE OTHER IN THE  
2 AUDIENCE OR WATCHING ON TELEVISION. YOU CAN CALL 562-728-4644  
3 FOR LITTLE BIT. LITTLE EIGHT WEEKS OLD. AND FULL OF LIFE.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** I HAVE ONE MORE PRESENTATION WHICH  
6 I FAILED TO MAKE EARLIER. LET ME DO THAT AT THE PRESENT TIME.  
7 BILL FUJIOKA, ARE YOU HERE? I'M JOINED BY CHIEF EXECUTIVE  
8 OFFICER BILL FUJIOKA AND THE CALIFORNIA STATE ASSOCIATION OF  
9 COUNTIES INTERIM DIRECTOR STEVE KYLE TO PRESENT THE 2012  
10 C.S.A.C. MERIT AWARDS AS PART OF THE ANNUAL C.S.A.C. CHALLENGE  
11 AWARDS COMPETITION. THE BOARD OF SUPERVISORS IS PROUD TO  
12 RECOGNIZE THE COUNTY RECIPIENTS OF C.S.A.C.'S ANNUAL STATEWIDE  
13 CHALLENGE AWARDS THAT HONORS INNOVATION IN COUNTY GOVERNMENT.  
14 NEARLY 225 CHALLENGE AWARD ENTRIES WERE RECEIVED AND AN  
15 INDEPENDENT PANEL OF JUDGES WITH EXPERTISE IN COUNTY PROGRAMS  
16 SELECTED THE AWARD RECIPIENTS. MY BOARD COLLEAGUES AND I ARE  
17 EXTREMELY PLEASED THAT FOUR COUNTY PROGRAMS AND PROJECTS ARE  
18 RECOGNIZED TODAY AND WILL BE SHOWCASED ON C.S.A.C.'S WEBSITE.  
19 THESE EFFECTIVE AND CREATIVE PROGRAMS ENHANCE OUR COUNTY IMAGE  
20 AND ALLOW US TO SHARE VALUABLE INFORMATION WITH OTHER COUNTIES  
21 ACROSS THE NATION. I WANT TO CONGRATULATE EVERYONE ON THEIR  
22 ACCOMPLISHMENTS. NOW WILL THE FOLLOWING DEPARTMENTS JOIN ME UP  
23 HERE AND RECEIVE THEIR 2012 C.S.A.C. MERIT AWARDS? YOU'RE  
24 ALREADY HERE, OKAY. VERY GOOD. DEPARTMENT OF PUBLIC WORKS  
25 RECEIVED AN AWARD FOR THE COLLABORATIVE HOME-GENERATED SHARPS



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1 WASTE COLLECTION PROGRAM. ACCEPTING THE AWARD FOR THE  
2 DEPARTMENT IS GAIL FARBER, THE DIRECTOR AND NATALIE JIMINEZ,  
3 PROJECT MANAGER. GIVE THEM A HAND. [APPLAUSE.] THE DEPARTMENT  
4 OF PUBLIC WORKS GETS ANOTHER AWARD FOR MY WATER WORKS ACCOUNT  
5 MANAGER. ACCEPTING THE AWARD IS GAIL FARBER AND GREG EVANS,  
6 SENIOR CIVIL ENGINEER, AND JOE SCHWANN PROJECT MANAGERS FOR  
7 THIS WORTHY PROJECT AND AWARD-WINNING PROJECT. CONGRATULATIONS  
8 TO YOU. [APPLAUSE.] THE DEPARTMENT OF PUBLIC SOCIAL SERVICES  
9 FOR THE DATA MINING SOLUTION CHILD WELFARE FRAUD, ACCEPTING  
10 THE AWARD FOR THE PUBLIC SOCIAL SERVICES DEPARTMENT IS SHERYL  
11 SPILLER, DIRECTOR, AND MICHAEL J. SYLVESTER, THE ASSISTANT  
12 DIRECTOR AND PROJECT MANAGER. CONGRATULATIONS. [APPLAUSE.] AND  
13 FINALLY THE DEPARTMENT OF HEALTH SERVICES FOR THE  
14 PHARMACEUTICAL COST SAVINGS INITIATIVE, A SYSTEM-WIDE PATIENT  
15 ASSISTANCE PROGRAM. ACCEPTING THE AWARD FOR HEALTH SERVICES IS  
16 DOCTOR CHRISTINA GAILY. ON BEHALF OF DR. MITCH KATZ, OUR  
17 DIRECTOR. AND AMY GUTIERREZ CHIEF PHARMACY OFFICER AND PROJECT  
18 MANAGER. [APPLAUSE.] CONGRATULATIONS TO ALL THREE DEPARTMENTS  
19 FOR RECEIVING THE C.S.A.C. MERIT AWARDS FOR VARIOUS PROJECTS.  
20 AND LET'S GIVE THEM ONE FINAL BIG HAND. [APPLAUSE.] BILL DO  
21 YOU WANT TO SAY A WORD? OKAY. SO WE'LL TAKE A GROUP PICTURE  
22 HERE. [APPLAUSE.] ALL RIGHT. FIRST ITEM IS PUBLIC COMMENT ON  
23 AGENDA ITEMS FOR WHICH PEOPLE HAVE SIGNED UP ON MULTIPLE  
24 ITEMS. ARNOLD SACHS, IS HE HERE? GENEVIEVE CLAVREUL AND ERIC  
25 PREVEN. MR. PREVEN WHY DON'T YOU COME UP FIRST SINCE YOU'RE





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1 CLOSEST. YOU'VE ASKED TO BE HEARD ON 1-D, 3, 4, 11, 22, 29,  
2 31, 35, 36-B, AND CS-1.

3

4 **ERIC PREVEN:** OBVIOUSLY S-1 WILL BE LATER AFTER THE SHERIFF.  
5 GOOD MORNING I AM ERIC PREVEN AND I AM THE COUNTY RESIDENT  
6 FROM DISTRICT 3. IT APPEARS WE HAVE SOMETHING LESS THAN A FULL  
7 HOUSE THIS MORNING FOR THE SUPERVISORS, I KNOW SUPERVISOR  
8 KNABE IS IN SOUTH KOREA. ARE THE OTHER SUPERVISORS IN THE  
9 HOUSE? OKAY VERY GOOD, WE'LL CONTINUE. I GUESS WE CAN START  
10 WITH ITEM 1-D AND 3-D WHICH HAVE TO DO WITH THE COMMUNITY  
11 DEVELOPMENT. I JUST SPOKE WITH MR. ROGUE AND WHO CONFIRMED THE  
12 NEW LOGO WILL BE UP AND RUNNING WHEN THEY MOVE INTO THE NEW  
13 FACILITIES IN A COUPLE MONTHS. THE ITEM 3-D HAS TO DO WITH A  
14 C.V.S. STORE BEING GRANTED SPECIAL LEAVE BY THE REGIONAL  
15 PLANNING COMMISSION TO HAVE A 3-1/2 FOOT LETTER ON THEIR SIGN  
16 WHICH IS NEARBY A HISTORIC LANDMARK. I'M NOT SURE WHAT OUR  
17 POLICY IS. I KNOW THAT THE REGIONAL PLANNING COMMISSION DID  
18 APPROVE THE LIQUOR STORE IN SUPERVISOR KNABE'S DISTRICT LAST  
19 WEEK. I THINK WE SHOULD HOLD THE LINE ON THAT, TO BE PERFECTLY  
20 HONEST. I THINK C.V.S. IS PRETTY WELL FOOT PRINTED HERE IN OUR  
21 MARKET WITHOUT A GIANT SIGN IN THE NEIGHBORHOOD OF A HISTORIC  
22 LANDMARK. ITEM 3 IS SUPERVISOR MOLINA IS WAIVING 13,000  
23 DOLLARS IN PARKING FEES FOR THE L.A. COUNTY BAR ASSOCIATION IN  
24 CONNECTION WITH A MOCK TRIAL. AND I WAS WONDERING IF THERE HAS  
25 BEEN ANY TRACTION ON OUR REQUEST TO CONSIDER HAVING A MOCK



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1 BOARD OF SUPERVISORS MEETING SO THAT WE COULD ALSO INSTRUCT  
2 THE YOUNGSTERS AS TO HOW THAT PROCESS WORKS. ITEM NUMBER 4 IS  
3 WE ARE FINALLY AGREEING TO REPRESENT C.E.O. FUJIOKA'S  
4 PSYCHOLOGY TEAM WHO HAVE HAD SOME ALLEGATIONS BROUGHT AGAINST  
5 THEM AND THAT IS APPROPRIATE, OBVIOUSLY. ITEM 31 IS AN ITEM  
6 FOR THE SHERIFF, REALLY. AND THIS IS SOMETHING THAT HAS CAUGHT  
7 OUR ATTENTION. THE SHERIFF REQUESTS FROM THE SERVICES AND  
8 SUPPLY BUDGET ON A REGULAR BASIS. IT'S ACTUALLY PAUL TANAKA  
9 WHO MAKES REQUESTS FOR CASH, BASICALLY. IT'S MONEY THAT GETS  
10 USED OBVIOUSLY IN LAW ENFORCEMENT IN SOME WAY BUT THERE'S  
11 VIRTUALLY NO DESCRIPTION OF HOW THAT MONEY IS ACTUALLY USED  
12 OTHER THAN AS BY BUREAU. SO FOR EXAMPLE, WE KNOW HOMICIDE HAS  
13 TAKEN X AMOUNT. BUT I OF COURSE HAVE NO INTEREST IN GETTING  
14 INTO THE MINUTIA HERE BUT I THINK SOMEONE SHOULD TAKE A CLOSE  
15 LOOK ONLY BECAUSE IT IS APPROXIMATELY HALF A MILLION DOLLARS  
16 ON THE YEAR THAT WE ARE DISBURSING IN THIS MANNER. AND GIVEN  
17 WHAT WE HAVE HEARD ABOUT SOME OF THE DIVISIONS IT'S WORTH A  
18 CLOSER LOOK. ITEM CS-1, I WAS HOPING THAT SUPERVISOR KNABE WAS  
19 HERE. WE'LL HAVE TO GET INTO THAT LATER, I GUESS. ITEM 11 WILL  
20 BE MY CLOSE, WHICH WE'RE TRANSFERRING A GOLF COURSE. IT'S  
21 CALLED EATON CANYON IN ALTADENA. THERE ARE TWO NINE HOLES, TO  
22 A FIRM CALLED O&J MANAGEMENT. WE HAVEN'T HAD MUCH EXPERIENCE  
23 WITH THEM BUT THESE ARE IRRIGATION GUYS WHO ARE GOING TO TAKE  
24 OVER THE OPERATION. THEY ARE GETTING IT FOR 25 PERCENT LESS  
25 THAN THE PREVIOUS OPERATOR. I'M CONCERNED BECAUSE IN JANUARY



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1 AND IN MAY WE GAVE AWAY SEVERAL GOLF COURSES WITHOUT AN R.F.P.  
2 SO WHY DID WE DO AN R.F.P. ON ONE OF THESE DINKY LITTLE  
3 COURSES BUT NOT ON THE PLUM COURSES FOR AMERICAN GOLF? I  
4 REALLY THINK THAT WE NEED TO TAKE A CLOSE LOOK AT OUR GOLF  
5 OPERATIONS. AND WHEN SUPERVISOR KNABE IS BACK, HOPEFULLY WE  
6 CAN GET INTO THAT.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. MR. SACHS?

9

10 **ARNOLD SACHS:** THANK YOU. I HELD ITEM 24. IT'S DEALING WITH  
11 NUISANCE PROPERTIES THROUGHOUT THE COUNTY. AND SOME OF THESE  
12 PROPERTIES ARE LISTED WITH L.A. ADDRESSES. SO I WAS JUST  
13 WONDERING. ARE THESE NUISANCE PROPERTIES THAT THE COUNTY RUNS  
14 INTO? ARE ANY OF THEM FORECLOSED? I MEAN, LOS ANGELES HAS A  
15 POLICY NOW WHERE THEY'RE SUPPOSED TO BE CHARGING 1,000 DOLLARS  
16 A DAY FOR NUISANCE PROPERTIES THAT ARE NOT KEPT UP. AND  
17 THEY'RE SUPPOSED TO CHARGE THE BANKS WHO HAVE FORECLOSED ON  
18 THOSE PROPERTIES. SO I'M WONDERING IF THE COUNTY AND THE CITY  
19 WORK TOGETHER. THERE'S A JOKE. AND WOULD THE COUNTY NOTIFY THE  
20 CITY IF THESE PROPERTIES WERE INDEED FORECLOSED? I HELD ITEM  
21 25. THIS IS SOME WORK BY THE DIFFERENT PROJECTS BY THE  
22 DEPARTMENT OF PUBLIC WORKS. AND I'M WONDERING WHY ON THESE  
23 ITEMS, ALL SIX OF THEM OR EIGHT OF THEM, AREN'T USING MEASURE  
24 R, PROP A OR PROP C FUNDS. THESE SEEM TO BE ALL INVOLVING  
25 TRANSIT. REPAIRS TO GUARDRAILS, STREET PAVING AND THE LIKE. SO



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1 I'M WONDERING WHY THE MEASURE R PROP A OR PROP C FUNDS AREN'T  
2 INVOLVED HERE. ACCORDING TO THIS STORY IN THE L.A. TIMES, WHEN  
3 MEASURE R WAS BEING DISCUSSED IN 2008, THE STORY SAID THAT IN  
4 2007, PROPS A AND PROPS C BOTH COLLECTED AROUND 700,000  
5 DOLLARS. SO THAT'S A LOT OF MONEY TO HAVE. WHY ISN'T THE  
6 COUNTY USING ITS SHARE FOR THESE PUBLIC WORK PROJECTS INSTEAD  
7 OF USING COUNTY FUNDS? I HELD ITEM CS-1. WELL THAT'S A LAND  
8 PURCHASE WITH PROP A FUNDS. SO I'M WONDERING: THIS IS THE SAME  
9 PROP A FUNDS AS THE HALF CENT SALES TAX THAT THE COUNTY IS  
10 COLLECTING, PROP A FUNDS. AND WHY IS LAND BEING PURCHASED WITH  
11 PROP A FUNDS AND HOW THAT DIVISION IS WORKED OUT BECAUSE METRO  
12 JUST DID AN AUDIT OF PROP A AND PROP C FUNDS AND THEY WOULDN'T  
13 INCLUDE THIS LAND PURCHASE. AND BY THE WAY, ARE TAXES PAID ON  
14 THIS LAND PURCHASE? IS THIS REGISTERED WITH THE COUNTY  
15 REGISTRAR'S OFFICE? IS THERE A PROPERTY ASSESSMENT ON THIS  
16 PROPERTY? ONLY REASON I ASK, I KNOW OF A PROPERTY THAT'S OWNED  
17 BY THE L.A. TO PASADENA BLUE LINE CONSTRUCTION AUTHORITY. AND  
18 I'M WONDERING WHO PAYS THE ASSESSMENT ON THAT. AND THEN 36-B  
19 IS A SOLE-SOURCE LEGAL AGREEMENT FOR CIVIC CENTER PROPERTY.  
20 WELL, THE GRAND AVENUE PROJECT IS LIKE SIX, SEVEN YEARS OLD.  
21 WHAT CIVIC CENTER PROPERTY ARE WE TALKING ABOUT? THEY JUST GOT  
22 OFF PAYING 50 MILLION DOLLARS TO CONTROL ACCESS TO ALL THE  
23 PROPERTY DOWNTOWN AROUND THE CIVIC CENTER TO PARK. THAT'S A 50  
24 MILLION DOLLAR PAYOFF. WORKS OUT REALLY WELL FOR THEM.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. DR. CLAVREUL?

2

3    **DR. GENEVIEVE CLAVREUL:** GOOD MORNING, BOARD OF SUPERVISORS,  
4    DR. GENEVIEVE CLAVREUL. ON ITEM NUMBER 4, IT WAS NOT VERY  
5    SPECIFIC WHY WE WERE PAYING FOR THOSE PSYCHOLOGISTS TO DEFEND  
6    THEM BECAUSE IT WAS REALLY NOT ENOUGH INFORMATION TO KNOW WHAT  
7    WE WERE DEFENDING AGAINST. IF THIS IS THE CASE I REMEMBER  
8    WHERE THEY HAD A COURT ORDER TO FORCE A PATIENT TO TAKE  
9    MEDICATION BUT DID NOT GET A COURT ORDER TO FORCE FEED THAT  
10    PATIENT, I THINK IT'S A SEVERE MALPRACTICE ISSUE AND SHOULD BE  
11    DONE ON AN INDIVIDUAL BASIS AND NOT FOR US PAYING FOR THE  
12    TRAGIC MISTAKE. ON ITEM NUMBER 14, HAVING TO DO WITH THE  
13    REPAIR AT HARBOR U.C.L.A., AGAIN, WE ARE HAVING TO PAY AN  
14    INCREASE ON COSTS BECAUSE IT WAS MULTIPLE CHANCE FOR THE  
15    CONTRACT. IT'S THE SAME ABOUT ITEM 15. WE ARE AGAIN OVER  
16    MILLIONS OF DOLLARS OF COSTS BECAUSE OF CHANGE AT THE LAST  
17    MINUTE, WHICH YOU KNOW I THINK WE NEED SOMEBODY BETTER TO WORK  
18    ON CONTRACTS SO YOU DON'T HAVE SO MUCH PENALTY TO PAY. ON ITEM  
19    16, I DON'T KNOW WHY WE NEED SO MANY CONSULTANTS AS ONE  
20    MILLION A POP PER SUPERVISOR DISTRICT. AND ON ITEM 35 IS  
21    REALLY, REALLY SOMETHING WHICH IS TOTALLY ABERRANT. SINCE MR.  
22    FUJIOKA HAVE TAKEN HIS POSITION, WE HAVE INCREASED OUR COSTS  
23    OF RUNNING THIS COUNTY BY MANY, MANY MILLIONS. AND INITIALLY  
24    WHEN HE FIRST CAME ON, WE JUST HAD AIDS TO ALL HIS FIVE  
25    DISTRICTS PLUS THEIR SUPPORTING STAFF. NOW WE ARE HAVING A



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1 REQUEST FOR TWO MILLION DOLLARS TO CREATE SIX NEW, NO FIVE NEW  
2 POSITIONS FOR EACH SUPERVISORIAL DISTRICT AND THE TOTAL  
3 SUPPORT STAFF FOR THAT INDIVIDUAL. MAYBE SINCE WE ARE PUTTING  
4 SO MUCH MONEY TO SO MANY DIFFERENT OFFICES, MAYBE IT IS TIME  
5 THAT WE NEED TO PUT THE OLD STORY OF INCREASING THIS BOARD  
6 FROM FIVE MEMBERS TO NINE SO MAYBE WE HAVE A BETTER CONTROL OF  
7 WHAT'S GOING ON. AND THE OLD STORY WE HEARD IN THE PAST "WE  
8 CANNOT AFFORD THAT BECAUSE WE WILL HAVE TO HIRE MORE PEOPLE",  
9 ALL WE HAVE TO KNOW IS REALLY CHANGE THE NAME OF THE FREAKING  
10 DOORS BECAUSE WE ARE ALREADY PAYING FOR THOSE EXTRA  
11 INDIVIDUALS. SO THAT'S VERY CONCERNING TO ME. ALSO, I HAVE AN  
12 ARTICLE HERE ON WORKMAN'S COMP, WAS PUBLISHED IN "WORKING  
13 NURSE" MAGAZINE THAT I WROTE. MAYBE IT WILL PREVENT YOU TO  
14 HAVE SOME PROBLEM WITH YOUR WORKMAN'S COMP. IT'S ON PAGE 10 OF  
15 THIS MAGAZINE. THANK YOU.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, DR. CLAVREUL. CHRIS  
18 SANCHEZ? MISS SANCHEZ HERE? YOU ASKED TO BE HEARD ON ITEM 23.  
19 GOOD MORNING.

20

21 **CHRISTINA SANCHEZ:** MAY I SHOW YOU SOME PICTURES IN SUPPORT OF  
22 THIS ITEM?

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** YES.

25





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1   **CHRISTINA SANCHEZ:** MY NAME IS CHRISTINA SANCHEZ, I'M FROM  
2   HACIENDA HEIGHTS. I'VE BEEN BEFORE YOU, SUPERVISORS, MANY  
3   TIMES. AND TODAY I AM REPRESENTING ST. JOHN VIANNEY CHURCH IN  
4   HACIENDA HEIGHTS. MONSIGNOR TIM NICHOLS OF ST. JOHN VIANNEY  
5   CHURCH REQUESTED THAT I DO A SURVEY OF CARS ENTERING OUR  
6   CHURCH PARKING LOT FROM TURNBULL CANYON ROAD. I SUGGESTED THAT  
7   THE SURVEY BEGIN ON THE FIRST DAY OF SCHOOL WHEN TRAFFIC  
8   HABITS WOULD BE FORMED FOR THE YEAR. I BEGAN ON WEDNESDAY,  
9   AUGUST 8TH THROUGH FRIDAY AUGUST 17TH FROM 6:30 A.M. TO 8 A.M.  
10   IN THE MORNING AND 2:45 TO 3:30 P.M. EACH DAY IN THE  
11   AFTERNOON. I SPENT A TOTAL OF 20 HOURS OBSERVING STUDENT-  
12   PARENTS TRAFFIC HABITS AND HOW THEY NAVIGATED TURNBULL CANYON  
13   ROAD. I WAS SURPRISED, BEMUSED AND APPALLED BY THE ACTIONS OF  
14   THE STUDENTS, PARENTS, COMMUNITY DRIVERS AND PEDESTRIANS AT  
15   LARGE. I WITNESSED MANY ILLEGAL CROSSINGS OF TURNBULL CANYON  
16   ROAD NOT ONLY BY STUDENTS BUT PARENTS WITH STROLLERS AND  
17   PRESCHOOLERS IN HAND CROSSING THE STREET WITH AN ONCOMING  
18   TRAFFIC IN BOTH DIRECTIONS. AS I WAS TAKING THE SURVEY, I  
19   REALIZED THAT I ALSO NEEDED TO OBSERVE THE PEDESTRIAN  
20   CROSSINGS AND TO COUNT THEM. SO EVERY DAY AS I WAS COUNTING  
21   CARS COMING IN TO THE CHURCH PARKING LOT, I WAS ALSO COUNTING  
22   PEDESTRIANS CROSSING THE STREET IN DANGEROUS WAYS. AND THOSE  
23   EIGHT DAYS, I COUNTED OVER 339 STUDENTS, PARENTS, DIFFERENT  
24   PEOPLE FROM THE COMMUNITY, PEOPLE WALKING IN THE MORNING WITH  
25   THEIR PETS AND PEOPLE CROSSING THE STREET ON BICYCLES WITH



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1 ONCOMING TRAFFIC IN BOTH WAYS. SO I AM JUST HERE TO ASK THAT  
2 THIS VARIANCE OR WHATEVER, I'M NOT SURE WHAT YOU WANT TO CALL  
3 IT, THAT IT BE APPROVED. AND I THINK BY THE PICTURES, IT SHOWS  
4 VERY DANGEROUS SITUATIONS ON THAT ROAD. THANK YOU.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SO YOU'RE IN SUPPORT OF  
7 ITEM 24.

8

9 **CHRISTINA SANCHEZ:** ABSOLUTELY. YES.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ALL RIGHT.

12

13 **CLERK SACHI HAMAI:** THERE'S ACTUALLY A NUMBER OF ITEMS.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY DON'T YOU RUN US THROUGH IT,  
16 SACHI.

17

18 **CLERK SACHI HAMAI:** OKAY. THE ITEMS THAT ARE BEFORE YOU ITEM  
19 NUMBER 1-D, 3, 4, 11, 16, 22, 23, 24, 25, 29, 30, 31, 35 AND  
20 36-B.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. MOVED BUY ANTONOVICH.  
23 SECONDED BY RIDLEY-THOMAS. WITHOUT OBJECTION, UNANIMOUS VOTE.  
24 ITEM 34? PUBLIC HEARING ITEM?

25



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1 **CLERK SACHI HAMAI:** ITEM NUMBER 34, A COUPLE THINGS ON THIS.  
2 ALL THOSE WHO PLAN TO TESTIFY BEFORE THE BOARD, PLEASE STAND  
3 TO RAISE YOUR RIGHT HAND TO BE SWORN IN.

4

5 **SPEAKER (OFF MIC)**

6

7 **>>CLERK SACHI HAMAI:** NO ON ITEM 34.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM 34 NOT 24. THANK YOU. IS  
10 THERE ANYBODY HERE WHO WANTED TO BE HEARD ON ITEM 34? ALL  
11 RIGHT. YOU'RE GOING TO HAVE TO BE SWORN IN, MR. SACHS, ON THIS  
12 ITEM BECAUSE IT'S A LAND USE ITEM. ALL RIGHT. ALL RIGHT. ALL  
13 RIGHT. THEN MR. SACHS WILL NOT BE HEARD ON THIS ITEM. WE HAVE  
14 THE ITEM BEFORE US.

15

16 **CLERK SACHI HAMAI:** IF I COULD READ THE SHORT TITLE IN BEFORE  
17 YOU BRING IT UP. ON THIS ITEM IT'S A DE NOVO HEARING ON  
18 PROJECT NUMBER R2005-03503 VARIANCE AND ENVIRONMENTAL  
19 ASSESSMENT CASE TO AUTHORIZE SIGNAGE AT THE NEW CVS PHARMACY  
20 RETAIL DRUGSTORE LOCATED WITHIN THE NATIONALLY AND STATE  
21 REGISTERED HISTORIC GOLDEN GATE THEATER BUILDING. THE  
22 APPLICANT HAS FILED AN APPEAL OF THE REGIONAL PLANNING  
23 COMMISSION'S CONDITIONS RESTRICTING THE HEIGHT OF THE SIGN  
24 LETTERS. ON THIS ITEM, THERE IS A DEPARTMENT STATEMENT AND NO  
25 CORRESPONDENCE WAS RECEIVED.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I'M GOING TO RECOGNIZE  
3 SUPERVISOR RIDLEY-THOMAS WHO HAS A MOTION TO READ IN FOR  
4 SUPERVISOR MOLINA. YES, IS THERE A DEPARTMENT STATEMENT?  
5 PLEASE PROCEED.

6

7 **MOREL \_\_\_\_\_:** GOOD MORNING, SUPERVISORS. MY NAME IS MOREL  
8 \_\_\_\_\_ AND I'M A PLANNER WITH THE ZONING PERMIT SECTION OF THE  
9 DEPARTMENT OF REGIONAL PLANNING. THE APPEAL BEFORE YOU IS  
10 REGARDING A VARIANCE REQUEST FOR SIGNAGE WHICH EXCEEDS THE  
11 MAXIMUM SIGN AREA, QUANTITY AND LETTER HEIGHT PERMITTED IN THE  
12 ZONING CODE AT A RETAIL DRUGSTORE LOCATED WITHIN THE HISTORIC  
13 GOLDEN GATE THEATER BUILDING AT 909 SOUTH ATLANTIC BOULEVARD  
14 IN EAST LOS ANGELES. ON AUGUST 22, 2012, THE REGIONAL PLANNING  
15 COMMISSION REDUCED THE APPLICANT'S PROPOSED HEIGHT OF 60  
16 INCHES TO 42 INCHES FOR THREE SIGNS ON THE SOUTH, EAST AND  
17 WEST BUILDING FACADES AND APPROVED THE MODIFIED VERSION OF THE  
18 APPLICANT'S PROPOSED PROJECT. THE APPLICANT HAS APPEALED  
19 CONDITION OF APPROVAL NUMBER 19 WHICH LIMITS THE SIGN LETTER  
20 HEIGHT TO A MAXIMUM OF 42 INCHES. THE APPLICANT IS REQUESTING  
21 THAT THE LETTER HEIGHT BE INCREASED TO 48 INCHES FOR TWO SIGNS  
22 ON THE SOUTH AND EAST BUILDING FACADES. THAT CONCLUDES MY  
23 PRESENTATION. I'M HAPPY TO ANSWER ANY QUESTIONS YOU MAY HAVE.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. RIDLEY-THOMAS IS  
2   RECOGNIZED.

3

4   **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. ON BEHALF OF  
5   SUPERVISOR MOLINA, WE SUBMIT THIS MOTION. AND WE WILL ASK THAT  
6   THE BOARD CLOSE THE PUBLIC HEARING AND HAVING CONSIDERED THE  
7   ADDENDUM ALONG WITH THE FINAL E.I.R. FOR THE PROJECT PURSUANT  
8   TO THE PROVISIONS OF THE CALIFORNIA ENVIRONMENTAL QUALITY ACT,  
9   THEN SECONDLY TO INDICATE THE BOARD'S INTENT TO GRANT THE  
10   APPLICANT'S APPEAL AND APPROVE THE VARIANCE TO ALLOW THE  
11   INCREASE IN THE SIZE OF THE TWO WALL SIGNS ON THE EAST AND  
12   SOUTH SIDES OF THE BUILDING FROM 42 INCHES TO 48 INCHES AND  
13   FINALLY TO DIRECT COUNTY COUNSEL TO PREPARE THE FINAL FINDINGS  
14   AND CONDITIONS OF APPROVAL FOR THIS PROJECT TO BRING BACK TO A  
15   FUTURE MEETING OF THE BOARD OF SUPERVISORS FOR CONSIDERATION  
16   AND DISPOSITION. THAT WOULD BE THE MOTION, MR. CHAIR.

17

18   **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL SECOND IT.

19

20   **SUP. RIDLEY-THOMAS:** THANK YOU.

21

22   **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANY DISCUSSION? AND JUST  
23   FOR THE RECORD, THE INDIVIDUAL THAT SIGNED UP ON PUBLIC  
24   COMMENT REFUSED TO TAKE THE OATH AND THEREFORE WAS NOT  
25   PERMITTED TO ADDRESS THE BOARD. AND I ASSUME IF THERE'S AN



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1 ISSUE WITH THAT, THAT THE COUNTY COUNSEL WOULD DIRECT US, BUT  
2 I DON'T BELIEVE THERE'S AN ISSUE ON THAT. SO WITH THAT MOTION  
3 AND SECOND, WITHOUT OBJECTION, UNANIMOUS VOTE. ALL RIGHT. WE  
4 HAVE SUPERVISOR RIDLEY-THOMAS ADJOURNING MOTIONS?

5

6 **SUP. RIDLEY-THOMAS:** YES, THANK YOU. THANK YOU VERY MUCH, MR.  
7 CHAIRMAN. PERMIT ME TO ADJOURN IN MEMORY OF THE FOLLOWING  
8 INDIVIDUALS: MAGGIE LEE TAYLOR, BORN AUGUST 14, 1913 IN ARP,  
9 TEXAS. PASSED AWAY ON OCTOBER 11 AT THE AGE OF 99. SHE  
10 GRADUATED FROM THE BOOKER T. WASHINGTON HIGH SCHOOL IN DALLAS,  
11 TEXAS IN 1929 AND RELOCATED TO LOS ANGELES IN 1946. SHE WORKED  
12 AT THE BANK OF AMERICA AND WAS A MEMBER OF BOTH GREATER ST.  
13 MARK MISSIONARY BAPTIST CHURCH AND HOPE COMMUNITY CHURCH. SHE  
14 WAS A MEMBER OF THE EASTERN STAR AND WAS AN ACTIVE VOLUNTEER  
15 AT THE WATTS SENIOR CENTER. SHE WILL BE REMEMBERED FOR HER  
16 FAMOUS PEACH COBBLER AND GINGER BREAD. SHE IS SURVIVED BY SIX  
17 CHILDREN, 16 GRANDCHILDREN, 22 GREAT GRANDCHILDREN, 13 GREAT  
18 GREAT GRANDCHILDREN AND 2 GREAT GREAT GREAT GRANDCHILDREN AND  
19 A HOST OF EXTENDED FAMILY MEMBERS AND FRIENDS WHO WILL INDEED  
20 MISS HER. MAGGIE LEE TAYLOR, MR. CHAIRMAN. MARY L. ROBERTS,  
21 BORN SEPTEMBER 1, 1930 IN SHREVEPORT, LOUISIANA AND PASSED ON  
22 OCTOBER THE 14TH AT THE AGE OF 82. SHE MOVED TO LOS ANGELES IN  
23 1944 AND GRADUATED FROM THOMAS JEFFERSON HIGH SCHOOL. SHE  
24 BECAME A LEGAL SECRETARY AND WORKED FOR CURTIS C. TAYLOR  
25 ESQUIRE AND LATER WORKED AS A CLERK TYPIST FOR THE LOS ANGELES





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1 COUNTY REGISTRAR OF VOTERS. SHE MARRIED JOHNNY ROBERTS SR. WHO  
2 PRECEDED HER IN DEATH. MS. ROBERTS ENJOYED COOKING AND  
3 ENTERTAINING GUESTS AS WELL AS PLAYING CARDS. SHE WAS A  
4 VORACIOUS READER. SHE IS SURVIVED BY HER SON JOHNNY ROBERTS,  
5 JR. AND HER EXTENDED FAMILY AND FRIENDS WHO WILL INDEED MISS  
6 HER. AND FINALLY EUSEBIO FAVELLA, BORN APRIL 13, 1923 IN SAN  
7 ANTONIO, TEXAS AND PASSED AWAY ON OCTOBER 9 AT THE AGE OF 89.  
8 RESIDENT OF PICO RIVERA. HE IS SURVIVED BY HIS SON, DR.  
9 REYNALDO MACIAS, PROFESSOR AT UNIVERSITY OF CALIFORNIA LOS  
10 ANGELES AS WELL AS MANY OTHER RELATIVES AND FRIENDS WHO WILL  
11 MISS HIM VERY, VERY DEARLY. THAT CONCLUDES MY ADJOURNING  
12 MOTIONS, MR. CHAIRMAN.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, UNANIMOUS VOTE.  
15 I HAVE A COUPLE OF ADJOURNING MOTIONS. FIRST I'D LIKE TO ASK  
16 THAT WE ADJOURN IN MEMORY OF MIRELLA VENTRISS A LONG- TIME  
17 RESIDENT OF OUR DISTRICT AND HIGHLY REGARDED MEMBER OF THE  
18 ITALIAN- AMERICAN COMMUNITY AND HIGHLY REGARDED BY THE ITALIAN  
19 CONSULATE, WHO PASSED AWAY RECENTLY. SHE WAS BORN IN FLORENCE,  
20 ITALY WHERE SHE MET AND MARRIED A YOUNG AMERICAN SOLDIER, ROY  
21 VENTRISS WHO SHE FOLLOWED BACK TO CALIFORNIA. SHE EMBRACED  
22 WITH DEDICATION HER NEW COUNTRY BUT ALSO TOOK IT UPON HERSELF  
23 TO ENDEAVOR TO COUNTER STEREOTYPE OUTMODED CONCEPTIONS OF HER  
24 COUNTRY OF ORIGIN. FOR HER EFFORTS SHE WAS KNIGHTED BY THE  
25 REPUBLIC OF ITALY IN 1987. SHARING HER HUSBAND'S LOVE OF THE



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1 ARTS AND KEEN INTEREST IN FOSTERING IT FOR OTHERS, WAS  
2 TIRELESSLY ENGAGED IN THE ITALIAN HERITAGE FOUNDATION  
3 ESTABLISHED BY HER HUSBAND. SHE WAS ALSO AN ACTIVE SUPPORTER  
4 OF THE LOS ANGELES PHILHARMONIC INTERNATIONAL COMMITTEE  
5 ASSOCIATION. SHE IS SURVIVED BY HER SON, JASON AND HER  
6 DAUGHTERS REGINA AND MONA LEA AND SEVERAL GRANDCHILDREN. ALSO  
7 ASK THAT WE ADJOURN IN MEMORY OF FRANK ZACHMAN, FATHER-IN-LAW  
8 OF COLISEUM COMMISSION EMPLOYEE JOE FURIN. FRANK WAS A  
9 WONDERFUL MAN AND LOVED HIS FAMILY, HIS COUNTRY AND HIS WORK  
10 AT J.T.'S BEACH CLUB. HE LOVED THE LOS ANGELES RAMS. HE IS A  
11 PRODUCT OF BOYS TOWN IN THE LATE 1940S AND THEN AS A DECORATED  
12 UNITED STATES MARINE FOR THREE TOURS OF DUTY IN VIETNAM. HE  
13 INHERENTLY FOUND THE POSITIVE SIDE OF EVERYONE HE ENCOUNTERED.  
14 WE'D LIKE TO ADJOURN IN HIS MEMORY. HE IS SURVIVED BY HIS SON-  
15 IN-LAW JOE AND MANY OTHER FAMILY MEMBERS. WITHOUT OBJECTION,  
16 UNANIMOUS VOTE. MIKE, ADJOURNING MOTIONS?

17  
18 **SUP. ANTONOVICH:** FIRST WE WANT TO ADJOURN IN MEMORY OF ADOLFO  
19 FIGUEROA HE WAS THE 42-YEAR-OLD CONSTRUCTION WORKER WHO WAS  
20 KILLED LAST WEEK ON THE 405 FREEWAY WIDENING PROJECT. HE WAS A  
21 LONGTIME RESIDENT AND ENJOYED THE RURAL LIFESTYLE. LEAVES HIS  
22 WIFE OF 21 YEARS MARIA AND THEIR DAUGHTERS JUDY AND DAISY AND  
23 HIS SON ALDOLFO JUNIOR. GREGORY FOUNTAINE, DEPUTY WITH THE LOS  
24 ANGELES COUNTY SHERIFF'S DEPARTMENT AND HE IS SURVIVED BY HIS  
25 CHILDREN AND HIS WIFE CHERYL. SISTER PATRICIA GAGE, PASSED



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1 AWAY ON OCTOBER 4TH OF THE SISTERS OF ST. JOSEPH OF CARONDELET  
2 SINCE 1954. AGAIN, THE ORDER THAT MY AUNT'S A MEMBER OF. AND  
3 SHE IS SURVIVED BY HER SISTER. SHE WAS AN ELEMENTARY AND HIGH  
4 SCHOOL TEACHER FOR 15 YEARS. CHARLES GIBBONS, RETIRED DEPUTY  
5 SHERIFF, LOS ANGELES COUNTY DEPARTMENT--HE WAS IN PROBATION.  
6 HIS LAST ASSIGNMENT WAS WITH THE COMMERCIAL CRIMES BUREAU.  
7 SHARON BLACKSTROM HODGE WAS A LONGTIME COUNTY EMPLOYEE. SHE  
8 WAS THE AUNT OF MY SECRETARY, TAMARA BACKSTROM- HUNTER. SHE  
9 PASSED AWAY ON OCTOBER 12TH AT THE AGE OF 67. SHE WAS SURVIVED  
10 BY HER SIBLINGS AND LARGE EXTENDED FAMILY. MARVIN J. MAEVERS.  
11 LONGTIME RESIDENT OF QUARTZ HILL. WAS A HE WAS A LONGTIME  
12 CIVIL ENGINEER AT CALTRANS DURING THE CONSTRUCTION OF THE  
13 ANTELOPE VALLEY FREEWAY. PATRICIA "PAT" SIMI. SHE SERVED 12  
14 YEARS ON THE EAST SIDE SCHOOL BOARD IN THE ANTELOPE VALLEY.  
15 SHE PASSED AWAY AT THE AGE OF 94. MARY ELIZABETH THOMAS, SHE  
16 ALSO PASSED AWAY AT THE AGE OF 59 FROM LANCASTER AND SHE WAS  
17 INVOLVED WITH THE TEACHING OF DISABLED CHILDREN. ROBERT MON  
18 FONG GEE PASSED AWAY AT THE AGE OF 89. SERVED IN THE UNITED  
19 STATES ARMY AIR FORCE DURING WORLD WAR II. WORKED WITH HIS  
20 FAMILY BUSINESS AT SAM WARD COMPANY AND WAS ONE OF THE  
21 FOUNDING DEVELOPERS OF THE MANDARIN PLAZA IN THE LOS ANGELES  
22 CHINATOWN AND COFOUNDER COCHAIRMAN OF THE FIRST PUBLIC SAVINGS  
23 BANK. ROBERT WOO, LONGTIME ENGINEER WITH THE DEPARTMENT OF  
24 WATER AND POWER FOR 35 YEARS AND A WORLD WAR II VETERAN.  
25 RAPHAEL "RAY" POE PASSED AWAY AT THE AGE OF 85, LONGTIME



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1 RESIDENT AND COMMUNITY LEADER IN THE ANTELOPE VALLEY. THOSE  
2 ARE MY ADJOURNMENTS. AND THEN I HAVE SUPERVISOR DON KNABE'S  
3 ADJOURNMENTS. PAMELA ELLEN MILLER OF LONG BEACH PASSED AWAY AT  
4 THE AGE OF 67. SHE WAS A GRADUATE OF LAKEWOOD HIGH SCHOOL AND  
5 CALIFORNIA STATE UNIVERSITY OF LONG BEACH. SHE WAS A LEGAL  
6 SECRETARY AND LAW OFFICE MANAGER WITH THE JOHN TRACEY CLINIC  
7 AND CAMEO. SHE WAS CO-CHAIR ELECTED FOR 2013. JOHN COBOS, WHO  
8 WAS WITH THE LOS ANGELES COUNTY FIRE DEPARTMENT SINCE 1981.  
9 THE LAST THREE YEARS HE WAS WITH FIRE STATION 193 AS A  
10 FIREFIGHTER PARAMEDIC IN THE LA HABRA FIRE STATION. PRIOR TO  
11 THAT, 22 YEARS WITH PICO RIVERA FIRE STATION 40. VIGAIN  
12 MACARIAN OF GLENDALE, SERGEANT THOMAS MACPHERSON, 26 YEARS OF  
13 AGE OF LONG BEACH. HE WAS KILLED BY SMALL ARM FIRE IN  
14 OPERATION ENDURING FREEDOM IN AFGHANISTAN. HE WAS A TEAM  
15 LEADER, ASSIGNED TO COMPANY D, SECOND BATTALION, 75TH RANGER  
16 REGIMENT AT JOINT BASE LEWIS-MCCHORD, WASHINGTON. THIS WAS HIS  
17 FOURTH DEPLOYMENT IN AFGHANISTAN. HE PREVIOUSLY SERVED ONE  
18 DEPLOYMENT IN IRAQ. HE RECEIVED THE BRONZE STAR FOR HIS  
19 SERVICE AND A PURPLE HEART. THERE ARE NONE SO BRAVE AS THOSE  
20 WHO ARE WILLING TO SERVE THEIR COUNTRY WITHOUT KNOWING WHAT  
21 THE OUTCOME MIGHT BE. IT'S DIFFICULT TO IMAGINE THE STRENGTH  
22 THAT OUR FALLEN MILITARY HAVE HAD WHEN THEY WALK INTO A BATTLE  
23 NOT KNOWING IF THEY WILL EVER RETURN. OUR SINCERE GRATITUDE  
24 GOES OUT TO HIS FAMILY AND FRIENDS. HIS MEMORIES WILL LIVE ON  
25 FOREVER. SURVIVED BY HIS WIFE AND SON AND HIS PARENTS. JOHN



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1 GREENWOOD, PRESIDENT OF CORO SOUTHERN CALIFORNIA PASSED AWAY  
2 SUDDENLY OCTOBER 10TH. ALSO SERVED AS A MEMBER OF THE LOS  
3 ANGELES BOARD OF EDUCATION. SUCCESSFUL REAL ESTATE BUSINESS.  
4 HE LATER RETURNED TO HIS ENDURING PASSION, THE MAKING OF OUR  
5 CIVIC LIFE BETTER BY STEPPING IN TO CREATE A GREATER STRATEGIC  
6 DIRECTION FOR OUR L.A. CORO CENTER. HIS MOTHER BLANCH SERVED  
7 MANY YEARS ON THE GLENDALE BOARD OF EDUCATION AND WAS QUITE  
8 INVOLVED, ONE OF THE LEADERS OF GLENDALE AS WELL. FRANK  
9 ZACHMAN, PASSED AWAY WITH CANCER. HE WAS-

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** I DID THAT ONE.

12

13 **SUP. ANTONOVICH:** WONDERFUL MAN. HE LOVED HIS COUNTRY, HIS  
14 WORK. HIS WORK WAS AT J.T.'S BEACH CLUB AND THE LOS ANGELES  
15 RAMS. HE WAS PART OF THE BOYS TOWN IN THE LATE 40S AND THE  
16 DECORATED UNITED STATES MARINE FOR THREE TOURS OF DUTY IN  
17 VIETNAM. THOSE ARE SUPERVISOR DON KNABE'S ADJOURNING MOTIONS.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WITHOUT OBJECTION,  
20 UNANIMOUS VOTE. ON JOHN GREENWOOD, I'D LIKE TO MAKE IT ALL  
21 MEMBERS.

22

23 **SUP. ANTONOVICH:** HE WASN'T THAT OLD.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY, CHAIRMAN:** HE WASN'T THAT OLD. I KNEW HIM,  
2   AND OUR OFFICE KNEW HIM WELL. HE WAS EXECUTIVE DIRECTOR OF  
3   CORO. GOT TO KNOW HIM WHEN HE WAS A MEMBER OF THE LOS ANGELES  
4   UNIFIED SCHOOL DISTRICT DISTRICT WHERE HE WAS A REASONED  
5   PUBLIC SERVANT. HE WAS LESS POLITICAL THAN HE WAS A THINKER  
6   AND A POLICY PERSON AND A VERY NICE HUMAN BEING. AND IT'S VERY  
7   TRAGIC THAT WE LOST HIM SUDDENLY LAST WEEK. LOSS TO CORO, A  
8   LOSS TO LOS ANGELES AND SOUTHERN CALIFORNIA. ALL MEMBERS ON  
9   JOHN GREENWOOD. WITHOUT OBJECTION, SO ORDERED. OKAY. WE ARE A  
10   FEW MINUTES BEFORE THE SPECIAL ORDER, SO WE WILL TAKE UP  
11   PUBLIC COMMENT NOW. AND I'M GOING TO CALL FOUR PEOPLE AT A  
12   TIME. ARNOLD SACHS, RONE ELLIS, WILLIAM WANG, AND ERIC PREVEN.  
13   WONG, I'M SORRY. WILLIAM WONG. THIS IS THE ACTUAL PUBLIC  
14   COMMENT?

15

16   **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S CORRECT.

17

18   **ERIC PREVEN:** WE ARE GOING OUT OF ORDER TO ACCOMMODATE THE  
19   SHERIFF?

20

21   **SUP. YAROSLAVSKY, CHAIRMAN:** NO. WE ARE GOING OUT OF ORDER  
22   BECAUSE IT'S NOT 11 O'CLOCK YET, AS YOU KNOW, MR. PREVEN.

23

24   **ERIC PREVEN:** THAT'S WHAT I MEANT. I'LL MAKE IT BRIEF.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** START HIS TIME.

2

3    **ERIC PREVEN:** MY NAME IS ERIC PREVEN, I AM THE COUNTY RESIDENT  
4 FROM DISTRICT 3. LITTLE THROWN BY THIS, BUT WE'LL TRY TO JUST  
5 STAY ON TRACK. I GUESS CS-1 LAST WEEK WAS OCTOBER 9. THERE WAS  
6 A CLOSED SESSION MEETING THAT HAD TO DO WITH SOME OPEN SPACE  
7 LAND THAT WAS -- CAME FROM A FUND THAT WAS GIVEN TO WHITTIER  
8 AND THEN WHITTIER'S GONE AHEAD AND ASSIGNED THAT LAND TO AN  
9 OIL COMPANY TO DO SOME DRILLING. AND I KNOW WE ARE FIGHTING  
10 THAT BATTLE A LITTLE BIT IN A LEGAL SETTING AND THAT  
11 SUPERVISOR KNABE VOTED NO ABOUT OUR EFFORT TO FILE A CROSS  
12 COMPLAINT. I'M FLUMMOXED BY THAT. I'M WONDERING IF WE CAN ASK  
13 HIM ABOUT THAT. I GUESS WE CAN'T TODAY BECAUSE HE IS IN SOUTH  
14 KOREA, WHICH IS FINE. GLORIA MOLINA IS NOT HERE. DO I HAVE  
15 THAT CORRECT? BECAUSE WE JUST WANT THE RECORD TO REFLECT. I'M  
16 SURE YOU GUYS HAVE CHECKED THERE ARE NO FOUR-VOTE ITEMS TODAY  
17 BECAUSE THAT WOULD OBVIOUSLY NOT BE POSSIBLE UNLESS WE WILL DO  
18 SOME KIND OF A SKYPE VOTE FROM THE VARIOUS CHARACTERS. AND  
19 AGAIN THERE IS NOTHING WRONG WITH-

20

21    **SUP. ANTONOVICH:** WE'VE NEVER DONE THAT BEFORE.

22

23    **ERIC PREVEN:** SORRY?

24

25    **SUP. ANTONOVICH:** WE'VE NEVER DONE THAT BEFORE.



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1

2 **ERIC PREVEN:** NO, NO, WE'VE NEVER DONE, YOU MEAN MADE A  
3 MISTAKE, GOOD WELL THAT'S AWKWARD, I MEAN THAT'S AWESOME. I'M  
4 DONE BECAUSE I WAS HOPING TO HEAR FROM THE SHERIFF AND WE'LL  
5 DO THAT LATER AND I LOOK FORWARD TO HEARING THE PLANS GOING  
6 FORWARD THERE.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. SACHS?

9

10 **ARNOLD SACHS:** YES, THANK YOU, GOOD MORNING. ARNOLD SACHS. A  
11 BIT OF INFORMATION FOR YOU. THE NAZIS RAISED THEIR RIGHT  
12 HANDS, ALSO. SOUTH FACE CITY SPACE HIGH PAYOUT. I WAS JUST  
13 WONDERING, THERE SEEMS TO BE A LOT OF THIS DISCUSSION GOING ON  
14 IN THE NEWSPAPERS ABOUT THE PAYOUTS THAT ARE GOING TO RETIRED  
15 EMPLOYEES OF ACCRUED BENEFITS. SO WHAT'S NOT DISCUSSED IN THE  
16 ARTICLES IS ARE THE ACCRUED BENEFITS BASED ON THE LAST YEAR  
17 THEY'RE WORKING OR IS IT FIGURED OUT OVER THE COURSE OF THEIR  
18 EMPLOYMENT? DO THEY GET ALL THEIR VACATION PAY BASED ON THEIR  
19 LAST SALARY? OR DO THEY GET THEIR VACATION PAY ON AN ACCRUED  
20 BASIS BASED ON THE SALARIES THEY WOULD HAVE EARNED ON EACH  
21 YEAR? SO LET'S SAY THEY GET TWO WEEKS VACATION THE FIRST YEAR  
22 THEY'RE WORKING AND THEY'RE MAKING 500 DOLLARS A YEAR, DO THEY  
23 GET PAID 500 DOLLARS A WEEK ON THAT BASIS OR DO THEY GET PAID  
24 ON THE BASIS OF WHAT THEY'RE PAID IN THEIR 20TH YEAR, WHICH  
25 COULD BE 5,000 DOLLARS A WEEK. IT MAKES A LITTLE BIT OF A



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1 DIFFERENCE AND IT'S NOT DISCUSSED. WE KNOW THAT THE COUNTY, IN  
2 THE WAY THEY OPERATE, WILL CERTAINLY LOOK INTO THAT. THIS GIRL  
3 WHO WAS SKATEBOARDING ON THE 405 STILL HASN'T BEEN CHARGED BY  
4 THE HIGHWAY PATROL. I WONDER WHY NOT. IT WAS VIDEOTAPED. THIS  
5 GUY WHO WAS CHARGED IN CHICK-FIL-A GRAFFITI ATTACK WAS CHARGED  
6 BY THE PROSECUTION AND THAT WAS VIDEOTAPED. THAT'S HOW THEY  
7 GOT THE INFORMATION. SO WHY ISN'T THIS GIRL BEING CHARGED?  
8 AND, AGAIN, BOTH NEWSPAPERS HAVE SAID THE VOTE FOR MEASURE J.  
9 AND SO AGAIN HERE'S AN INDEPENDENT CITIES ADVISORY AND  
10 OVERSIGHT COMMITTEE FROM METRO APRIL 9, 2012 ON PROPS A AND  
11 PROP C AUDIT. THIS STORY FROM 2010, AS I MENTIONED EARLIER,  
12 2008, MENTIONED THAT THE PRIOR SALES TAX IN 1980 AND 1990 EACH  
13 RAISED 686 MILLION DOLLARS IN 2007. YET THE MAYOR SAID WE WERE  
14 GOING TO GET A MILLION DOLLARS. BY THE WAY, WHATEVER HAPPENED  
15 TO THE MAYOR'S 3010 PROGRAM WITH WASHINGTON? OH THAT'S RIGHT,  
16 IT GOT SHOT DOWN AND HE GOT TO SPEAK IN FRONT OF THE  
17 DEMOCRATIC NATIONAL CONVENTION. WHAT'S THE TRACK? WE HAVE A  
18 30-YEAR RECORD FOR THIS HALF-CENT SALES TAX WHY DON'T WE HAVE  
19 A 30-YEAR RECORD TO B ON ANY OTHER HALF CENT SALES TAX? WHO  
20 KNOWS? THIS WILL WORK OUT REALLY WELL. MORE MONEY, MORE THEFT.  
21 THANK YOU FOR THE EXTRA TIME, SIR.

22  
23 **SUP. YAROSLAVSKY, CHAIRMAN:** RONE ELLIS?  
24



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1 **RONE ELLIS:** GOOD MORNING, SUPERVISORS. I'D LIKE TO BEGIN WITH  
2 A CONTINUATION OF THE LAST TIME I WAS BEFORE YOU. THE IDEA  
3 THAT I HAVE TO RAISE REVENUE FOR THE PUBLIC AFFAIRS OFFICE AND  
4 DEPARTMENT IT'S GOING TO HAVE TO BE DELAYED INDIVIDUALLY  
5 FINANCIALLY UNTIL JANUARY BECAUSE I HAVE TO GET SOME  
6 PROTOTYPES DONE. ANOTHER COMMENT I WANT TO MAKE IS THAT I WILL  
7 NOT BE COMING TO SIT IN CONSISTENTLY ON TUESDAYS FOR THE  
8 MEETINGS PROBABLY FOR THE REST OF THE YEAR. AND PART OF THAT  
9 IS BECAUSE I WAS NOMINATED AND ELECTED AS THE CHAIRPERSON FOR  
10 THE AMERICAN INDIAN COUNCIL OF THE AMERICAN INDIAN COUNSELING  
11 CENTER IN CERRITOS. IT'S A CLIENT-BASED COUNCIL. AND I HAVE AN  
12 OBLIGATION TO THEM FIRST AT THIS TIME. SO I WILL BE  
13 CORRESPONDING AS NECESSARY. I WILL STILL BE TRYING TO MEET  
14 WITH SUPERVISOR ANTONOVICH NEXT MONTH IF THAT'S POSSIBLE. AND  
15 I HAVE A QUESTION BECAUSE I HAVE TO THINK AHEAD. MR. CHAIR,  
16 WHO'S GOING TO BE THE CHAIRPERSON NEXT YEAR CHRONOLOGICALLY?

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR RIDLEY-THOMAS.

19

20 **RONE ELLIS:** ALL RIGHT. THANK YOU. THAT'S ENOUGH FOR TODAY.  
21 THANK YOU VERY MUCH.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** ASSUMING HE GETS THE VOTES.

24

25 **RONE ELLIS:** I HEARD THAT.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THANK YOU. LET ME CALL  
3 UP BEFORE MR. WONG SPEAKS, LET ME CALL UP THREE MORE PEOPLE.  
4 SCOTT CHAMBERLAIN? ANNIE MARQUIT, LISA PAYNE. ARE THEY HERE?  
5 MR. WONG.

6

7 **BILL WONG:** THANK YOU, THANK YOU, MR. CHAIR. BOARD OF  
8 SUPERVISORS. MY NAME IS BILL WONG, I'M THE FORMER HOUSING  
9 DIRECTOR FOR THE COMMUNITY DEVELOPMENT COMMISSION OF COUNTY OF  
10 LOS ANGELES AND FOR THE LAST THREE YEARS THE HOUSING DIRECTOR  
11 FOR THE CITY OF PASADENA. I JUST WANTED TO URGE THE BOARD OF  
12 SUPERVISORS TO FULLY SUPPORT THE CONTINUATION OF THE CITY OF  
13 INDUSTRY PROGRAM. I KNOW THAT THERE ARE ISSUES WITH THE  
14 DEPARTMENT OF FINANCE, BUT WE'D LIKE TO URGE THE BOARD'S FULL  
15 SUPPORT. DURING TODAY'S PRESENTATION, SCROLL PRESENTATION TO  
16 BLAIR BABCOCK, THE MERITS AND THE RESULTS OF THE CITY OF  
17 INDUSTRY PROGRAM WERE FULLY LINED OUT OVER 6,000 UNITS  
18 PRODUCED, THOUSANDS AND THOUSANDS OF PEOPLE, LOW INCOME  
19 PERSONS HOUSED. THE CITY OF INDUSTRY FUNDING PROGRAM IS MORE  
20 IMPORTANT THAN EVER TO THE SAN GABRIEL VALLEY CITIES LIKE  
21 PASADENA DUE TO THE LOSS OF REDEVELOPMENT AND THE CUTTING IN  
22 HALF OF THE FEDERAL HOME FUNDS. PASADENA'S LITERALLY TAPPED  
23 OUT OF ITS AFFORDABLE HOUSING FUNDS. AND OVER THE LAST SEVEN  
24 YEARS, OUR HOUSING DEVELOPMENT FUNDS HAVE BEEN REDUCED 93  
25 PERCENT. WE'VE USED THE CITY OF INDUSTRY PROGRAM. IT'S BEEN A



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1 CRITICAL FUNDING PIECE FOR OVER HALF A DOZEN AFFORDABLE  
2 HOUSING PROJECTS, INCLUDING TWO THAT WERE COMPLETED IN THE  
3 LAST FOUR MONTHS, ONE READY TO START CONSTRUCTION, AND THEN WE  
4 HAVE TWO OTHER PROJECTS IN THE PIPELINE THAT WOULD BE ELIGIBLE  
5 FOR CITY OF INDUSTRY PROGRAM IF IT WERE TO CONTINUE. THE CITY  
6 OF INDUSTRY OVERSIGHT BOARD DID OBTAIN A THIRD-PARTY LEGAL  
7 OPINION THAT AFFIRMS THAT THE PROGRAM SHOULD BE ALLOWED TO  
8 CONTINUE UNDER THE EXEMPTIONS PROVIDED IN THE DISSOLUTION OF  
9 REDEVELOPMENT LEGISLATION. SO, WE URGE YOUR SUPPORT. AND THEN  
10 ALSO WE UNDERSTAND THAT THE DEPARTMENT OF FINANCE HAS MADE A  
11 PRELIMINARY RULING THAT THE CITY OF INDUSTRY IS NEITHER A  
12 VALID HOUSING ASSET NOR A RECOGNIZED OBLIGATION PAYMENT, BUT  
13 NOT ALL OF THE DEPARTMENT OF FINANCE DETERMINATIONS HAVE BEEN  
14 REASONABLE. MANY, MANY HAVE BEEN APPEALED AND ARE BEING  
15 APPEALED IN A MEET-AND-CONFER PROCESS. SO IN PASADENA THEY  
16 REJECTED A SITE AS AN AFFORDABLE HOUSING ASSET THAT HAS BEEN  
17 FULLY FUNDED WITH AFFORDABLE HOUSING DOLLARS AND THEY STILL  
18 SAID IT WASN'T IT.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU MR. WONG. APPRECIATE IT.  
21 GOOD TO SEE YOU AGAIN.

22

23 **BILL WONG:** THANK YOU. THANK YOU VERY MUCH. THANK YOU.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** SCOTT CHAMBERLAIN?





**The Meeting Transcript of  
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1

2   **SCOTT CHAMBERLAIN:** THANK YOU, SUPERVISORS. MY NAME IS SCOTT

3   CHAMBERLAIN. I'M WITH THE SAN GABRIEL VALLEY CONSORTIUM ON

4   HOMELESSNESS. I WANT THE THANK YOU FIRST OF ALL FOR ALL YOUR

5   SUPPORT FOR HOMELESS SERVICES OVER THE LAST DECADES. I COME IN

6   A SIMILAR WAY REPRESENTING THE CONSORTIUM ON HOMELESSNESS

7   WHICH OUR ROLE IS TO HELP ENCOURAGE POLITICAL WILL AND TO

8   BUILD COLLABORATIONS AND CAPACITY IN THE SAN GABRIEL VALLEY.

9   AND MY POSITION WAS BEGUN BY THE COUNTY AS REALLY PART OF THE

10   DESIRE TO REGIONALIZE SERVICES. AND I WANT TO ADVOCATE FOR NOT

11   ONLY WHAT BILL WONG HAS FOCUSED ON BUT KEEPING A CITY OF

12   INDUSTRY FUNDS, BUT ALSO JUST HIGHLIGHTING AND ADVOCATING THAT

13   ANY COUNTY PLAN SUBSEQUENT WITH THE FUNDS FROM CITY OF

14   INDUSTRY WOULD CONTINUE TO RECOGNIZE REGIONALIZATION AND FAIR

15   SHARE FOR THE SAN GABRIEL VALLEY. MY POSITION WAS CREATED AND

16   JUST ABOUT THE TIME IT WAS CREATED, REDEVELOPMENT DISSOLVED A

17   LOT OF DIFFERENT THINGS. AS WE WERE MOVING FORWARD, WE FELT

18   LIKE WE WERE GETTING SOME TRACTION WITH SOME CITIES TO BE ABLE

19   TO MOVE AHEAD WITH SOME SPECIAL NEEDS HOUSING. SO ANY FUNDING,

20   LOSS OF FUNDING IN THIS AREA WOULD BE DETRIMENTAL TO THE

21   FUTURE DEVELOPMENT OF HOMELESS SERVICES. AND SO AS WE'RE

22   MOVING FORWARD, WE WANT TO CONTINUE TO URGE THE SUPERVISORS TO

23   PROTECT THE CITY OF INDUSTRY FUNDS AS WELL AS ANY SUBSEQUENT

24   FUNDS TO REMAIN IN THE SAN GABRIEL VALLEY FOR AFFORDABLE

25   HOUSING AND SPECIAL NEEDS HOUSING FOR THE POOR AND HOMELESS



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1 AND REALLY ENCOURAGING, AGAIN, THAT THE SAN GABRIEL VALLEY  
2 WOULD BE ABLE TO MAXIMIZE ITS RESOURCES WITH THESE DOLLARS.  
3 THANK YOU FOR YOUR SUPPORT.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ANNIE MARQUIT?

6

7 **ANNIE MARQUIT:** IT'S MARQUIT. GOOD MORNING, I'M ANNIE MARQUIT  
8 WITH PUBLIC COUNCIL LAW CENTER. PUBLIC COUNCIL REPRESENTS LOW-  
9 INCOME RESIDENTS OF LOS ANGELES COUNTY ALONG WITH NONPROFIT  
10 ORGANIZATIONS THAT HAVE AS THEIR MISSION TO SERVE PEOPLE  
11 STRUGGLING WITH POVERTY IN LOS ANGELES. I'M HERE TODAY TO URGE  
12 YOU TO TAKE STEPS NECESSARY TO HONOR YOUR COMMITMENT TO  
13 AFFORDABLE HOUSING THROUGH THE CITY OF INDUSTRY FUNDS PROGRAM.  
14 AS YOU KNOW, THE LEGISLATION DISSOLVING REDEVELOPMENT AGENCIES  
15 IS VERY CLEAR THAT AN OBLIGATION IMPOSED BY STATE LAW AND  
16 OBLIGATIONS STEMMING FROM LEGALLY BINDING CONTRACTS ARE  
17 ENFORCEABLE OBLIGATIONS THAT MUST CONTINUE EVEN AFTER  
18 REDEVELOPMENT AGENCY HAS BEEN DISSOLVED. THE ANNUAL TRANSFER  
19 OF FUNDS FROM INDUSTRY TO THE COUNTY, THE SPENDING OF THOSE  
20 FUNDS FOR AFFORDABLE HOUSING IS CLEARLY AN ENFORCEABLE  
21 OBLIGATION. NOT ONLY DOES THE GOVERNMENT CODE REQUIRE THE CITY  
22 OF INDUSTRY TO MAKE THE ANNUAL PAYMENT IN EXCHANGE FOR  
23 EXCEPTIONS FROM HOUSING ELEMENT OBLIGATIONS, BUT INDUSTRY  
24 AFFIRMATIVELY AGREED TO DO SO IN A CONTRACT WITH THE COUNTY IN  
25 1992. WE ARE NOT ALONE IN OUR ANALYSIS. THE OVERSIGHT BOARD



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1 FOR THE CITY OF INDUSTRY SUCCESSOR AGENCY RECEIVED A THIRD-  
2 PARTY LEGAL REVIEW WHICH WAS CONSISTENT WITH OURS. AND THE  
3 CALIFORNIA DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT HAS  
4 OPINED THAT THE CITY OF INDUSTRY MUST CONTINUE MAKING ITS  
5 PAYMENT EVEN THOUGH ITS REDEVELOPMENT AGENCY HAS BEEN  
6 DISSOLVED. SIMPLY PUT TO THE EXTENT THE COUNTY COUNSEL HAS  
7 ADVISED YOU THERE IS NO OBLIGATION, COUNTY COUNSEL IS WRONG AS  
8 IS THE DEPARTMENT OF FINANCE. BECAUSE OF ITS CONTRACT WITH THE  
9 COUNTY AND THE SPECIAL LEGISLATION, INDUSTRY IS IN VERY  
10 DIFFERENT POSITION FROM OTHER REDEVELOPMENT AGENCIES WITH  
11 REGARD TO ANY 20 PERCENT SET ASIDE FOR AFFORDABLE HOUSING. THE  
12 SUPERVISORS SHOULD PURSUE THIS MONEY AND HONOR THEIR  
13 COMMITMENT TO THE VULNERABLE POPULATIONS THESE DOLLARS HAVE  
14 SERVED. MOST IMMEDIATELY FOR THE MEET-AND- CONFER PROCESS. AND  
15 SHOULD ASK SCAMP TO PARTICIPATE IN THE MEET-AND-CONFER PROCESS  
16 TO ENSURE THE FUNDS ARE PROTECTED. THANK YOU.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. BEFORE I ASK MISS PAYNE  
19 TO SPEAK, LET ME CALL UP THREE OTHERS. TARA BARAUSKAS, DAVID  
20 RYAN, TERRY JACKSON. MISS PAYNE?

21

22 **LISA PAYNE:** HI, MY NAME IS LISA PAYNE. I'M WITH THE SOUTHERN  
23 CALIFORNIA ASSOCIATION OF NONPROFIT HOUSING. WE ARE A  
24 MEMBERSHIP ORGANIZATION OF AFFORDABLE HOUSING DEVELOPERS IN  
25 THE FIVE-COUNTY REGION OF SOUTHERN CALIFORNIA. OUR MEMBERS



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1 BUILD RENTAL HOMES AFFORDABLE TO FAMILIES MAKING UP TO 45,000  
2 DOLLARS A YEAR. OWNERSHIP HOMES TO FAMILIES MAKING UP TO ABOUT  
3 75,000 DOLLARS A YEAR. WE UNDERSTAND THAT CURRENTLY YOU ALL  
4 ARE DECIDING WHETHER TO FIGHT TO KEEP THE CITY OF INDUSTRY  
5 FUNDS AS A SOURCE FOR BUILDING AFFORDABLE HOUSING IN THE  
6 COUNTY BY REQUESTING TO MEET AND CONFER WITH THE DEPARTMENT OF  
7 FINANCE. WE ASK THAT YOU MAKE THE MEET AND REFER REQUEST. AND  
8 WE ALSO ASK THAT THE COUNTY REQUEST SCAMP BE PRESENT AT THE  
9 MEETING TO HELP EXPLAIN WHY LEGALLY AND FOR THE GOOD OF THE  
10 COUNTY THE INDUSTRY PROGRAM SHOULD BE CONTINUED. AS YOU ALL  
11 KNOW, DECENT, SAFE, STABLE, WELL-MANAGED AFFORDABLE HOUSING  
12 HELPS KIDS DO BETTER IN SCHOOL, REDUCES THE BURDEN ON THE  
13 HEALTHCARE SYSTEM, HELPS SENIOR AGE IN DIGNITY, BEAUTIFY  
14 BLIGHTED AREAS AND PROVIDES GOOD PAYING CONSTRUCTION AND OTHER  
15 JOBS TO THE LOCAL COMMUNITY. THE CITY OF INDUSTRY PROGRAM HAS  
16 BEEN A HUGELY SUCCESSFUL AND IMPORTANT RESOURCE FOR BUILDING  
17 AFFORDABLE HOUSING. HACO HAS ALLOCATED OVER 240 MILLION TO  
18 AFFORDABLE HOUSING WHICH HAS LEVERAGED AN ADDITIONAL 1.8  
19 BILLION DOLLARS TO THE COUNTY AS EVERY DOLLAR SPENT BY THIS  
20 PROGRAM HAS BROUGHT THE COUNTY AN ADDITIONAL SEVEN DOLLARS.  
21 THE HOMES ON THE WEBSITE IT LOOKS LIKE YOU'VE DONE ABOUT  
22 10,000 AFFORDABLE HOMES BUILT. WOULD HAVE BROUGHT 12,000 JOBS  
23 TO THE COUNTY DURING THE FIRST YEAR OF CONSTRUCTION AND  
24 ANOTHER 3,000 EVERY YEAR AFTERWARDS. IT'S PARTICULARLY  
25 IMPORTANT TO KEEP THE CITY OF INDUSTRY PLANS IN PLACE NOW WHEN



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1 AS YOU KNOW SO MANY SOURCES OF FUNDS HAVE BEEN DRASTICALLY CUT  
2 OR ELIMINATED AT THE FEDERAL, STATE AND OTHER LOCAL AGENCIES.  
3 WHETHER SUCH A DIRE AND SHORTAGE OF RESOURCES IS ESSENTIAL TO  
4 FIGHT TO KEEP WHAT WE HAVE BOTH BECAUSE OF THE NEED BUT ALSO  
5 BECAUSE WE COULD BE FACING THE COLLAPSE OF THE PUBLIC AND  
6 PRIVATE SECTOR CAPACITY TO BUILD THESE HOMES IN THE FUTURE.  
7 THANK YOU.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M GOING TO HAVE TO STOP. THANK  
10 YOU VERY MUCH. TARA BARAUSKAS?

11

12 **TARA BARAUSKAS:** GOOD MORNING, SUPERVISOR. MY NAME IS TARA  
13 BAAUSKAS, I'M THE DIRECTOR OF HOUSING WITH THE COMMUNITY OF  
14 FRIENDS. WE'RE A NONPROFIT DEVELOPER OF PERMANENT SUPPORTIVE  
15 HOUSING FOR PEOPLE WHO ARE HOMELESS AND LIVING WITH MENTAL  
16 ILLNESS. WE'RE HERE TODAY ON BEHALF OF THE AFFORDABLE HOUSING  
17 DEVELOPERS IN THIS COMMUNITY TO URGE YOU TO PLEASE MOVE  
18 FORWARD WITH THE MEET-AND-CONFER PROCESS WITH THE DEPARTMENT  
19 OF FINANCE AND TO PROTECT CITY OF INDUSTRY FUNDS. AS HEARD AND  
20 YOU OBVIOUSLY ARE WELL AWARE, RESOURCES FOR AFFORDABLE HOUSING  
21 DEVELOPERS HAS BEEN DRASTICALLY REDUCED, AND WE REALLY ASK YOU  
22 TO PRESERVE ANY FINANCING SOURCES THAT ARE AVAILABLE TO US. I  
23 WANTED TO SHARE WITH YOU THAT A COMMUNITY OF FRIENDS HAS BEEN  
24 A USER OF THE CITY OF INDUSTRY INDUSTRY FUNDS, WE USED OVER 17  
25 MILLION DOLLARS OF IT. WE'VE CREATED 13 SPECIAL NEEDS



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1 COMMUNITIES THAT ARE SERVING HOMELESS FAMILIES WITH CHILDREN,  
2 SENIORS, INDIVIDUALS, VETERANS, AND THESE ARE ALL OVER THE LOS  
3 ANGELES CITY AND COUNTY AREAS. WE HAVE COMMUNITIES USING THESE  
4 FUNDS IN THE RAMPART NEIGHBORHOOD, SILVER LAKE, SOUTH LOS  
5 ANGELES. WE HAVE A PROJECT NEAR U.S.C. THAT IS A PARTNERSHIP  
6 WITH A HEALTH CLINIC. SO THESE ARE VERY WORTHWHILE PROPERTIES.  
7 AND WE HAVE MORE PROJECTS THAT WE COULD DO IN THE AREA. WE  
8 HAVE SOMETHING IN THE BOYLE HEIGHTS AREA IN OUR PIPELINE,  
9 SOUTH L.A., KOREATOWN. SO WE REALLY DO NEED THESE FUNDS AND WE  
10 ASK YOU TO PLEASE HELP SUPPORT THE AFFORDABLE HOUSING  
11 INDUSTRY. THANK YOU.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. LET ME CALL UP THREE  
14 OTHERS. TERRY JACKSON? GIGI ZABO. AND ALFREDO. IZMAJTOVICH?  
15 MR. RYAN?

16

17 **DAVID RYAN:** YEAH, I'M DAVID RYAN, I'M WITH THE CORPORATION OF  
18 SUPPORTIVE HOUSING. WE'RE A NATIONAL ORGANIZATION WITH A  
19 SPECIAL FOCUS ON LOS ANGELES COUNTY. WE HAVE SPECIFICALLY  
20 DEDICATED STAFF DEDICATED TO DEVELOPING RELATIONSHIPS AND  
21 PROJECTS IN SAN GABRIEL VALLEY AND THE GATEWAY CITIES. JUST  
22 FROM THE LENDER AND ADVOCATES' PERSPECTIVE, I WANTED TO LET  
23 YOU KNOW THAT OUR BORROWERS ARE OUT THERE. THEY'RE LOOKING FOR  
24 SITES. THEY'RE FINDING GREAT SITES. AND THEY'RE HANGING THEIR  
25 HOPES ON CITY OF INDUSTRY DOLLARS. THEIR PROJECTS ARE





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1     STRUCTURED AROUND THE REGULAR CITY OF INDUSTRY \_\_\_\_\_.  
2     AND THOSE DOLLARS LEVERAGE ABOUT SEVEN TO ONE TAX CREDITS,  
3     STATE FUNDS, HUD FUNDS AND OTHER FUNDS. IT'S CRITICAL THAT THE  
4     PROJECTS FUND UNITS THAT SERVE VETERANS, THAT SERVE  
5     TRANSITION-AGE YOUTH AND OTHER NEEDY PEOPLE. I'M JUST  
6     ADVOCATING FOR THE COUNTY TO CONTINUE WITH THIS TO WORK WITH  
7     THE DEPARTMENT OF FINANCE TO CONTINUE THE CITY OF INDUSTRY.  
8     OUR BORROWERS NEED A STABLE LENDING ENVIRONMENT WHERE THEY'RE  
9     ABLE TO ACCESS FINANCING, YOUR TYPICAL PROJECT TAKES THREE TO  
10    FOUR YEARS. AND DISRUPTIONS IN THE FLOW OF FUNDS MAKE THE  
11    PROJECTS VERY EXPENSIVE. SO WE JUST URGE YOU TO WORK WITH THE  
12    DEPARTMENT OF FINANCE TO MAINTAIN THIS VALUABLE RESOURCE.  
13    THANK YOU.

14

15    **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. TERRY JACKSON? NOT  
16    HERE? GIGI ZABO.

17

18    **GIGI ZABO:** GOOD MORNING, I'M GIGI ZABO DIRECTOR OF HOUSING  
19    WITH NEW DIRECTIONS INC. ON BEHALF OF L.A. COUNTY'S 8,000  
20    HOMELESS VETERANS, I URGE YOU TO MOVE FORWARD WITH THE MEET-  
21    AND- CONFER WITH THE DEPARTMENT OF FINANCE TO ENSURE THAT THE  
22    CITY OF INDUSTRY FUNDS ARE PRESERVED. IN EL MONTE, NEW  
23    DIRECTIONS IS PARTNERING WITH MERCY HOUSING CALIFORNIA TO  
24    DEVELOP 40 STUDIO APARTMENTS FOR HOMELESS AND DISABLED  
25    VETERANS. IN PARTNERSHIP WITH THE V.A., THE V.F.W. AND 10



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1 LOCAL NONPROFIT AGENCIES, THIS SUPPORTIVE HOUSING WILL OFFER  
2 VETERANS A RICH ARRAY OF SERVICES IN AN AREA OF THE COUNTY  
3 WHERE VETERANS ARE CURRENTLY POORLY SERVED BY THE V.A. HEALTH  
4 CARE SYSTEM. THIS PROJECT WAS AWARDED 2.45 MILLION IN CITY OF  
5 INDUSTRY FUNDS LAST YEAR AND PROJECT-BASED CASH VOUCHERS WHICH  
6 ALLOWED US TO LEVERAGE AN ADDITIONAL 8 MILLION IN TAX CREDIT  
7 EQUITY TO MAKE THE PROJECT POSSIBLE. IN ADDITION, ANOTHER  
8 DEVELOPER WORKS, WHO COULDN'T BE HERE TODAY, HAS A PROJECT IN  
9 DEVELOPMENT IN EAGLE ROCK WHICH WILL BE 55 UNITS FOR HOMELESS  
10 VETERANS AND OTHER ADULTS WITH SPECIAL NEEDS. WE'RE ALSO  
11 EXPLORING PROJECTS IN SAN GABRIEL VALLEY. WE HAVE PROJECTS IN  
12 THE IN THE WORKS IN BOYLE HEIGHTS. THIS IS JUST A PORTION THAT  
13 WE CAN DO IF THE CITY OF INDUSTRY FUNDS ARE PRESERVED. AS I'M  
14 SURE YOU ARE AWARE EVERY DAY ONE SOLDIER COMMITS SUICIDE AND  
15 OVER 8,000 HOMELESS VETERANS SLEEP ON L.A. STREETS, UNDER  
16 BRIDGES, AND IN ENCAMPMENTS. PLEASE HELP US TO END VETERAN  
17 HOMELESSNESS BY PRESERVING THE CITY OF INDUSTRY HOUSING  
18 PROGRAM. THANK YOU.

19  
20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ALFREDO IZMAJTOVICH?

21  
22 **ALFREDO IZMAJTOVICH:** YES ALFREDO IZMAJTOVICH, I'M HERE  
23 REPRESENTING NATIONAL COMMUNITY RENAISSANCE, A LARGE REGIONAL  
24 NONPROFIT HOUSING DEVELOPER THAT HAS UTILIZED CITY OF INDUSTRY  
25 FUNDS. AND AS YOU'VE HEARD FROM A LOT OF SPEAKERS, THIS



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1 PROGRAM IS VITAL FOR THE AFFORDABLE HOUSING INDUSTRY GIVEN THE  
2 SHRINKING RESOURCES AT ALL LEVELS, THIS IS LIKE THE LAST GLASS  
3 OF WATER IN THE DESERT AND WE'RE HOPING THAT YOU GUYS SEE THAT  
4 AND UNDERSTAND THAT IT IS VITALLY IMPORTANT TO KEEP THIS  
5 PROGRAM ACTIVE. BESIDES THE LEVERAGING, IT'S THE JOB CREATION.  
6 IT'S THE CONSTRUCTION INDUSTRY BEING ACTIVE WHEN EVERYTHING  
7 ELSE IS STOPPED. IT IS COMMUNITIES THAT ARE DISENFRANCHISED  
8 GETTING AN OPPORTUNITY TO ADDRESS LONG SEATED AND DIFFICULT  
9 TIMES WITH RESPECT TO CREATING AFFORDABLE HOUSING IN OUR  
10 COMMUNITIES. WE HAVE DEVELOPED IN THE CITY OF BELL, CITY OF  
11 SANTA FE SPRINGS, CITY OF DOWNEY, BELL GARDENS UNINCORPORATED  
12 L.A. COUNTY AND ATHENS WESTMONT AREA, EAST LOS ANGELES,  
13 FLORENCE FIRESTONE COMMUNITIES, ALL THESE COMMUNITIES WHERE  
14 THESE DEVELOPMENTS BECOME THE SHINING LIGHT FOR QUALITY,  
15 AFFORDABLE HOUSING FOR THE RESIDENTS. AND IT SET AN EXAMPLE  
16 FOR OTHER DEVELOPMENTS IN THE AREA AND OFTEN WE ARE THE  
17 VANGUARD OF NEW ECONOMIC ACTIVITY IN THOSE COMMUNITIES. SO I'M  
18 HOPING THAT WE CAN PRESERVE THIS NOT ONLY FOR THE GREATNESS OF  
19 THE AFFORDABLE HOUSING ON ITS OWN BUT ALSO FOR ALL THE  
20 ECONOMIC POSITIVE IMPACTS IT CREATES IN THE COMMUNITIES WE  
21 SERVE. THANK YOU VERY MUCH FOR YOUR TIME.

22  
23 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. BOBBY COOPER? OSCAR  
24 JOHNSON. GO AHEAD, MR. COOPER.



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1 **OSCAR JOHNSON:** MY NAME IS OSCAR. I SPEAK FOR THE OPPRESSED. I  
2 SPEAK FOR THE STRUGGLING POOR AND I SPEAK FOR CULTURE CHANGE.  
3 I'D LIKE TO THANK THE MOST HIGH GOD FOR PRESIDENT BARACK OBAMA  
4 AND THANK GOD FOR THE OBAMA FAMILY. I'D LIKE TO TALK ABOUT  
5 SOCIAL RESPONSIBILITY AND RELIGION. WE SHOULD END ILLEGAL  
6 IMMIGRATION. WE SHOULD REMOVE BLACK AMERICA OFF OF SKID ROW,  
7 END SKID ROW. WE SHOULD MOVE DRUGS OFF OF SKID ROW. WE SHOULD  
8 ENFORCE MORAL LAWS. NO SEX UNTIL MARRIAGE. THE THREE MAJOR  
9 RELIGIONS IN THE WORLD JUDAISM-CHRISTIANITY AND ISLAM, BUT THE  
10 ONLY TWO RELIGIONS TAUGHT AGAINST SEX WITHOUT MARRIAGE. I  
11 REMEMBER WHEN JESUS MET THE WOMAN AT THE WELL AND TOLD THE  
12 WOMAN AT THE WELL YOU BEEN MARRIED FIVE TIMES AND THE MAN YOU  
13 LIVING WITH NOW IS NOT YOUR HUSBAND. AND IN THE LAST MENTION  
14 TO GOD HE TOLD HIS COMMUNITY AGAINST SEX WITHOUT MARRIAGE, HE  
15 SAID SEX WITHOUT MARRIAGE IS SIN. SIN BRINGS ABOUT PUNISHMENT.  
16 SEX WITH MARRIAGE IS REWARD AND GOD REWARD ALL THAT IS LAWFUL.  
17 WE NEED SOCIAL RESPONSIBILITY. WE NEED SHARED RESPONSIBILITY.  
18 WE SHOULD WORK TOGETHER FOR THE GOVERNMENT. WE SHOULD END  
19 DISCRIMINATION. WE SEE WHERE THE SCHOOL TEACHERS OF AMERICA IS  
20 PREDOMINANT WHITE FEMALES. THE WHITE FEMALES MAKES UP 93  
21 PERCENT OF AMERICAN UNITED STATES SCHOOL TEACHERS. THE MALE  
22 BLACKS ONLY MAKES UP 2 PERCENT OF THE UNITED STATES SCHOOL  
23 TEACHING. THE YOUNG BLACK MALES TODAY DO NOT HAVE AN ADULT  
24 BLACK MALE IN HIS LIFE. WE SHOULD END THE GANG VIOLENCE  
25 CHICAGO. THIS YEAR IN CHICAGO, 450 BLACK PEOPLE GOT KILLED BY



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1 GUNS FROM THE HANDS OF ANOTHER BLACK AND PREDOMINANT BLACK  
2 COMMUNITY THERE IS VERY HIGH UNEMPLOYMENT AND BLACK PEOPLE DO  
3 NOT HAVE ANYTHING TO DO, THEY DO NOT VALUE OUR TIME AS  
4 PROPERLY AS THEY SHOULD. WE SHOULD END DISCRIMINATION IN  
5 GOVERNMENT. WE SHOULD END RACISM. WE SHOULD END BICKERING. WE  
6 SHOULD WORK TOGETHER TO TRY TO SAVE THE COMMON GOOD OF ALL  
7 MANKIND.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. NO OTHERS WISHING TO BE  
10 HEARD, PUBLIC COMMENT IS CLOSED. WE HAVE TWO FOUR-VOTE ITEMS,  
11 IS THAT CORRECT?

12

13 **CLERK SACHI HAMAI:** WE DO. ITEMS NUMBER 14 AND 15 ARE BEFORE  
14 YOU.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** MOVED BY -- IS SUPERVISOR RIDLEY-  
17 THOMAS HERE? OH, HE IS, OKAY. MOVED BY RIDLEY-THOMAS, SECONDED  
18 BY ANTONOVICH. WITHOUT OBJECTION, UNANIMOUS VOTE. GLORIA, DO  
19 YOU HAVE ANY ADJOURNING MOTIONS? OKAY. SO WE HAVE THE SPECIAL  
20 ORDER?

21

22 **CLERK SACHI HAMAI:** YES.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** SHERIFF? YOU'RE ON. COME ON DOWN.

25



**The Meeting Transcript of  
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1   **SHERIFF LEE BACA:** GOOD MORNING.

2

3   **SUP. YAROSLAVSKY, CHAIRMAN:** MORNING. SHERIFF, THIS TIME WAS  
4   SET ASIDE FOR YOU TO MAKE A PRESENTATION TO THE BOARD OF  
5   SUPERVISORS ON THE REPORT OF THE JAIL VIOLENCE COMMISSION. YOU  
6   HAVE ALREADY MADE SOME PUBLIC RESPONSES, BUT YOU'VE MADE NO  
7   RESPONSE TO THE BOARD DIRECTLY. THIS IS THE OPPORTUNITY SET  
8   ASIDE FOR YOU TO DO THAT. SO I WANT TO GIVE YOU THE FLOOR.  
9   TELL US WHEN YOU'RE CONCLUDED. WHEN YOU CONCLUDED YOUR  
10  PRESENTATION, WE'LL ASK YOU SOME QUESTIONS.

11

12  **SHERIFF LEE BACA:** ALL RIGHT, THANK YOU, MR. CHAIR, AND MEMBERS  
13  OF THE BOARD. I'M RESPONDING TO THE RECOMMENDATIONS BY THE  
14  JAIL VIOLENCE COMMISSION. AND I WANT TO THANK THE COMMISSION  
15  FOR THE RECOMMENDATIONS THEY HAVE MADE. ALL OF THOSE  
16  RECOMMENDATIONS ARE IMPORTANT TO IMPROVING WHAT WE DO IN THE  
17  JAILS. AND I BELIEVE THAT IN THE SPIRIT OF THEIR ULTIMATE  
18  PURPOSE, THEY'VE DONE AN EXCELLENT JOB. IN REGARDS TO THAT, I  
19  SENT YOU A RESPONSE LETTER REGARDING THOSE RECOMMENDATIONS.  
20  THERE ARE 63 THAT I WAS ABLE TO IDENTIFY. OF THE 63, 20 HAVE  
21  BEEN IMPLEMENTED; 31 ARE IN PROCESS; AND 12 ARE IN FORMS OF  
22  PROCESS BUT NEED FUNDING, AS WELL. SO THERE IS ATTACHED ALSO  
23  IN YOUR PACKET A LETTER FROM ME TO THE BOARD REGARDING THE  
24  COSTS, THE METRICS OF COSTS ALONG WITH A SUMMARY. AND THEN OF  
25  COURSE ONE OF THE MAJOR ELEMENTS OF THE REFORMS IS TO HAVE A





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1 DUAL TRACK CAREER PATH FOR DEPUTY SHERIFFS AND STAFF. AND  
2 THERE IS A LETTER THAT ALSO DESCRIBES WHAT THE DUAL TRACK  
3 PROGRAM IS ALL ABOUT AND IT'S MY INTENT AND DESIRE TO  
4 IMPLEMENT THE DUAL TRACK SYSTEM STARTING JANUARY 1ST OF THE  
5 YEAR 2013. OBVIOUSLY, THE RECOMMENDATIONS ARE THOROUGH AND  
6 SOMEWHAT COMPREHENSIVE IN CONTENT. AND RATHER THAN ME REHEARSE  
7 THROUGH ALL THE RECOMMENDATIONS, WHICH YOU HAVE BEFORE YOU, I  
8 WILL RESPOND TO ANY QUESTION YOU MAY HAVE. ACCOMPANYING ME IS  
9 CHIEF ALEX YIM FROM THE CUSTODY DIVISION, COMMANDER JAMES  
10 HELMOLD WHO IS REGARDING HIS ASSIGNMENT IS ASSIGNED TO THE  
11 COMMANDERS' MANAGEMENT TASKFORCE AS IS COMMANDER JOEY FINEL  
12 WHO IS THE AUTHOR AND ARCHITECT OF THE DUAL TRACK SYSTEM.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OF YOUR FOLKS WANT TO MAKE ANY  
15 ADDITIONAL COMMENTS?

16

17 **SHERIFF LEE BACA:** WELL LET'S TALK ABOUT THE DUAL TRACK SYSTEM  
18 BECAUSE I THINK THERE IS A MAJOR ELEMENT THERE THAT IS OF  
19 INTEREST. SO IF I COULD ASK COMMANDER FINEL TO EXPLAIN  
20 FUNDAMENTALLY WHAT THE DUAL TRACK PROGRAM ELEMENTS ARE.

21

22 **COMMANDER JOEY FINEL:** YES, SIR. GOOD AFTERNOON, SUPERVISORS.  
23 THE DUAL TRACK BASICALLY WILL BE UNIQUE TO OUR DEPARTMENT. IT  
24 WILL GIVE OUR DEPARTMENT AN OPPORTUNITY TO GIVE DEPUTIES MORE  
25 CAREER FLEXIBILITY. WHAT IT AFFORDS OUR DEPUTIES TO DO IS HAVE



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1 ANNUAL EXTENSIONS IN CUSTODY DIVISION. AND DEPUTIES WHO ARE  
2 ASSIGNED TO CUSTODY WILL NO LONGER HAVE A REQUIREMENT TO GO TO  
3 PATROL. THOSE DEPUTIES CAN ALSO PROMOTE FROM THE RANK OF  
4 DEPUTY SHERIFF AFTER FIVE YEARS IN CUSTODY UP THROUGH THE RANK  
5 OF DIVISION CHIEF, WHICH IS VERY UNIQUE FOR OUR DEPARTMENT,  
6 ALLOWING DEPUTIES TO HAVE THAT LATITUDE TO PROMOTE WITHOUT THE  
7 NECESSARY TO GO TO PATROL. ALSO, THE DUAL TRACK WILL OFFER US  
8 FLEXIBILITY IN OUR PROMOTIONAL EXAMINATION. IT WILL BE BROKEN  
9 INTO THREE SECTIONS: OUR SERGEANT AND LIEUTENANT EXAMINATION.  
10 THE FIRST SECTION WILL DEAL WITH JUST CUSTODY-SPECIFIC  
11 QUESTIONS. THE SECOND SECTION WILL DEAL WITH OUR MANUAL POLICY  
12 AND PROCEDURE AND THE THIRD SECTION WILL DEAL WITH PATROL AND  
13 DETECTIVE QUESTIONS. FOLLOWING TAKING THE TEST, CANDIDATES  
14 WILL THEN BE GRADED AND A LIST WILL BE PROMULGATED FOR CUSTODY  
15 AND A LIST WILL BE PROMULGATED FOR PATROL. ONCE A CANDIDATE IS  
16 IN BAND ONE OR TWO OF THAT PROMOTIONAL LIST, THEY CAN BE  
17 PROMOTED TO THEIR RESPECTIVE DIVISIONS IF THEY MEET THE  
18 CRITERIA.

19  
20 **SHERIFF LEE BACA:** OKAY. THANK YOU, COMMANDER. [SILENCE.] LET  
21 ME ADD A FEW MORE COMMENTS HERE. IN REGARDS TO THE A.C.L.U.  
22 REPORT AND THE RECOMMENDATIONS AND ALLEGATIONS THAT THEY HAVE  
23 BEEN SENDING TO MY OFFICE, I ENACTED A FORCE PREVENTION  
24 POLICY. YOU HAVE A REPORT BEFORE YOU THAT INDICATES THE  
25 DRAMATIC DROP IN WHAT WE CALL SIGNIFICANT FORCE AS OPPOSED TO



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1 LESS SIGNIFICANT FORCE. WE ARE AT AN ALL-TIME RECORD LOW IN  
2 THE JAIL OPERATIONS. AND THIS IS A BY-PRODUCT OF A NUMBER OF  
3 PROCESSES, INCLUDING EDUCATION-BASED INCARCERATION. AND  
4 FUNDAMENTALLY MY ATTACK ON THE ISSUES PRESENTED TO ME IS TO  
5 LOCK AT THE ENTIRE CULTURE OF JAILING. AND IT'S MY BELIEF THAT  
6 THE CULTURE IS ONE THAT HAS POTENTIAL EXPLOSIVENESS WHEN THERE  
7 ARE NO PROGRAMS FOR EDUCATION, WHEN THERE ARE SITUATIONS WHERE  
8 THE MENTALITY OF US VERSUS THEM IS OVERWHELMING. IN ORDER TO  
9 ELIMINATE THE US VERSUS THEM PROCESS OF A SOCIAL ENVIRONMENT,  
10 OUR GOAL IS TO CREATE EDUCATIONAL CLASSES FOR ALL INMATES. WE  
11 HAVE RIGHT NOW ONE-THIRD OF THE ENTIRE POPULATION IS IN  
12 CLASSES IN MONDAY THROUGH FRIDAY, SEVEN TO EIGHT HOURS A DAY.  
13 AND IT'S A PURPOSEFUL USE OF THEIR TIME BUT IT'S ALSO A CRIME  
14 REDUCTION STRATEGY. IT'S A CRIME PREVENTION STRATEGY. AND  
15 WE'VE BEEN ABLE TO ENCROACH UPON THE TENSIONS THAT HERETOFORE  
16 HAD EXISTED BECAUSE OF THE TEACHER VERSUS THE INMATE, MEANING  
17 THE TEACHER, THE DEPUTY SHERIFF OR PROFESSIONAL TEACHER  
18 FACILITATES THE HUMAN GROWTH PROCESS THAT HAS VERY PROMISING  
19 ASPECTS TO ELIMINATING AND REDUCING RECIDIVISM. SO THIS IS  
20 PART OF WHAT IS CAUSED, I THINK, FURTHER REDUCTION IN USE-OF-  
21 FORCE. THE INMATES THAT ARE DEPRESSED AND STRESSED OUT AND  
22 HAVE SOME DEGREE OF ANXIETY ARE FEELING LESS TENSION AND ARE  
23 SOCIALIZING WITHIN THE CLASSROOM TOGETHER INTERRACIALLY AS  
24 WELL AS WITH VARIOUS LANGUAGES SPOKEN. AND THE WHOLE POINT OF  
25 IT ALL IS THAT WE WANT SOMEONE COMING OUT OF JAIL BETTER



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1 PREPARED TO EXIST IN SOCIETY WITHOUT COMMITTING ADDITIONAL  
2 CRIME. SO ALTHOUGH THIS IS NOT A DIRECT SINGULAR CAUSE OF  
3 REDUCTION OF FORCE, IT IS PART OF THE ELEMENTS OF CHANGING THE  
4 CULTURE OF THE JAIL THAT HAS REDUCED FORCE, AS WELL. CHIEF YIM  
5 IS HERE IF YOU CARE TO OFFER ANY COMMENTS.

6

7 **CHIEF ARNOLD YIM:** ADDITIONALLY, SUPERVISOR, I HAVE TO AGREE  
8 WITH THE SHERIFF. THIS IS A LONG-TERM THING. I AM NOT HERE  
9 TODAY WITH THE DATA THAT WOULD SUPPORT IT. BUT THIS MOVE AFOOT  
10 WITHIN OUR CUSTODY ENVIRONMENT, AND IF THE BOARD IS SO  
11 INCLINED TO GIVE US A LITTLE MORE LEEWAY ONCE THEY'RE  
12 RELEASED, THIS WILL BE A CUTTING EDGE APPROACH THAT VERY FEW  
13 JURISDICTIONS THROUGHOUT THE UNITED STATES HAVE UNDERTAKEN.  
14 YOU, THE BOARD, WOULD BE LEADERS IN THE NATION AS FAR AS A  
15 COMPREHENSIVE AND EFFECTIVE RE-ENTRY PROCESS. SO I'M REALLY  
16 EXCITED ABOUT IT. AND SOME OF YOUR STAFF HAS SEEN THE FRUITS  
17 OF THESE PROGRAMS. THIS IS NOT A SMOKE AND MIRRORS. THESE ARE  
18 THINGS THAT OCCUR EVERY DAY TO OUR JAIL POPULATION. AND I  
19 BELIEVE ULTIMATELY IT WILL BENEFIT THE RESIDENTS OF L.A.  
20 COUNTY.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

23

24 **SHERIFF LEE BACA:** LET ME ALSO ADD ANOTHER ELEMENT WHEN IT  
25 COMES TO COST AND FINANCING CAPABILITIES. AS YOU KNOW, I'M ON



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1 THE BOARD OF STATE AND COMMUNITY CORRECTIONS FOR THE STATE OF  
2 CALIFORNIA'S PRISONS. AND CURRENTLY THERE IS A.B.1022, A PIECE  
3 OF LEGISLATION THAT HAS AUTHORIZED 500 MILLION DOLLARS FOR  
4 ASSISTING LOCAL COUNTIES IN DEVELOPING A MORE SUITABLE RE-  
5 ENTRY FACILITIES WITHIN THE CURRENT CUSTODY FACILITIES THAT  
6 EXIST. WE ARE ELIGIBLE FOR A VERY LARGE AMOUNT OF THAT MONEY  
7 BECAUSE WE REPRESENT 30 PERCENT OF WHAT WAS THE STATE PRISON  
8 POPULATION. SO WHEN YOU CONVERGE THE OPPORTUNITIES OF WHAT THE  
9 STATE CAN POSSIBLY DO TO HELP US LOCALLY WITH CONSTRUCTING A  
10 REENTRY PROCESS, WITHIN ONE OF OUR SYSTEMS, WITHIN THE JAILING  
11 ENVIRONMENT. I THINK WE STAND TO GAIN SOMETHING THERE. AND  
12 I'LL BE PRESENTING TO YOU IN THE FUTURE MORE INFORMATION ABOUT  
13 THAT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. DO YOU WANT TO ADDRESS ANY  
16 OF THE SPECIFIC RECOMMENDATIONS THAT WERE IN THE JAIL  
17 VIOLENCE-- HOW YOU PROPOSE?

18

19 **SHERIFF LEE BACA:** I WANT TO RESPOND MOSTLY TO THE BOARD'S  
20 CONCERNS ABOUT EITHER THE WHOLE REPORT ITSELF OR CERTAIN  
21 RECOMMENDATIONS WITHIN. BUT THERE ARE SO MANY OF THEM.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** I AGREE. I WANTED TO ZERO-IN ON  
24 THE ONES YOU CONSIDERED MOST IMPORTANT. I'D LIKE -- YOU'VE  
25 ENDORSED EVERY ONE OF THE RECOMMENDATIONS PUBLICLY. AND I



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1 WANTED TO UNDERSTAND HOW YOU UNDERSTOOD THE INSPECTOR GENERAL  
2 RECOMMENDATION THAT HAS BEEN MADE BY THE JAIL VIOLENCE  
3 COMMISSION. HOW DO YOU PROPOSE WITH THE BOARD OF SUPERVISORS  
4 DO ESTABLISH THAT? HOW DO YOU ENVISION THE STRUCTURE OF IT?  
5 HOW WOULD THAT IMPACT THE OFFICE OF INDEPENDENT REVIEW, THE  
6 SPECIAL COUNSEL? HAVE YOU GIVEN THAT ANY THOUGHT? HOW DO YOU  
7 PROPOSE TO PROVIDE ACCESS TO THE INSPECTOR GENERAL TO  
8 INFORMATION WHICH WOULD ALLOW HIM OR HER TO DO THE JOB? THOSE  
9 KIND OF THINGS.

10

11 **SHERIFF LEE BACA:** I THINK OUR FIRST ORDER OF BUSINESS WITH THE  
12 GENERAL POSITION IS TO SOLICIT APPLICATIONS. I HAVE RECEIVED  
13 ONE ALREADY, BUT I'M OPEN TO A COLLABORATIVE SELECTION PROCESS  
14 IF THERE'S A MEMBER OF THE BOARD --

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** STOP RIGHT THERE. YOU'RE NOT GOING  
17 TO SELECT THE INSPECTOR GENERAL. THE INSPECTOR GENERAL, AS  
18 PROPOSED, ASSUMING WE ENDORSE THE PROPOSAL, IS TO REPORT TO  
19 THE BOARD OF SUPERVISORS. SO THE BOARD OF SUPERVISORS IS GOING  
20 TO SELECT THE INSPECTOR GENERAL.

21

22 **SHERIFF LEE BACA:** FINE WITH ME. I'M JUST SAYING TO YOU.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** PEOPLE HAVE APPROACHED YOU ALREADY  
25 AND THAT'S UNDERSTANDABLE. BUT I JUST WANTED TO BE CLEAR THAT





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1 THE WAY I UNDERSTAND THE -- AND I THINK I UNDERSTAND IT VERY  
2 CLEARLY -- THE PROPOSAL FROM THE JAIL VIOLENCE COMMISSION IS  
3 THAT THE INSPECTOR GENERAL WILL REPORT TO THE BOARD, TO THE  
4 BOARD OF SUPERVISORS AND THAT'S WHY I ASKED YOU. THIS IS A NEW  
5 MODEL FOR THE L.A. COUNTY SHERIFF'S DEPARTMENT, MAYBE FOR ANY  
6 SHERIFF'S DEPARTMENT. I'M NOT AWARE OF ANY OTHERS THAT HAVE  
7 THIS. IT REQUIRES YOUR COOPERATION INSTITUTIONALLY, YOUR  
8 DEPARTMENT'S COOPERATION TO ALLOW THE ACCESS TO INFORMATION  
9 THAT WOULD ENABLE THE INSPECTOR GENERAL TO INSPECT. HE CAN'T  
10 INSPECT WHAT HE CAN'T SEE. SO HE'S GOT TO BE ABLE TO SEE WHAT  
11 HE NEEDS TO INSPECT. I DON'T KNOW IF YOU'VE GIVEN THIS ANY  
12 THOUGHT. HOW YOUR DEPARTMENT PROPOSES TO INTERFACE? HOW YOUR  
13 DEPARTMENT PROPOSES TO FACILITATE THE INSPECTOR GENERAL'S  
14 DOING HIS OR HER JOB?

15

16 **SHERIFF LEE BACA:** SIMPLY WE HAVE MORE PRACTICE AT FACILITATING  
17 INSPECTION BECAUSE OF THE O.I.R., BECAUSE OF THE HISTORICAL  
18 ACCESS THAT THE O.I.R. HAS RECEIVED. THE INSPECTOR GENERAL  
19 WILL RECEIVE THE SAME KIND OF ACCESS WHICH IS EVERYWHERE.  
20 WHERE EVER THERE'S ANY ISSUE THAT HAS TO BE EXPLORED. AND THEN  
21 WE HAVE OF COURSE MERRICK BOBB, WHO ALSO A PART OF THE  
22 INSPECTIONAL SYSTEM. WE HAVE NEVER WITHHELD ANY INFORMATION TO  
23 EITHER ONE OF THOSE SOURCES OF INSPECTION SO THEREFORE THIS  
24 NEW INSPECTOR GENERAL PERSON WILL HIT THE DECK RUNNING, AS  
25 THEY SAY. OUR COMMAND STAFF AND OUR LINE STAFF ARE EQUALLY



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1 ACCUSTOMED TO PROVIDING ACCESS. BUT AS YOU KNOW, THERE ARE  
2 RULES TO ACCESS, ESPECIALLY WHEN IT COMES TO PERSONNEL  
3 MATTERS. AND I'M CONFIDENT THE INSPECTOR GENERAL WOULD  
4 UNDERSTAND THAT AND OPERATE WITHIN THE CONFINES OF WHATEVER  
5 THE RULES AND LAWS ARE. AND THEN OF COURSE THE BOARD IS AT  
6 YOUR OWN DISCRETION WILL DECIDE WHAT PRIORITIES YOU WANT THIS  
7 PERSON TO FULFILL AND THOSE PRIORITIES WILL BE HONORED.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. HOW ABOUT ANY OF THE OTHER  
10 MAJOR RECOMMENDATIONS THAT HAVE BEEN MADE? WHAT DO YOU  
11 CONSIDER THE THREE OR FOUR MOST CHALLENGING OR IMPORTANT  
12 RECOMMENDATIONS THAT THE JAIL VIOLENCE COMMISSION MADE?

13

14 **SHERIFF LEE BACA:** THE MOST CHALLENGING OF COURSE IS WHEN THE  
15 COMMISSION HAS RECOMMENDED BULKING UP THE INVESTIGATIVE STAFF  
16 WITHIN THE DEPARTMENT FOR INTERNAL AFFAIRS PURPOSES AND  
17 TRAINING PURPOSES. I AGREE WITH THAT BUT THAT DOES TAKE SOME  
18 MONEY. AND I HAVE PROVIDED TO YOU WHAT I BELIEVE IS THE  
19 STRUCTURE FOR ADDING ADDITIONAL INVESTIGATIVE RESOURCES INTO  
20 THE DEPARTMENT. BUT NOW THAT SITUATION HAS TO BE REVIEWED BY  
21 THE BOARD. AND THEN THE BOARD WILL DECIDE HOW THEY WANT TO  
22 PROCEED WITH THE CHIEF EXECUTIVE OFFICER BEING YOUR POINT  
23 PERSON IN THAT REGARD.

24



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** THE PROPOSAL TO CIVILIANIZE THE  
2    JAIL PERSONNEL, WHAT'S YOUR TAKE ON THAT?

3

4    **SHERIFF LEE BACA:** WELL, MY TAKE IS THAT THERE IS SOME ROOM FOR  
5    FLEXIBILITY IN THAT RESPECT. BUT THE TWO UNIONS AND THE  
6    BARGAINING TABLE THAT IS ESSENTIALLY DONE WITHIN THE LABOR  
7    RELATIONS PROCESS IS THEY'RE THE ONES THAT MADE THIS DECISION  
8    FOR THIS 65/35 SPLIT BETWEEN CUSTODY ASSISTANTS AND DEPUTY  
9    SHERIFF POSTS. I DON'T THINK THAT PEACE OFFICERS ASSOCIATION  
10   WHICH IS THE SERGEANTS AND ABOVE, ALONG WITH CUSTODY  
11   ASSISTANTS, PROVIDED THIS BOARD WITH A REALISTIC  
12   RECOMMENDATION. BUT I THINK THAT BETWEEN THE TWO UNIONS AND MY  
13   OFFICE, WE CAN GET TOGETHER AND COME UP WITH A DIFFERENT SPLIT  
14   IN TERMS OF PERCENTS. THERE'S SOME ROOM FOR ADVANCEMENT THERE.

15

16   **SUP. YAROSLAVSKY, CHAIRMAN:** WHO DO YOU THINK DID NOT GIVE US A  
17   REALISTIC PROPOSAL?

18

19   **SHERIFF LEE BACA:** THE PROFESSIONAL PEACE OFFICERS ASSOCIATION  
20   THAT I'M A MEMBER OF.

21

22   **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHEN YOU ENDORSED ALL THE  
23   RECOMMENDATIONS OF THE JAIL VIOLENCE COMMISSION, ONE THOSE  
24   RECOMMENDATIONS WAS THE CIVILIANIZATION OF THE CUSTODY  
25   PERSONNEL FOR THE LION'S SHARE OF THE CUSTODY PERSONNEL.



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1

2 **SHERIFF LEE BACA:** I DIDN'T SEE THAT AS A RECOMMENDATION UNLESS  
3 YOU CAN REFER ME TO IT.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** AM I OFF ON THAT? I THINK I'M  
6 RIGHT.

7

8 **SUP. ANTONOVICH:** YOU SUPPORTED ALL THE RECOMMENDATIONS. AND  
9 THAT WAS PART OF THE 63 RECOMMENDATIONS.

10

11 **SHERIFF LEE BACA:** LET'S GET TO EXACT LANGUAGE.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. FAIR ENOUGH.

14

15 **SHERIFF LEE BACA:** IT SAYS IN THE RECOMMENDATION 63? WHICH  
16 RECOMMENDATION ARE WE TALKING ABOUT? ALL RIGHT. THE  
17 RECOMMENDATION SAYS THE DEPARTMENT SHOULD UTILIZE MORE CUSTODY  
18 ASSISTANTS. THAT'S PRETTY GENERAL. WHAT "MORE" MEANS WHAT IN  
19 THE WAY OF MORE? BUT I THINK THERE'S -- I AGREE WITH THIS  
20 RECOMMENDATION. WHAT I WAS ALLUDING TO IS THE 65, FOR EXAMPLE,  
21 65/35 PERCENT SPLIT COULD BE 70/30. IT COULD BE 65/35. BUT  
22 THIS IS A MATTER OF US TAKING ON CONTINUAL ENGAGEMENT WITH THE  
23 TWO UNIONS OVER THIS. I DIDN'T CREATE THIS 65/35 SPLIT. THIS  
24 IS SOMETHING THAT HAPPENED LONG BEFORE I WAS ELECTED. BUT TO  
25 UNWIND IT, I'M WILLING TO ENGAGE IN THAT CONVERSATION. AND I



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1 HAVE MET WITH THE ALADS LEADERSHIP AND I HAVE MET WITH THE  
2 PEACE OFFICER, PROFESSIONAL PEACE OFFICER ASSOCIATION  
3 LEADERSHIP AND I SAID "YOU GOT TO COME TO A MORE REALISTIC  
4 SPLIT." AND SO THIS IS AN UNDEFINED AREA AS FAR AS  
5 SPECIFICITY. BUT WE WILL DID OUR BEST.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** THE 65/35 SPLIT IS 65 SWORN, 35  
8 CIVILIAN?

9

10 **SHERIFF LEE BACA:** THAT'S CORRECT.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** HOW FAR DOWN DO YOU THINK YOU CAN  
13 BRING THE SWORN WITHOUT COMPROMISING THE SECURITY OF THE JAILS  
14 OR THE SAFETY OF EVERYONE INVOLVED? THE ARGUMENT AGAINST IT  
15 FROM SOME OF THE CRITICS OF THIS RECOMMENDATION WAS THAT THE  
16 CIVILIANS DON'T HAVE THE APPROPRIATE TRAINING, THE WHEREWITHAL  
17 TO DEAL WITH THE JAIL.

18

19 **SHERIFF LEE BACA:** I WOULD RECOMMEND THAT WE START AT FIVE  
20 PERCENT SHIFT AND SEE HOW THAT GOES. YOU CAN'T JUST TAKE ON AN  
21 ARBITRARY PATH AND THEN END UP DESTABILIZING THE JAILS FOR THE  
22 SAKE OF JUST AN IDEA. BUT I DO THINK THAT IF WE START WITH  
23 FIVE PERCENT SHIFT, SEE HOW THAT WORKS. EVALUATE IT. COME  
24 BACK. AND THEN PROGRESSIVELY MAKE CHANGES ON THAT POINT. BUT  
25 MY FEELING ABOUT IT IS THAT THE COMMISSION MADE THE



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1 RECOMMENDATION. I'M OPEN TO THE RECOMMENDATION. AND MY BELIEF  
2 IS THAT YOU DON'T WHOLESALE TO A LEVEL WHERE WE END UP  
3 JEOPARDIZING THE WHOLE SYSTEM BASED ON THIS THEORY. WHAT'S  
4 INTERESTING, THE STATE PRISON SYSTEM HAS CIVILIANS THAT ARE  
5 PEACE OFFICERS NOW WHO ARE ALSO PAID THE SAME AMOUNT OF MONEY  
6 AS DEPUTY SHERIFFS. AND THEY'RE ALL CONSIDERED NOT COPS-TYPE  
7 PEACE OFFICERS. THEY ARE CORRECTIONS PEACE OFFICERS. SO WE CAN  
8 GO TO THAT POINT AT SOME LEVEL, BUT MAKE NO MISTAKE ABOUT IT,  
9 WE ARE IN A VERY UNUSUAL POSITION AS BEING THE LARGEST JAIL  
10 SYSTEM IN THE UNITED STATES, WITH MANY, MANY PRISONERS COMING  
11 IN AND OUT, UNLIKE A PRISON. WE HAVE MOBILITY EVERY DAY OF 500  
12 GO INTO COURT, 500 BEING RELEASED EVERY DAY FROM OUR CUSTODY  
13 WORLD. AND ULTIMATELY IN A YEAR'S PERIOD OF TIME, WE HAVE  
14 140,000 INMATES THROUGH THE SYSTEM IN ONE YEAR. THAT'S NOT HOW  
15 THE PRISONS OPERATE. SO I AM JUST A LITTLE MORE CONSERVATIVE.  
16 I KNOW THAT THE IDEA WAS WELL LET'S JUST SAVE A WHOLE LOT OF  
17 MONEY BY PUTTING MORE CUSTODY ASSISTANTS INTO THE SYSTEM. THE  
18 MORE I TRY TO SAVE MONEY, I END UP HURTING THE INTEGRITY OF  
19 THE SYSTEM. AND SO ALL I'M ASKING FOR IS INCREMENTALISM AND  
20 FIVE PERCENT IS MY FIRST STARTING POINT FOR THAT DISCUSSION.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO HAVE YOU ASSIGNED OR HAVE YOU  
23 YET ASSIGNED ANYBODY IN THE DEPARTMENT TO QUARTERBACK THIS  
24 JAIL VIOLENCE COMMISSION IMPLEMENTATION?

25





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1   **SHERIFF LEE BACA:** I HAVE A NUMBER OF TASKFORCES INVOLVED. BUT  
2   MOSTLY IT'S MY COMMANDERS MANAGEMENT TASKFORCE AND MY CHIEF  
3   AND ALL OF THE MEMBERS WITHIN THE MANAGEMENT TEAM WITHIN THE  
4   CUSTODY DIVISION. AND THAT'S EVERY CAPTAIN WITHIN EVERY  
5   FACILITY. AND THERE'S EIGHT FACILITIES.

6

7   **SUP. YAROSLAVSKY, CHAIRMAN:** IT WOULD BE HELPFUL TO ME, I  
8   ASSUME TO OTHERS, IF YOU WOULD BE ABLE TO HAVE YOUR TEAM GO  
9   THROUGH EACH ONE OF THE 60 SOME ODD RECOMMENDATIONS AND  
10   PROVIDE US WITH YOUR THOUGHTS OF HOW YOU THINK IT SHOULD BE  
11   IMPLEMENTED AND HOW YOU ENVISION IT. BECAUSE IT'S ONE THING TO  
12   STAND UP AND SAY "WE ENDORSE ALL 63 RECOMMENDATIONS", BUT THE  
13   DEVIL'S IN THE DETAILS.

14

15   **SHERIFF LEE BACA:** EXACTLY, I CAN DO THAT.

16

17   **SUP. YAROSLAVSKY, CHAIRMAN:** SEPARATE AND APART FROM ANY OF THE  
18   QUESTIONS THAT WE HAVE TODAY, I THINK IT'S AN EXERCISE THAT  
19   YOU NEED TO GO THROUGH AND WE NEED TO SEE. AND WHOEVER'S GOING  
20   TO BE RESPONSIBLE FOR ON OUR END FOR IMPLEMENTING THIS NEEDS  
21   TO UNDERSTAND WHAT YOUR THINKING IS. AND IT'S GOT TO BE A  
22   THOUGHTFUL RESPONSE. I'M NOT SAYING IT WOULD BE KNEE JERK. BUT  
23   JUST NOT A KNEE JERK REACTION TO THEIR RECOMMENDATIONS. I  
24   THINK WE NEED TO -- MY SENSE IS WE ARE GOING TO IMPLEMENT  
25   THESE RECOMMENDATIONS ONE WAY OR THE OTHER. AND IT'S IMPORTANT



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1 FOR US TO KNOW WHAT LEGITIMATE CONCERNS OR LEGITIMATE PITFALLS  
2 FACE US SO THAT WE DON'T INADVERTENTLY DO SOMETHING THAT WE  
3 DIDN'T NEED TO DO THAT WOULD CREATE A PROBLEM. ON THE OTHER  
4 HAND, I CAN ALSO ENVISION A LAW ENFORCEMENT AGENCY SAYING  
5 EVERY ONE OF THE 63 RECOMMENDATIONS ARE EXCELLENT; HOWEVER,  
6 THERE ARE 63 DIFFERENT UNIQUE PROBLEMS WITH EACH ONE OF THE  
7 RECOMMENDATIONS THAT WE'VE GOT CONCERNS ABOUT. AND THAT'S NOT  
8 GOING TO BE CREDIBLE, EITHER. SO WE NEED TO WORK  
9 COLLABORATIVELY. I THINK YOU ARE COMMITTED TO DOING THAT. BUT  
10 I WANT YOUR PEOPLE TO BE COMMITTED TO DOING THAT. AND IT  
11 STARTS WITH SOME KIND OF A THOUGHTFUL RESPONSE TO THE JAIL  
12 VIOLENCE COMMISSION REPORT, SPECIFICALLY ON EACH ONE OF THE  
13 RECOMMENDATIONS. SOME OF THEM ARE MORE COMPLICATED THAN  
14 OTHERS. SOME ARE NO BRAINER. SOME YOU'RE DOING ALREADY. SOME  
15 ARE BRAND NEW AND SOMEWHAT REVOLUTIONARY FOR THIS DEPARTMENT.  
16 AND WE NEED TO KNOW WHAT YOUR THINKING IS. OKAY. MR. RIDLEY-  
17 THOMAS.

18

19 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. I WOULD SIMPLY  
20 WANT TO PICK UP WHERE THE DISCUSSION IS BEING ENGAGED WITH  
21 RESPECT TO IMPLEMENTATION. AND IT IS MY VIEW THAT THE SUCCESS  
22 THAT WE HOPE TO ACHIEVE WILL BEST BE ACCOMPLISHED THROUGH A  
23 MONITORED PROCESS OF IMPLEMENTATION SUCH THAT THE SHERIFF'S  
24 DEPARTMENT WOULD BENEFIT FROM AN INDIVIDUAL AND/OR AN ENTITY  
25 THAT WOULD ESSENTIALLY PARTNER WITH THE DEPARTMENT FOR THE



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1 PURPOSE OF INSURING THAT IMPLEMENTATION IS ACCOMPLISHED. AND I  
2 THINK THAT HAS TO COMMENCE RATHER IMMEDIATELY. SO AT THE  
3 APPROPRIATE TIME, MR. CHAIRMAN AND COLLEAGUES, I THINK IT'S A  
4 USEFUL PLACE TO REALLY TALK HEAD-ON, SHERIFF, ABOUT  
5 IMPLEMENTATION AS IT EMANATES FROM THE DEPARTMENT ON THE ONE  
6 HAND AND HOW THAT IS MET AND/OR MONITORED BY THE DIRECTION OF  
7 THE BOARD. MR. CHAIRMAN AND COLLEAGUES, IF WE ELECT TO  
8 DESIGNATE A SPECIFIC ENTITY AND OR DELEGATE AUTHORITY UP TO A  
9 CERTAIN POINT, IT WOULD BE IN PARTNERSHIP OR COLLABORATION  
10 WITH THE DEPARTMENT, I THINK THAT WOULD BE FUNDAMENTALLY  
11 CRUCIAL TO THE SUCCESS OF IMPLEMENTATION. I DO NOT BELIEVE  
12 THAT IT WILL BE EFFECTIVELY ACCOMPLISHED IF THE DEPARTMENT  
13 ALONE IS LEFT TO MAKE IMPLEMENTATION HAPPEN. I WANT TO BE VERY  
14 CLEAR ABOUT THAT. IT WILL REQUIRE, IN MY VIEW, CONSISTENT WITH  
15 THE THRUST OF THE JAIL COMMISSION'S FINDINGS, IT WILL REQUIRE  
16 THAT THERE BE AN INDEPENDENT ENTITY SELECTED PRESUMABLY BY THE  
17 BOARD THAT WOULD PARTNER, NOT DIRECT, PARTNER WITH THE  
18 SHERIFF'S DEPARTMENT AND REPORT TO THE BOARD. AND AT THE  
19 APPROPRIATE TIME, I THINK WE SHOULD TALK ABOUT THAT IN MORE  
20 DETAIL PURSUANT TO THE CHAIR'S DIRECTION OR SUGGESTION. BUT I  
21 WANT TO MAKE IT AS CLEAR AS POSSIBLE, THAT IF THE DEPARTMENT  
22 IS TO FLY SOLO ON THIS MATTER, I THINK WE WILL GET MORE OF  
23 WHAT WE'VE GOTTEN RESPECTFULLY. AND IT IS MY CONSIDERED  
24 JUDGMENT AND THAT WHICH I GLEAN FROM THE JAIL COMMISSION  
25 REPORT THAT WE MOVE IN A DIFFERENT DIRECTION. COLLABORATIVE,



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1 MORE COLLABORATIVE. MORE ROBUST. MORE ACCOUNTABLE. MR.  
2 CHAIRMAN.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. MR. ANTONOVICH.

5

6 **SUP. ANTONOVICH:** LET ME JUST SAY THAT ONE OF THE PROBLEMS WE  
7 HAD, WE JUST RECEIVED THIS INFORMATION LAST NIGHT. AND WE KNEW  
8 IT WAS COMING. BUT WE NEVER RECEIVED IT. SO THIS IS A BIT OF A  
9 HANDICAP WHEN WE VIEW THE COMMENTS THAT YOU HAVE MADE  
10 PREVIOUSLY THAT YOU SUPPORT ALL 63 RECOMMENDATIONS AND WILL  
11 IMPLEMENT THOSE SO THAT WE CAN FOLLOW THAT. BUT LET ME JUST  
12 SAY AT THE BEGINNING: THIS HAS TO BE A CHANGE IN THE WAY THE  
13 STATE SENDS CRIMINALS TO THE COUNTY JAILS. WE ALREADY HAVE  
14 BEEN TOLD APPROXIMATELY 14, 15, 16 ARE SERVING NOW BETWEEN 8  
15 AND 42 YEARS IN A COUNTY JAIL. COUNTY JAILS WERE NOT MEANT FOR  
16 THAT TYPE OF INDIVIDUAL. STATE PENITENTIARIES WERE. COUNTY  
17 JAILS ARE THOSE FOR THOSE WHO ARE HERE FOR ONE YEAR OR LESS.  
18 AND WE ARE RELEASING THOSE WHO ARE HERE FOR ONE YEAR OR LESS  
19 WITH APPROXIMATELY 15 TO 20 PERCENT OF THEIR TIME BEING  
20 SERVED. AND SOME CELEBRITIES ONLY ARE IN FOR HOURS, NOT EVEN  
21 DAYS. THAT SENDS THE WRONG MESSAGE. SO THE WHOLE SYSTEM OF RE-  
22 ALIGNMENT HAVE TO BE REFORMED SO THAT COUNTY JAILS GET BACK TO  
23 BEING COUNTY JAILS AND NOT NEIGHBORHOOD PENITENTIARIES WHICH  
24 IS GOING TO HAPPEN WHEN WE CONTINUE TO HAVE MORE PEOPLE FROM  
25 THE STATE BEING SHIFTED TO THE 58 COUNTIES IN THIS STATE. BUT



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1 COULD YOU, ONCE AGAIN, YOU BRIEFLY TALKED ABOUT IT, BUT THE  
2 NEW STRUCTURE YOU'RE TALKING ABOUT, COULD YOU TELL US RIGHT  
3 NOW WHAT IS THE REVISED ROLE OF THE UNDERSHERIFF AND WHO WOULD  
4 BE IN CHARGE WHEN YOU ARE TRAVELING OR AWAY AND WHEN IS THIS  
5 NEW STRUCTURE GOING TO TAKE EFFECT?

6

7 **SHERIFF LEE BACA:** IT'S ALREADY BEEN IN EFFECT. THE CHART THAT  
8 I PROVIDED IN ATTACHMENT TO ONE OF YOUR LETTERS, SAYS THAT THE  
9 UNDERSHERIFF REPORTS DIRECTLY TO ME AND HAS RESPONSIBILITY OF  
10 THE BUDGET WHICH FALLS UNDER THE ADMINISTRATIVE SERVICES  
11 DIVISION. I CAN HAND YOU THAT FROM MY BOOKLET SO YOU DON'T  
12 HAVE TO RUFFLE THROUGH YOURS. IT ESSENTIALLY EXPLAINS WHERE  
13 THE LINE OF MANAGEMENT FALLS, THE UNDERSHERIFF'S POSITION.

14

15 **SUP. ANTONOVICH:** SO WHEN YOU'RE OUTSIDE THE COUNTY, BE IT IN  
16 ANOTHER STATE OR ANOTHER COUNTRY, WHO IS THE PERSON, THEN, IN  
17 CHARGE?

18

19 **SHERIFF LEE BACA:** I AM. ONE OF THE GREAT THINGS ABOUT THE  
20 MODERN ERA OF COMMUNICATION IS THAT YOU DON'T HAVE TO BE IN  
21 THE COUNTY TO KNOW WHAT'S GOING ON. YOU CAN MANAGE WHATEVER  
22 THE ISSUES ARE THROUGH THE TWO ASSISTANT SHERIFFS THAT ARE THE  
23 OPERATIONAL ASSISTANT SHERIFFS AND DIRECT AND RESPOND TO  
24 WHATEVER ISSUES THERE ARE. AND OF COURSE WITH THE ADVENT OF



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1 TRAVEL, GET RIGHT BACK INTO THE COUNTY IF IT'S A SITUATION  
2 THAT'S EVEN MORE COMPELLING.

3

4 **SUP. ANTONOVICH:** BUT YOU ALSO HAVE A 16-HOUR TIME DIFFERENCES,  
5 TOO. SO WHAT IS DAYTIME HERE MAY BE NIGHTTIME ABROAD. SO HOW  
6 DO YOU EFFECTIVELY MANAGE WITH THAT TYPE OF TIME DIFFERENCE?

7

8 **SHERIFF LEE BACA:** WELL, YOU KNOW, FIRST OF ALL, THE COMMAND  
9 CENTERS THAT WE USE, LET'S JUST SAY THERE WAS AN EARTH QUAKE.  
10 LET'S SAY IT'S A FLOOD. LET'S SAY IT'S A TERRORIST ATTACK. ALL  
11 OF THE DISASTERS, WHATEVER TYPE THEY ARE, THERE'S  
12 TELECONFERENCING. THERE'S PHONE CONFERENCING. THERE'S TEXT  
13 CONFERENCING. THERE'S A WHOLE VARIETY OF TOOLS.

14

15 **SUP. ANTONOVICH:** HOW MANY TIMES ARE YOU TELECONFERENCING WHEN  
16 YOU'RE ABROAD?

17

18 **SHERIFF LEE BACA:** BY HOOKING INTO THE SYSTEM. THERE'S ALL  
19 KINDS OF PATHS THAT ARE ELECTRONIC, WHETHER IT'S THE INTERNET  
20 OR WI-FI, WHETHER IT'S TELECONFERENCING ITSELF. LET ME SAY  
21 THIS--

22

23 **SUP. ANTONOVICH:** SO NOBODY IS IN CHARGE WHEN YOU'RE AWAY.

24

25 **SHERIFF LEE BACA:** I'M IN CHARGE.





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1

2 **SUP. ANTONOVICH:** YOU'RE IN CHARGE NO MATTER WHERE YOU ARE IN  
3 THE WORLD.

4

5 **SHERIFF LEE BACA:** THAT'S CORRECT.

6

7 **SUP. ANTONOVICH:** DON'T YOU BELIEVE YOU HAVE TO HAVE AN  
8 ASSISTANT WHILE THEY ARE HERE WHEN SOMETHING COMES UP?

9

10 **SHERIFF LEE BACA:** I DO HAVE ASSISTANTS.

11

12 **SUP. ANTONOVICH:** SO WHO WOULD BE IN CHARGE HERE WHEN YOU'RE  
13 AWAY?

14

15 **SHERIFF LEE BACA:** WELL I'M IN CHARGE OF THE OVERALL PROBLEM  
16 WHATEVER THAT IS.

17

18 **SUP. ANTONOVICH:** YOU'RE RESPONSIBLE FOR EVERYTHING.

19

20 **SHERIFF LEE BACA:** AND THEN THE ASSISTANT SHERIFF CAVANAUGH IS  
21 IN CHARGE OF THE LINE OPERATIONS WHICH ARE THE PATROL STATIONS  
22 AND THE HOMELAND SECURITY DIVISION COMBINED. AND ASSISTANT  
23 SHERIFF THAT IS IN CHARGE OF THE OTHER SIDE OF THE HOUSE,  
24 ASSISTANT SHERIFF RAMBO HE HAS THE CUSTODY DIVISION.

25



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1   **SUP. ANTONOVICH:** THEY'RE ON THE GROUND. THEY CAN MAKE THOSE  
2   DECISIONS?

3

4   **SHERIFF LEE BACA:** ABSOLUTELY.

5

6   **SUP. ANTONOVICH:** COMMISSION RECOMMENDATION 7.5 STATES THAT  
7   INTERNAL AFFAIRS BUREAU AND INTERNAL CRIMINAL INVESTIGATIONS  
8   BUREAU SHOULD BE PART OF AN INVESTIGATIONS DIVISION UNDER A  
9   CHIEF WHO REPORTS DIRECTLY TO YOU. IS THAT REFLECTED IN YOUR  
10  NEW STRUCTURE?

11

12  **SHERIFF LEE BACA:** YES, IT IS. I'LL PULL IT OUT FOR YOU. IN THE  
13  SAME CHART THAT YOU HAD BEFORE YOU, IF YOU LOOK DOWN THE  
14  CENTER LINE FROM WHERE MY NAME EXISTS, YOU'LL SEE A NUMBER OF  
15  SIDE DEGREE BOXES THAT INVOLVE THE EXECUTIVE ASSISTANT AND  
16  THEN BELOW THAT IS INVESTIGATION DIVISION, SPECIAL SERVICES  
17  COMMAND.

18

19  **SUP. ANTONOVICH:** OKAY.

20

21  **SHERIFF LEE BACA:** AND THIS IS WHAT THE JAIL COMMISSION HAD  
22  RECOMMENDED. AND THIS IS WHAT I HAVE DONE.

23

24  **SUP. ANTONOVICH:** OKAY. I UNDERSTAND THAT YOU ARE NOW INVOLVED  
25  WITH A SEARCH FOR A THIRD ASSISTANT SHERIFF TO HEAD THE



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1 CUSTODY DIVISION. IS THAT A NATIONWIDE SEARCH? AND DO YOU HAVE  
2 A BULLETIN, A SEARCH BULLETIN DESCRIBING WHAT YOU ARE LOOKING  
3 FOR IN YOUR RECRUITMENT PROCESS SO THAT WE CAN REVIEW THAT?

4

5 **SHERIFF LEE BACA:** WELL, BEAR IN MIND WE'RE ONLY ABOUT EIGHT  
6 DAYS AWAY FROM WHEN THE COMMISSION PROVIDED THE REPORT AND SO  
7 FORTH, BUT I AM PUTTING TOGETHER EXACTLY WHAT YOU'VE  
8 RECOMMENDED OR STATED.

9

10 **SUP. ANTONOVICH:** THEN YOU'LL SHARE THAT WITH THE BOARD?

11

12 **SHERIFF LEE BACA:** YES.

13

14 **SUP. ANTONOVICH:** THE COMMISSION REPORTS BASICALLY THAT  
15 RECOMMENDATIONS THAT WERE RELEVANT TO THE JAILS BY MERRICK  
16 BOBB AND THE O.I.R. WERE OFTEN IGNORED AND COULD HAVE BEEN,  
17 HAD THEY NOT BEEN AVOIDED A LOT OF THE CURRENT PROBLEMS  
18 IMPLEMENTED. WHAT IS YOUR RESPONSE TO FAILURE TO THOSE  
19 SUGGESTIONS?

20

21 **SHERIFF LEE BACA:** I DON'T AGREE THAT STRUCTURAL CHANGES ALONE  
22 WOULD HAVE ELIMINATED WHAT BECOMES A BAD DEPUTY DOING A BAD  
23 THING IN THE CONFINES OF A JAIL. THAT, REALLY, THE BIGGER CRUX  
24 OF THE MATTER IS POLICY, TRAINING AND SUPERVISION. AND SO WE  
25 CAN DO MORE STRUCTURAL CHANGES, WHICH I AGREE TO, THAT ARE



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1    HELPFUL. BUT THE KEY IS INDIVIDUAL PERFORMANCE, INDIVIDUAL  
2    FOLLOWING OF POLICY, INDIVIDUAL CORE VALUES, INDIVIDUAL  
3    RESPONSE TO MANAGEMENT, AND MORE MANAGEMENT. AND THE MORE YOU  
4    HAVE PROPER TRAINING AND SUPERVISORIAL RESOURCES, WE WOULD NOT  
5    HAVE HAD THIS REGARDLESS OF THE STRUCTURE WE ARE USING TODAY.

6

7    **SUP. ANTONOVICH:** WHAT ARE YOUR THOUGHTS OF THE CONSOLIDATION  
8    OF THE ROLES OF THE O.I.R., MERRICK BOBB, AND THE OMBUDSMAN?

9

10    **SHERIFF LEE BACA:** IT'S POSSIBLE THE O.I.R. DEALS WITH SPECIFIC  
11    INVESTIGATIVE CASES OF MISCONDUCT OR ALLEGED MISCONDUCT. AND  
12    THEY'RE THE LITMUS TEST FOR MAKING SURE THAT WE ARE NOT  
13    FAVORING OUR OWN EMPLOYEES, THAT WE'RE JUST CHASING DOWN HARD  
14    FACTS AND OFFERS THE PUBLIC AN OPPORTUNITY TO FEEL THAT THEIR  
15    VOICE IN THEIR MINDS AND THEIR EYES AND THEIR EARS ARE  
16    WATCHING WHAT THIS DEPARTMENT IS DOING WHEN IT INVESTIGATES  
17    ITSELF. AT THE SAME TIME, MERRICK BOBB IS MORE SYSTEMIC. HE  
18    LOOKS AT ALL THE BROADER ISSUES REGARDING PATTERNS AND TRENDS,  
19    AND HE TRIGGERS INTO THE MANAGEMENT THINGS THAT COULD IMPROVE  
20    WHAT WE DO. SO HIS VALUE IS VERY ESSENTIAL. YOU COULD PUT THE  
21    TWO OF THEM TOGETHER IF YOU CHOSE TO. OR IF I WANTED TO CHOOSE  
22    TO, I TRY TO KEEP THEM INDEPENDENT OF EACH OTHER SO THEY'RE  
23    NOT AT CROSS PURPOSES. BUT THE INSPECTOR GENERAL POSITION THAT  
24    YOU'RE PROPOSING CERTAINLY WOULD HAVE THE ABILITY TO ACCESS



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1 THESE INDIVIDUALS AND WORK WITH THEM AND DO WHAT'S NECESSARY  
2 TO PROVIDE FEEDBACK TO THE BOARD OF SUPERVISORS.

3

4 **SUP. ANTONOVICH:** AND WHAT IS YOUR TIMELINE IN REDUCING THE  
5 LENGTH OF TIME THAT DEPUTIES COMING OUT OF THE ACADEMY WOULD  
6 BE SERVING IN THE COUNTY JAIL?

7

8 **SHERIFF LEE BACA:** WELL, OUR GOAL IS TO HAVE NO LONGER THAN A  
9 THREE-YEAR PERIOD IN THE JAILS. AND I THINK WE'RE GOING TO GET  
10 TO THAT SOONER THAN LATER. THE KEY WOULD BE SUSPENDING THE  
11 REQUIREMENT THAT ALL DEPUTIES HAVE TO GO TO PATROL. WE'VE DONE  
12 THAT. NOW THE NEXT STEP IS TO CONTINUE TO TALK TO BOTH UNIONS  
13 ABOUT WHAT THE DUAL TRACK ENTAILS. I'VE DONE CONSIDERABLE  
14 CONVERSATIONS, PARTICULARLY WITH ALADS SINCE IT AFFECTS MORE  
15 DEPUTY POSITIONS THAN IT DOES SERGEANTS AND LIEUTENANT  
16 POSITIONS. I'VE ALSO TALKED TO MR. MORUGUCCI OF THE DIRECTOR  
17 PROFESSIONAL PEACE OFFICERS ASSOCIATION. I THINK WE'RE REALLY  
18 CLOSE. AS I MENTIONED EARLIER, WE WANT TO START THE DUAL TRACK  
19 PROGRAM ON JANUARY 1ST. AND ONCE WE'VE MET AND CONFERRED, WE  
20 WILL HAVE THAT PROCESS COMPLETED.

21

22 **SUP. ANTONOVICH:** THE MAJOR PROBLEM IN THE ACADEMY, THE  
23 DEPUTIES ARE TRAINED FOR STREET POLICING. BUT THEN THEY DON'T  
24 HAVE THE CORE TRAINING ON HOW YOU WORK INSIDE A JAIL AS YOU



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1 HAVE THE TRAINING ON HOW YOU WORK ON THE STREET. AND THAT'S  
2 WHERE THERE'S A BREAKDOWN.

3

4 **SHERIFF LEE BACA:** WELL WE FIXED THAT GAP.

5

6 **SUP. ANTONOVICH:** YOU'RE GETTING THE OFFICERS FROM THE ACADEMY  
7 ON THE STREET IS BETTER FOR MORALE AND USING THE SKILLS THAT  
8 YOU HAVE INVESTED IN, THE TAXPAYERS INVESTED IN IN PUTTING  
9 THEM THROUGH THE ACADEMY. AND HAVING YOUR CUSTODIAL PERSONNEL  
10 WITH A CORE CURRICULUM IN CUSTODY IS GOING TO PROVIDE A  
11 BETTER, LET'S SAY, POLICING INSIDE THE JAIL FROM PEOPLE, MEN  
12 AND WOMEN WHO HAVE BEEN TRAINED ON HOW TO WORK INSIDE A JAIL,  
13 VERSUS THOSE WHO HAVE BEEN TRAINED TO WORK ON THE STREETS.

14

15 **SHERIFF LEE BACA:** I WOULD SAY THAT WHAT YOU SAID MAKES PERFECT  
16 SENSE. BUT AT THE SAME TIME, WE HAVE A NEED FOR DEPUTIES IN  
17 THE JAIL. WE HAVE, AS YOU IDENTIFIED EARLIER, THE NON, NON,  
18 NON POPULATION THAT HAS ITS OWN CHALLENGES. WE HAVE HUNDREDS  
19 OF MURDERERS-

20

21 **SUP. ANTONOVICH:** YOU HAD A SEX OFFENDER WHO WAS RELEASED. HE  
22 WAS ON AN ANKLET ELECTRONIC ANKLET AND HE WAS A REGISTERED SEX  
23 OFFENDER AND HE WAS BURGLARIZING LAST WEEK. YOU SAW THAT IN  
24 THE FRONT PAGE OF THE DAILY NEWS. SO PUTTING PEOPLE ON AN  
25 ELECTRONIC ELECTRIC BRACELET, ANKLET IS NOT A PANACEA. YOU





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1 HAVE SOME BAD PEOPLE OUT THERE. AND THEY'RE BETTER INSIDE A  
2 JAIL THAN GOING TO YOUR NEIGHBORHOOD, INSIDE YOUR HOME.

3

4 **SHERIFF LEE BACA:** I DON'T DISAGREE WITH THAT THEORY, BUT I  
5 ALSO BELIEVE THAT PEOPLE ARE COMING OUT OF JAIL ONE WAY OR  
6 ANOTHER. THE COUNTY JAILS ARE NOT LONG-TERM INCARCERATION  
7 FACILITIES AS YOU INDICATED EARLIER.

8

9 **SUP. ANTONOVICH:** NO. BUT NOW WE HAVE FROM EIGHT TO FORTY-TWO  
10 YEARS AND THE STATE WANTS US TO USE MONEY THAT SHOULD BE USED  
11 TO RENOVATE OUR JAILS FOR OUR POPULATION TO BE USED TO TAKE  
12 CARE OF THEIR POPULATION THAT THEY SHIFTED DOWN TO OUR  
13 RESPONSIBILITY. THAT'S DYSFUNCTIONAL. THEN TO GO BACK AND LOOK  
14 FOR A NEW TAX TO DO THIS WHEN THE SYSTEM NEEDS TO BE REVISED  
15 AND GET BACK TO WHERE THE STATE IS RESPONSIBLE FOR STATE  
16 FELONS, THE COUNTY JAILS ARE RESPONSIBLE FOR THOSE MEN AND  
17 WOMEN GOING THROUGH THE JUDICIAL PROCESS AND HAVE BEEN  
18 SENTENCED TO 12 MONTHS OR LESS SERVING THEIR TIME. THAT'S THE  
19 DISCONNECT. FINAL QUESTION TO OUR C.E.O. AND I'M GOING TO  
20 RELATE TO THE SHERIFF. WHEN IS YOUR FISCAL ANALYSIS ON THE  
21 RECOMMENDATIONS GOING TO BE COMPLETED? THE SHERIFF HAS  
22 SUBMITTED HIS REQUIREMENTS, WHICH TOTAL APPROXIMATELY 70  
23 MILLION DOLLARS BUT IT'S IMPORTANT THAT THE RECOMMENDATIONS  
24 ARE IMPLEMENTED WITHOUT GETTING BOGGED DOWN IN BUREAUCRACY. SO



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1 WE HAVE TO ALL WORK TOGETHER TO RESOLVE THIS. AND, BILL, SO  
2 WHEN ARE YOUR RECOMMENDATIONS GOING TO BE?

3

4 **C.E.O. FUJIOKA:** WELL LIKE YOURSELF, WE JUST RECENTLY RECEIVED  
5 THIS AND I HAVE A NUMBER OF QUESTIONS RELATED TO WHAT HAS BEEN  
6 PROPOSED BY OUR SHERIFF. IT'S MY INTENT TO START THOSE  
7 MEETINGS IMMEDIATELY BECAUSE I NEED TO UNDERSTAND HIS STAFFING  
8 ASSUMPTIONS. I ALSO -- A COUPLE ITEMS WHERE STAFF HAVE BEEN  
9 RECOMMENDED, AND YET IT APPEARS THAT THE PROPOSAL FROM THE  
10 JAIL VIOLENCE COMMISSION SPEAKS TO KIND OF A RESTRUCTURING OF  
11 SOME OF THE ADMINISTRATIVE PROCEDURES AND NOT NECESSARILY  
12 STAFF. WE ALSO INTENDED TO BE WORKING WITH AT LEAST ONE  
13 INDIVIDUAL FROM THE JAIL VIOLENCE COMMISSION WHO CAN HELP US  
14 UNDERSTAND THE INTENT -- WELL INITIALLY THE INTENT OF THE  
15 COMMISSION'S RECOMMENDATIONS SO THAT RIGHT NOW WE HAVE THE  
16 SHERIFF'S INTERPRETATION. BUT IT'S I THINK EVEN MORE IMPORTANT  
17 TO HAVE INPUT FROM THE JAIL VIOLENCE COMMISSION AND WHAT THEY  
18 -- WHAT THEIR RECOMMENDATIONS WERE BASED ON. SO IDEALLY WE'D  
19 LIKE TO GET IT DONE WITHIN TWO WEEKS TO THIRTY DAYS BUT IT'S  
20 GOING TO REQUIRE A LOT OF DISCUSSION AND INVOLVEMENT BETWEEN  
21 OUR OFFICE, YOUR STAFF, OUR BOARD, JUSTICE DEPUTIES AND THEN  
22 THE SHERIFF'S DEPARTMENT.

23

24 **SUP. ANTONOVICH:** LAST WEEK WITH THE JAIL COMMISSION, THE  
25 COMMENT WAS: THE'RE GREAT RECOMMENDATIONS, YOU HAVE SUPPORTED



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1 OF THE RECOMMENDATIONS, BUT THE LINCHPIN IS IMPLEMENTING THE  
2 RECOMMENDATIONS. WE TALKED ABOUT PERHAPS HAVING THE COMMISSION  
3 STAY ANOTHER 60 DAYS OR HAVING THE EXECUTIVE DIRECTOR OVERSEE  
4 THE IMPLEMENTATION EFFORT. BUT HAVE AN OVERSIGHT SO THAT WE  
5 IMPLEMENT THESE RECOMMENDATIONS THAT HAVE YOUR SUPPORT,  
6 UNANIMOUS SUPPORT FROM THE COMMISSION, WHICH INCLUDED A GREAT  
7 BALANCE OF PEOPLE FROM THE LEGAL COMMUNITY, PEOPLE THAT YOU  
8 KNOW AND WORK WITH AND RESPECT AND THE COMMUNITY RESPECTS. BUT  
9 THE REPORT IS USELESS IF IT'S NOT IMPLEMENTED. AND THAT'S THE  
10 KEY. SO THAT'S WHERE WE'RE HEADING.

11  
12 **SHERIFF LEE BACA:** MAY I RESPOND TO THAT? I AGREE WITH YOU BUT  
13 IMPLEMENTATION WITHOUT ADEQUATE RESOURCES IS NO  
14 IMPLEMENTATION.

15  
16 **SUP. ANTONOVICH:** I UNDERSTAND. ON THE RESOURCES, WE HAVE TO  
17 WORK TOGETHER. I HAVE NO PROBLEM WITH THAT, WORKING WITH YOU  
18 ON THAT ISSUE, BUT THE KEY IS THE BOARD UNANIMOUSLY HAD A  
19 COMMISSION. THE COMMISSION CAME OUT WITH VERY POSITIVE  
20 RECOMMENDATIONS. YOU HAVE AGREED TO THEM, BASICALLY. AND WE  
21 HAVE AGREED TO THEM. NOW HOW DO WE IMPLEMENT THEM? OF COURSE  
22 THERE'S GOING TO BE FUNDING ISSUES INVOLVED. I DON'T KNOW ALL  
23 OF THOSE ISSUES. THAT'S WHY WE WANT TO HAVE THE ANALYSIS. BUT  
24 WE WANT TO HAVE AN OVERSIGHT TO IMPLEMENT THOSE  
25 RECOMMENDATIONS IS ALL I'M SAYING.



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1

2 **SHERIFF LEE BACA:** I THINK THAT'S GOOD IDEA. I DON'T BELIEVE  
3 THAT THIS NEED TO BE DONE BEHIND CLOSED DOORS. I THINK THAT  
4 CLEARLY WHEN I SAY I AGREE WITH THESE AND WE WILL IMPLEMENT  
5 THEM, I'VE ALREADY RESTRUCTURED THE ORGANIZATION TO MEET WHAT  
6 THESE RECOMMENDATIONS' INTENT ARE. AND ALL WE'RE TALKING ABOUT  
7 NOW IS PUTTING IN THE RESOURCES TO MAKE IT EFFECTIVE. THAT'S  
8 ALL WE'RE TALKING ABOUT.

9

10 **C.E.O. FUJIOKA:** COUNTY COUNSEL AND I HAVE BEEN TALKING ABOUT  
11 THIS. AND IN FACT WE MET WITH GENERAL COUNSEL AND EXECUTIVE  
12 DIRECTOR FROM THE JAIL VIOLENCE COMMISSION AND WE WERE  
13 DISCUSSING THE PROPOSAL TO BRING TO THE BOARD TO APPOINT A  
14 COMPLIANCE MONITOR, NOT FROM ONE OF OUR DEPARTMENTS, BUT  
15 SOMEONE WHO HAS INTIMATE KNOWLEDGE OF THE RECOMMENDATION OR  
16 THE REPORT FROM THE JAIL VIOLENCE COMMISSION AND ALSO HAVING A  
17 VERY TRANSPARENT PROCESS, A VERY PUBLIC PROCESS ON WHAT STEPS  
18 ARE BEING TAKEN TO IMPLEMENT THE 63 RECOMMENDATIONS SO THAT  
19 NOT ONLY WILL YOUR BOARD HAVE ONGOING INFORMATION BUT ALSO  
20 THAT WE SHARE WITH THE PUBLIC THE STATUS OF EACH AND EVERY  
21 RECOMMENDATION ON A STEP-BY-STEP BASIS. BUT, YOU KNOW, I  
22 UNDERSTAND AND I SUPPORT THE SHERIFF THAT RESOURCES ARE  
23 NEEDED. BUT WE DO NEED THAT CONVERSATION. WE TALKED ABOUT  
24 CUSTODY ASSISTANTS. AND THAT ONE RECOMMENDATION THAT I SAW  
25 FROM THE SHERIFFS THAT SPEAKS TO ADDING 160 CUSTODY ASSISTANTS



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1 TO THE EXISTING WORKFORCE, WHEREAS I BELIEVE THE INTENT OF THE  
2 JAIL VIOLENCE COMMISSION WAS TO TAKE SOME EXISTING DEPUTY  
3 ITEMS AND REPLACE THEM WITH CUSTODY ASSISTANTS, WHICH COULD  
4 GENERATE SOME SAVINGS TO FUND SOME OF THE OTHER  
5 RECOMMENDATIONS. SO THERE'S A COMBINATION OF POTENTIAL SAVINGS  
6 THROUGH THAT SWITCH OF CLASSIFICATIONS. BUT CLEARLY THE NEED  
7 FOR ADDITIONAL SUPERVISION, I'M SORRY, ADDITIONAL RESOURCES IN  
8 THE ONE AREA WOULD BE IN SUPERVISION. THE SHERIFF HAS ASKED  
9 FOR THAT, RECOGNIZING THAT'S ONE OF HIS PRIORITIES TO IMPROVE  
10 THE OVERSIGHT OF THE JAILS. BUT THIS IS A PROCESS THAT HAS TO  
11 BE DONE IN A VERY STRUCTURED, DELIBERATE WAY. BUT ALSO VERY  
12 PUBLIC AND TRANSPARENT WAY. THANK YOU.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SUPERVISOR MOLINA?

15

16 **SUP. MOLINA:** SHERIFF THANK YOU FOR YOUR REPORT. WE RECEIVED IT  
17 LAST NIGHT, I WENT THROUGH IT LAST NIGHT. AND CERTAINLY WE ARE  
18 IN A SITUATION WHERE WE NEED TO START LOOKING AT EVERY ASPECT  
19 AS TO HOW SERIOUSLY WE ARE GOING TO IMPLEMENT THESE KINDS OF  
20 REFORMS AND A CLEAR UNDERSTANDING ON BOTH SIDES. I THINK WHAT  
21 SUPERVISOR ANTONOVICH SAID IS THAT THERE HAS TO BE A  
22 COOPERATION AS TO HOW WE'RE GOING TO MOVE FORWARD. THE BOARD  
23 IS IN A VERY STRESSED SITUATION. WE HAVE MAJOR LAWSUITS THAT  
24 ARE PENDING FROM THE A.C.L.U. AS WELL AS INDIVIDUAL INMATES  
25 THAT ARE REQUIRING AN UNBELIEVABLE AMOUNT OF RESOURCES TO THE



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1 TUNES OF MILLIONS OF DOLLARS AT THIS POINT JUST FOR LEGAL FEES  
2 AND PROBABLY A SERIES OF MILLIONS OF DOLLARS WHEN IT COMES TO  
3 THE LIABILITY THAT WE'LL HAVE TO PAY OUT AT THE END OF THE DAY.  
4 WE'RE UNDER INVESTIGATION BY THE DEPARTMENT OF JUSTICE. I  
5 DON'T THINK ANYONE HERE WANTS TO SEE US UNDER ANY KIND OF A  
6 CONSENT DECREE FROM THE DEPARTMENT OF JUSTICE. SO WE WANT TO  
7 MOVE SWIFTLY AND FORCIBLY AND EFFECTIVELY IN IMPLEMENTING  
8 REFORMS HOPEFULLY TO COMMUNICATE TO THE DEPARTMENT OF JUSTICE  
9 THAT THIS BOARD IS NOW GOING TO BE CLEARLY A PARTNER IN  
10 WORKING WITH YOU AND PUTTING IN PLACE THE KIND OF REFORMS THAT  
11 HAS LED TO UNFORTUNATELY AN INVOLVEMENT AT THE DEPARTMENT OF  
12 JUSTICE. THE APPOINTMENT OF THE COMMISSION, WHICH I THINK PUT  
13 TOGETHER SOME VERY THOUGHTFUL RECOMMENDATIONS THAT WAS VERY  
14 THOROUGH AND VERY EFFECTIVE. AND SO COOPERATION IS GOING TO BE  
15 NEEDED. SO HOW WE PROCEED TOGETHER IS GOING TO BE AN IMPORTANT  
16 BEGINNING AND STEP. WHEN I READ THE REPORT THAT YOU GAVE US  
17 LAST NIGHT, I WAS TREMENDOUSLY CONFUSED. AND THE REASON I SAY  
18 I'M TREMENDOUSLY CONFUSED IS BECAUSE WE LOOKED AT SOME OF  
19 THESE RECOMMENDATIONS, AND I CERTAINLY HAVE LOOKED AT SOME OF  
20 THEM. AND IT WASN'T VERY CLEAR FROM THE RESPONSES THAT YOU PUT  
21 TOGETHER AS TO THE CLARITY OF SOME OF THESE ISSUES. AND I  
22 THINK THAT AS WE PROCEED AND BEGIN THE PROCESS OF MONITORING,  
23 BECAUSE CLEARLY THE COMMISSION SAID ONE THING IS THAT THERE  
24 MUST BE PUBLIC REVIEW, TRANSPARENCY OF ALL OF THESE ISSUES AS  
25 WE MOVE FORWARD. I GUESS THE DEBATE THAT WOULD BE HAPPENING



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1 BEFORE THE BOARD AS TO HOW DO WE MOVE FORWARD UNDER A PROCESS  
2 OF TRANSPARENCY? WE'RE DIFFERENT THAN PROBABLY ANY OTHER  
3 JURISDICTION. WE HAVE AN ELECTED OFFICIAL. AND SO  
4 ACCOUNTABILITY REALLY RESTS WITH THE ELECTED OFFICIAL, WHICH  
5 IS YOURSELF. AS A PARTNER WITH THE COUNTY, BECAUSE WE END UP  
6 PAYING ALL OF THE LIABILITY. AND OUR BUDGET CONSTRAINTS AND  
7 BUDGET ISSUES IS ONE WE HAVE. AND I AM PARTICULARLY SOMEONE  
8 WHO REVIEWS A LOT OF THE LIABILITY ISSUES, NOT JUST IN THE  
9 SHERIFF'S DEPARTMENT, BUT WHETHER IT'S IN THE HEALTH  
10 DEPARTMENT, ANY OF THOSE AREAS, ANY TIME YOU'RE PAYING DOLLARS  
11 FOR LAWSUITS AND PAYING OUT FOR PENALTIES OR PROBLEMS OR  
12 WHATEVER, THOSE JUDGMENTS MIGHT BE, AT THE END OF THE DAY, IF  
13 YOU DON'T START MAKING THOSE CORRECTIONS, YOU'RE GOING THE  
14 MAKE THAT MISTAKE AGAIN. AND SO CONSEQUENTLY THOSE ARE DOLLARS  
15 THAT COULD BE GOING INTO PROGRAMMING AND PARKS AND INTO LAW  
16 ENFORCEMENT AND OTHER AREAS. AND RIGHT NOW, WE ARE TALKING  
17 ABOUT MILLIONS OF DOLLARS THAT ARE GOING TO BE SPENT IN THE  
18 NEXT YEAR TO TWO YEARS JUST ON LEGAL FEES ALONE THAT ARE  
19 TERRIFYING TO ME. SO WE NEED TO BEGIN THE PROCESS OF A  
20 COOPERATION, AN UNDERSTANDING OF HOW REFORM IS GOING TO WORK.  
21 AND SO I NEED EVENTUALLY WE NEED TO CREATE A PROCESS THAT THIS  
22 BOARD IS GOING TO BE CLEARLY INVOLVED IN, CLEARLY INVOLVED IN.  
23 WE ARE THE PUBLIC. WE REPRESENT THE PUBLIC. AND SO  
24 CONSEQUENTLY WE NEED TO KNOW EXACTLY WHAT IT IS. AND ALREADY  
25 IN SOME OF THE RESPONSES THAT YOU MADE, THEY'RE JUST NOT CLEAR





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1 TO ME IN ANY WAY WHATSOEVER. AND HOPEFULLY AS WE CONTINUE TO  
2 WORK THROUGH THIS, THAT DOESN'T MEAN THAT THEY'RE NOT CLEAR ON  
3 YOUR PART. THEY'RE JUST NOT CLEAR ON MY PART. AND SO WE NEED  
4 TO GET A BETTER UNDERSTANDING. IN THE ORGANIZATIONAL CHART  
5 THAT YOU SUBMITTED TO US, I THINK THAT THERE IS A DIFFERENCE  
6 OF THOUGHT HERE. AND MAYBE I'M WRONG. CLEARLY THE COMMISSION,  
7 IN ITS LAST REPORT, AND WE ASKED A LOT OF QUESTIONS WITH  
8 REGARD TO IT, CLEARLY STATED THAT THERE SHOULD BE A SEPARATE  
9 AND A PART-CUSTODY DIVISION OF THE SHERIFF'S DEPARTMENT. NOT  
10 AN ASSISTANT SHERIFF FOR CUSTODY AND OTHER THINGS. SO WE  
11 CLEARLY NEED TO UNDERSTAND THAT THAT ASSISTANT SHERIFF IS  
12 CLEARLY ONLY RESPONSIBLE AND WILL BE HELD ACCOUNTABLE TO ALL  
13 OF THOSE ITEMS EXCLUSIVELY UNDER CUSTODY. THAT IS NOT AS CLEAR  
14 IN YOUR RESPONSE. WE NEED CLARITY ON THAT ORGANIZATIONAL  
15 CHART. AND I THINK THAT ANYTHING YOU COULD OFFER WITH REGARD  
16 TO BRING CLARITY TO THAT WOULD BE HELPFUL. THE OTHER ISSUE IS  
17 IS THAT THE RECOMMENDATION THAT THE COMMISSION MADE, WHETHER  
18 THROUGH ITS FINDINGS, THROUGH ITS DISCUSSION HERE WITH US AND  
19 CERTAINLY ITS PRESENTATION OVERALL STATED THAT THIS POSITION  
20 SHOULD BE A NATIONAL SEARCH. IT SHOULD BE AN EXPERT IN  
21 CUSTODY. AND PREFERABLY A NON-SWORN INDIVIDUAL. MEANING  
22 CIVILIAN. I DID NOT GET A RESPONSE FROM YOU IN YOUR -- IN  
23 THOSE ISSUES AS TO WHAT YOUR POSITION IS ON THAT.  
24



**The Meeting Transcript of  
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1   **SHERIFF LEE BACA:** I AGREE. I AGREE. IN FACT IN MY EARLIER  
2   COMMENT, THE COMMENT REGARDING INSPECTOR GENERAL POST, THE  
3   INDIVIDUAL WHO I RECEIVED AN APPLICATION FROM, THE FORMER  
4   ASSISTANT SECRETARY OF THE STATE PRISON SYSTEM IS A CIVILIAN.  
5   AND I THINK HIS HIGHER INTEREST, NOT TO SUGGEST THE INSPECTOR  
6   GENERAL.

7

8   **SUP. MOLINA:** FOR THE CUSTODY SHERIFF?

9

10   **SHERIFF LEE BACA:** YES.

11

12   **SUP. MOLINA:** I SEE, SO YOU ARE LOOKING AT A NON-SWORN. AND YOU  
13   WOULD DO A NATIONWIDE SEARCH?

14

15   **SHERIFF LEE BACA:** YES.

16

17   **SUPERVISOR MOLINA:** AND THIS INDIVIDUAL WOULD BE SOLELY  
18   RESPONSIBLE FOR THE CUSTODY DIVISION OF COUNTY JAILS?

19

20   **SHERIFF LEE BACA:** THAT'S CORRECT.

21

22   **SUP. MOLINA:** I DON'T THINK THAT'S AS CLEAR IN YOUR RESPONSES I  
23   THINK THAT'S WHAT WE NEED TO KNOW. SO WE ARE LOOKING AT A NON-  
24   SWORN POSITION IN THAT AREA. I THINK THIS IS ONE OF THE THINGS  
25   THAT WE HAVE ABSOLUTE NO JURISDICTION IN. THIS IS SOMETHING



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1 THAT YOU MUST MAKE A DETERMINATION. SO IF YOU WERE TO BEGIN  
2 YOUR NATIONWIDE SEARCH, HOW LONG DO YOU THINK IT WOULD TAKE  
3 BEFORE YOU WOULD HAVE A NON-SWORN INDIVIDUAL IN THAT POSITION?

4

5 **SHERIFF LEE BACA:** WELL, I WOULD LIKE TO HAVE MORE THAN ONE  
6 APPLICANT, OBVIOUSLY. AND I THINK WE SHOULD TARGET IT BEFORE  
7 THE FIRST OF THE YEAR.

8

9 **SUP. MOLINA:** OKAY. I THINK THAT ONE OF THE THINGS THAT WOULD  
10 BE HELPFUL TO US AS WE START GOING THROUGH ALL OF THESE  
11 RECOMMENDATIONS IS HAVE A CLEARER UNDERSTANDING OF WHAT  
12 PROCESS YOU'RE UNDERTAKING TO GET THIS DONE.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** GLORIA, COULD I ASK A QUESTION OF  
15 YOU, MAKE A COMMENT? I DON'T THINK HE'S THE ONE WHO'S GOING TO  
16 HIRE THE INSPECTOR GENERAL.

17

18 **SUP. MOLINA:** WE'RE TALKING TWO DIFFERENT THINGS. WE'RE TALKING  
19 ASSISTANT SHERIFF.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** SORRY. GOT IT.

22

23 **SUP. MOLINA:** AGAIN, THE INSPECTOR GENERAL WILL BE HIRED BY  
24 THIS BOARD.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** GOT IT. I MISUNDERSTOOD.

2

3    **SUP. MOLINA:** THE ASSISTANT SHERIFF FOR CUSTODY WILL BE HIRED  
4    BY THE SHERIFF.

5

6    **SUP. YAROSLAVSKY, CHAIRMAN:** NO. I UNDERSTAND. I JUST DIDN'T  
7    HEAR YOU.

8

9    **SUP. MOLINA:** AND SO THE RECOMMENDATION BY THE COMMISSION THAT  
10    IT BE A NATIONWIDE SEARCH AND THAT IT BE A NON-SWORN POSITION.  
11    AND THAT WAS A GREAT DEAL OF DISCUSSION. ALL RIGHT. AND I  
12    THINK THAT IF WE CAN GET A BETTER UNDERSTANDING OF THE  
13    ORGANIZATIONAL CHART AS TO HOW IT WORKS AND EFFECTIVELY HOW  
14    THE ASSISTANT SHERIFF FOR CUSTODY WILL OPERATE AND FUNCTION.  
15    NOW, THE OTHER PART OF IT THAT IS NOT CLEAR FOR US AND I HOPE  
16    THAT YOU CAN WRITE US MORE INFORMATION, EVEN THOUGH YOU HAVE  
17    TAKEN YOUR UNDERSHERIFF AND PLACED HIM OVER BUDGETING AND  
18    OTHER KIND OF MANAGEMENT SYSTEMS, I STILL THINK THAT THERE  
19    NEEDS TO BE A CLARIFICATION OR A JOB DESCRIPTION CLEARLY OF  
20    WHAT THAT RESPONSIBILITY AND ROLE IS.

21

22    **SHERIFF LEE BACA:** ALL RIGHT.

23

24    **SUP. MOLINA:** AND THAT IS NOT CLEAR IN THE RESPONSES THAT WE  
25    HAVE. AND SO I'D LIKE TO SEE SOMETHING THAT WOULD COME BACK SO



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1 THAT I HAVE A BETTER UNDERSTANDING OF THE ORGANIZATIONAL  
2 CHART. NOW, EARLIER -- AND YOU HAD COMMANDER FINEL, IS THAT  
3 CORRECT?

4

5 **SHERIFF LEE BACA:** FINEL, YES.

6

7 **SUP. MOLINA:** SHARE WITH US ABOUT THE ROLE OR THE CUSTODY  
8 ASSISTANCE. NOW I'M CONFUSED AGAIN. I THINK -- AND YOU LOOK AT  
9 THE JAIL COMMISSION'S RECOMMENDATION WHEN THEY TALKED ABOUT  
10 ALIGNING AN ASSISTANT SHERIFF WHO WOULD BE OVER CUSTODY, THEY  
11 WERE CLEARLY TALKING ABOUT -- AND THIS MAY BE DEBATABLE --  
12 ABOUT A DIVISION OF CUSTODY ASSISTANTS; THAT IS, PEOPLE WHO  
13 WILL BE SERVING EXCLUSIVELY, EXCLUSIVELY AS CUSTODY  
14 ASSISTANTS. THAT DOESN'T MEAN THEY ARE GOING INTO OUR JAILS ON  
15 A TEMPORARY PROVISION AND THEN MOVING OUT INTO PATROL. THEY  
16 ARE STAYING WITHIN THE FRAMEWORK OF CUSTODY THEIR ENTIRE  
17 CAREER PATH. AND SO WHEN MR. FINEL WAS EXPLAINING IT, I GOT A  
18 VERY DIFFERENT INTERPRETATION. THE COMMISSION CLEARLY STATED  
19 THAT IT SHOULD BE A CUSTODY DIVISION WITH THE OPPORTUNITY TO  
20 PROMOTE WITHIN AND TO HAVE PEOPLE. SO YOU NOW HAVE A WHOLE  
21 DIFFERENT GROUP OF OFFICERS THAT ARE NOW CUSTODY OFFICIALS AS  
22 COMPARED TO THE PATROL AND DETECTIVES AND ALL THE OTHER  
23 ASPECTS OF IT THAT ARE SEPARATE. SO MR. FINEL, CAN YOU CLARIFY  
24 FOR ME BECAUSE YOU MADE A DIFFERENT SET OF STATEMENTS FROM  
25 THAT?



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1

2 **JOEY FINEL:** YES, MA'AM. WHAT I WAS REFERRING TO IS OUR DUAL  
3 TRACK CAREER PATH THAT IS IN THE SHERIFF'S DIVISION.

4

5 **SUP. MOLINA:** IS THAT GOING TO BE A PATROL POSITION?

6

7 **JOEY FINEL:** IT COULD BE PATROL OR CUSTODY POSITION.

8

9 **SUP. MOLINA:** THEN LET'S JUST TAKE IT AWAY FROM PATROL. DUAL  
10 TRACK MEANS ONLY CUSTODY, DOES IT NOT OR NOT TO YOU?

11

12 **JOEY FINEL:** IT'S NOT EXCLUSIVE TO CUSTODY.

13

14 **SUP. MOLINA:** IT IS IN THE RECOMMENDATION.

15

16 **JOEY FINEL:** DEPUTY SHERIFFS WHO GRADUATE FROM OUR ACADEMY ARE  
17 ASSIGNED-

18

19 **SUP. MOLINA:** I'M NOT TALKING ABOUT WHAT YOU DID BEFORE. I'M  
20 TALKING ABOUT FROM THIS POINT FORWARD. SEE, THAT'S WHERE  
21 THERE'S A DIFFERENCE. AND I WANT TO CLARIFY THIS CLEARLY.  
22 BECAUSE YOU STATED SOMETHING. I UNDERSTAND THERE'S, YOU KNOW,  
23 YOU HAVE A GROUP OF DEPUTIES OR A GROUP OF RECRUITS THAT GO  
24 INTO THE ACADEMY AND SO ON AND THEY GET TRAINING. BUT IN THE  
25 REVIEW BY THE COMMISSION, IT WAS VERY CLEAR THAT THE CUSTODY



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1 TRAINING IS VERY LIMITED. IT WOULD SEEM TO ME THAT IF YOU WERE  
2 GOING TO HAVE A DUAL TRACK, THE WAY I'VE ALWAYS UNDERSTOOD ONE  
3 TRACK IS CUSTODY. THE OTHER TRACK IS PATROL. ONE TRACK WOULD  
4 BE TRAINED DIFFERENTLY THAN THE OTHER TRACK.

5

6 **SHERIFF LEE BACA:** I THINK YOU'RE CORRECT.

7

8 **SUP. MOLINA:** I KNOW. BUT I'M NOT GETTING THE CLARITY BACK THAT  
9 I THINK I NEED BECAUSE I'M HEARING IT DIFFERENTLY.

10

11 **SHERIFF LEE BACA:** I THINK YOU'RE RIGHT. WE PREPARED THESE  
12 ANSWERS QUICKLY ONCE WE GOT THE REPORT FROM THE COMMISSION.  
13 THERE'S NO DOUBT THAT I HAVE TO GIVE YOU WITH EACH ANSWER A  
14 MORE COMPREHENSIVE EXPLANATION. AND I THINK YOU'LL FIND IN  
15 THAT EXPLANATION WITH THIS DUAL TRACK THAT OUR INTENT IS TO  
16 HAVE DEPUTIES -- AND WHEN I GO TO THE ACADEMIES TO TALK TO  
17 THEM ABOUT OUR CORE VALUES, I ASK "HOW MANY OF YOU WOULD LIKE  
18 TO HAVE YOUR ENTIRE CAREER IN CUSTODY?" THERE'S ALWAYS 10 OR  
19 12 PEOPLE THAT RAISE THEIR HANDS. THEY DON'T EVEN INTEND TO GO  
20 TO PATROL. AND SO THE POLICY WE USED TO HAVE THAT FORCED  
21 EVERYONE TO PATROL I'VE ENDED. SO NOW THERE'S A PERCENT OF  
22 PEOPLE THAT JUST DON'T WANT TO EVER GO TO PATROL THAT ARE  
23 GOING TO FIT THE BILL THAT YOU DESCRIBED.

24





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1   **SUP. MOLINA:** DID YOU NOT PLAN ON HAVING A SEPARATE SET OF  
2   RECRUITS THAT WOULD GO THROUGH A CUSTODY TRAINING?

3

4   **SHERIFF LEE BACA:** WE HAVE THAT WITH A CUSTODY ASSISTANT  
5   PROGRAM. BUT THE OTHER THING I DID IS THERE'S FOUR WEEKS OF  
6   CUSTODY TRAINING THAT HAS EXCLUSIVE CUSTODY-RELATED ELEMENTS  
7   FOR THE DEPUTIES THAT GO TO THE CUSTODY DIVISION. AND  
8   THEREFORE THEY ARE NOT SEGUEING IN JUST WITH THE MENTALITY OF  
9   A PATROL MIND. THEY'RE SEGUEING IN WITH THE MENTALITY OF WHAT  
10  CUSTODY REQUIRES OF THEM.

11

12  **SUP. MOLINA:** HOW LONG IS THE TRAINING?

13

14  **SHERIFF LEE BACA:** IT'S FOUR WEEKS.

15

16  **SUP. MOLINA:** JUST FOUR WEEKS FOR A NEW RECRUIT?

17

18  **SHERIFF LEE BACA:** THAT'S STANDARD IN THE INDUSTRY IN TERMS OF  
19  YOU DO ALL THE DEPUTY STUFF. THEN ALL THE CUSTODY STUFF.

20

21  **SUP. MOLINA:** DO ALL THE DEPUTIES JUST GO THROUGH FOUR WEEKS OF  
22  ACADEMY?

23

24  **SHERIFF LEE BACA:** THE CUSTODY ASSISTANTS GO THROUGH 10 WEEKS.

25



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1    **SUP. MOLINA:** LET ME START AGAIN. ARE YOU GOING TO HAVE AN  
2    ACADEMY THAT IS GOING TO BE EXCLUSIVELY FOR CUSTODY?

3

4    **SHERIFF LEE BACA:** WE HAVE ONE ALREADY.

5

6    **SUP. MOLINA:** WILL IT BE EXCLUSIVELY FOR CUSTODY?

7

8    **SHERIFF LEE BACA:** YES. IT'S WHAT THE CUSTODY ASSISTANTS GO  
9    THROUGH. NOW THE DEPUTIES DON'T GO THROUGH THAT ACADEMY. THEY  
10   GO THROUGH THE NORMAL ACADEMY. THE PEACE OFFICER ACADEMY.

11

12   **SUP. MOLINA:** HOW LONG WILL THE ACADEMY BE FOR?

13

14   **SHERIFF LEE BACA:** THEY FIT POST REQUIREMENTS AND THEN THEY GO  
15   THROUGH THE FOUR-WEEK CUSTODY TRAINING THAT SEGUES INTO THE  
16   ACTUAL JOB AFTER THEY GO THROUGH THAT.

17

18   **SUP. MOLINA:** WHY WOULD YOU TRAIN ME AS A CUSTODY GUY WHEN I'M  
19   GOING OUT TO PATROL? I'M NOT GOING TO CUSTODY.

20

21   **SHERIFF LEE BACA:** YOU WILL GO TO CUSTODY. I DON'T HAVE ENOUGH  
22   PEOPLE TO MAKE WHAT YOU SAY IDEALLY HAPPEN. I HAVE TO USE  
23   DEPUTIES FOR A COUPLE OF YEARS.

24



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1   **SUP. MOLINA:** THAT'S THE PART I'M NOT UNDERSTANDING. WHEN THEY  
2   SAID THEY WANTED AN ASSISTANT SHERIFF FOR CUSTODY, THERE WOULD  
3   BE JUST THOSE FOLKS UNDER CUSTODY. NOW, I COULD UNDERSTAND  
4   THERE MIGHT BE A TRANSITION AS TO HOW THAT BEGINS. BUT WHAT I  
5   THINK YOU NEED TO START LOOKING AT AND CLARIFY FOR ME IF  
6   THAT'S NOT THE CASE. WE'RE NOT TALKING DUAL TRACK ANYMORE.  
7   WE'RE NOT TALKING THE 37 (INAUDIBLE).

8

9   **SHERIFF LEE BACA:** I THINK YOU HAVE A GOOD POINT. WE ARE  
10   RESPONDING TO MERRICK BOBB'S REPORT WHICH HAS BEEN ONE OF THE  
11   CRITICAL ELEMENTS OF EVEN THE JAIL COMMISSION'S REPORT. THAT  
12   HE SUGGESTED THE DUAL TRACK. NOW, THE DUAL TRACK MEANS THAT  
13   YOU'LL HAVE DEPUTY SHERIFFS WHO WILL STAY IN CUSTODY FOR THEIR  
14   WHOLE CAREER AFTER THEY GRADUATE FROM THE ACADEMY.

15

16   **SUP. MOLINA:** I UNDERSTAND. SHERIFF, CLARIFY ONE MORE TIME. WE  
17   NEED A CAREER PATH EXCLUSIVELY FOR CUSTODY.

18

19   **SHERIFF LEE BACA:** WE HAVE THAT FOR CUSTODY ASSISTANTS.

20

21   **SUP. MOLINA:** I KNOW. BUT NOT UNDER THE 30/70 THING. WHAT I'M  
22   SAYING IS THE RECOMMENDATIONS WERE VERY CLEAR THAT THERE WOULD  
23   BE A SEPARATE TRACK FOR JUST CUSTODY. SO YOU NEED TO SHARE  
24   WITH US OR CLARIFY, AND YOU DON'T NEED TO DO IT NOW, WHAT KIND  
25   OF ACADEMY WILL THAT BE IN HOW LONG WILL THE TRAINING BE? ALL



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1 RIGHT. AND, AGAIN, BECAUSE THE OTHER ISSUE IS THAT CUSTODY HAS  
2 ALWAYS BEEN LOOKED AT AS A DISCIPLINE, AS WELL. THINGS DIDN'T  
3 WORK OUT FOR YOU IN PATROL, YOU GOT THROWN BACK INTO CUSTODY.  
4 WE DON'T WANT THAT TO OCCUR. WE WANT IT NOW TO BE A SHINING  
5 EXAMPLE OF A CAREER PATH FOR A DEPUTY WHO DECIDES TO BECOME A  
6 CUSTODY OFFICIAL. I THINK THAT'S THE DIFFERENCE AND THAT IS  
7 WHY AGAIN I DON'T WANT TO ACCEPT WHAT YOU SAID, COMMANDER  
8 FINEL, I REALLY WANT IT TO BE CLEARLY WRITTEN BACK TO US IN  
9 SOME FASHION AS TO HOW THE ASSISTANT SHERIFF WILL HAVE  
10 EXCLUSIVELY A GROUP OF DEPUTIES OR PERSONNEL THAT ARE GOING TO  
11 BE ONLY FOR CUSTODY AND THAT YOU'RE NOT GOING TO BE THROWING  
12 DEPUTIES THAT DON'T PERFORM WELL ON PATROL BACK INTO CUSTODY  
13 BECAUSE IT HAS TO BE FOLKS THAT ARE DEDICATED TO DOING THE  
14 CUSTODY WORK. SO THAT CLARIFICATION NEEDS TO BE MADE BECAUSE  
15 IT'S CONFUSING IN YOUR RESPONSES TO US. OR IT'S NOT CLEAR,  
16 LET'S PUT IT THAT WAY. ALL RIGHT. ON THE OTHER PART OF IT IS  
17 THAT WHEN YOU STARTED ENUMERATING THE ISSUES OF USE-OF-FORCE  
18 AND USE OF FORCE POLICY, ONE OF THE FINDINGS THAT WAS, I  
19 THINK, VERY CORRECT BECAUSE I KNOW I TRIED VERY HARD TO FIND  
20 IT, AS WELL. IS THAT THE INVESTIGATORS, THE LAWYERS THAT  
21 LOOKED AT ALL ASPECTS, AND IF YOU REMEMBER IN THEIR TESTIMONY  
22 AS THEY PROVIDED THAT INFORMATION, THEY SAID "USE OF FORCE IS  
23 ALL OVER THE PLACE." IT'S NOT ONE CLEAR, DIRECT MANUAL. IT'S  
24 HERE, IT'S IN THIS, IT'S ALL OVER, THEY COULDN'T GET THEIR



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1 ARMS AROUND IT AND THEY TRIED VERY HARD. AND EVEN THEY SAID  
2 WHEN THEY READ IT, IT WASN'T CLEAR.

3

4 **SHERIFF LEE BACA:** WELL MAY I RESPOND TO THAT?

5

6 **SUP. MOLINA:** SURE.

7

8 **SHERIFF LEE BACA:** WHAT THE COMMISSION DOES NOT HAVE IN THE WAY  
9 OF EXPERIENCE, IF I MAY, AND THIS IS NOT A CRITICISM, IS THAT  
10 MANY WERE INVOLVED WITH THE L.A.P.D.'S ISSUES. L.A. P.D. DOES  
11 NOT RUN A 20,000 INMATE JAIL. SO THEY'RE CORRECT. THE FORCE  
12 THAT'S USED IN JAIL IS NOT GOING TO COINCIDE WITH THE FORCE  
13 ENTIRELY THAT'S USED OUT IN THE COMMUNITY. THERE'S NO GUNS IN  
14 THE JAIL. WE DON'T HAVE LONG BATONS. AND WE DON'T HAVE THE  
15 SAME EQUIPMENT THAT THE PEOPLE IN THE PATROL CARS DO. SO THERE  
16 WOULD BE SOME CONFUSION WHEN YOU LOOK AT JAIL FORCE POLICY AS  
17 OPPOSED TO PATROL FORCE POLICY. NOW, WHAT WE'RE TRYING TO DO  
18 IS UNIFY IT A LITTLE MORE. BUT YOU REALLY DON'T WANT THE  
19 DOMINANT CULTURE IN A JAIL TO BE COINCIDING WITH WHATEVER THE  
20 COMMUNITY'S CHALLENGES ARE. YOU WANT THE JAIL FORCE PRACTICES  
21 AND POLICIES TO BE AS CLEAR AND SIMPLE AS POSSIBLE: FORCE  
22 PREVENTION IS KEY TO BOTH SIDES OF THE QUESTION OF FORCE,  
23 WHETHER IT'S PATROL OR CUSTODY. SO OUR DESIRE IS, AS YOU'VE  
24 INDICATED, IS TO FURTHER AMPLIFY OUR RESPONSE TO THESE  
25 RECOMMENDATIONS IN TERMS OF THE IMPLEMENTATION PROCESS. AND WE



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1 ARE ALSO -- AND THE COMMISSION HAS RECOMMENDED, AS WELL -- ARE  
2 CREATING A FORCE TRAINING BUREAU WITHIN CUSTODY SO THAT WE'RE  
3 NOT CONFUSING THE STANDARDS OF CUSTODY WITH THE STANDARDS OF  
4 FIELD PATROL. AND THAT'S WHERE WE HAVE TO GO.

5

6 **SUP. MOLINA:** I UNDERSTAND. BUT THE ISSUE, AGAIN, IS -- AND  
7 THIS IS AGAIN FOR CLARITY. IF TODAY I ASKED YOU FOR THE USE-  
8 OF-FORCE MANUAL, COULD YOU GIVE IT TO ME?

9

10 **SHERIFF LEE BACA:** I COULD GIVE YOU ALL OUR POLICIES.

11

12 **SUP. MOLINA:** THAT'S DIFFERENT. THAT'S WHAT THEY FOUND. THEY  
13 WERE ALL OVER THE PLACE.

14

15 **SHERIFF LEE BACA:** YES, I CAN DO THAT. AND I CAN DO THAT FOR  
16 YOU RATHER SOON.

17

18 **SUP. MOLINA:** SO YOU COULD GIVE ME A MANUAL THAT HAS USE-OF-  
19 FORCE POLICY IN IT, AND IT'S THOROUGH AND IT'S COMPLETE AND  
20 IT'S EVERY ONE OF THEM?

21

22 **SHERIFF LEE BACA:** I'LL DO THAT.

23

24 **SUP. MOLINA:** SO OBVIOUSLY AND ONE OF THE QUESTIONS THAT THE  
25 COMMISSIONERS ASKED THOSE LAWYERS WHEN THEY PRESENTED IS THAT



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1 HOW DO YOU KNOW THEY'RE NOT ALL AT ONCE. AND HE SAID THAT  
2 THERE WERE A LOT OF CONTRADICTIONS. AGAIN WHILE THEY'RE NOT  
3 LAW ENFORCEMENT EXPERTS, THEY DID SAY THEY WERE LAWYERS, AND  
4 THEY WERE PRETTY SMART. YET THEY COULDN'T FIND ONE COMPLETE  
5 MANUAL. DID THEY EVER ASK YOU FOR IT?

6

7 **SHERIFF LEE BACA:** I DON'T RECALL EVER BEING ASKED.

8

9 **SUP. MOLINA:** THEY NEVER ASKED YOU FOR THE USE-OF-FORCE MANUAL?

10

11 **SHERIFF LEE BACA:** FOR A SINGULAR MANUAL DOCUMENT?

12

13 **COMMANDER JAMES HELMOLD:** MA'AM, ARE YOU REFERRING TO THE FACT  
14 THAT THERE'S A CUSTODY DIVISION USE-OF-FORCE POLICY AND THEN  
15 THERE WOULD BE A USE-OF- FORCE POLICY THAT'S DIFFERENT FOR THE  
16 FIELD? AND WE ARE IN THE PROCESS OF CONSOLIDATING ALL OF THEM  
17 SO THERE'S A ONE-STOP PLACE FOR USE OF FORCE.

18

19 **SUP. MOLINA:** IS THERE A DIFFERENT STANDARD?

20

21 **COMMANDER JAMES HELMOLD:** THERE WOULD BE CIRCUMSTANCES THAT ARE  
22 DIFFERENT, YES. FOR CELL EXTRACTIONS AND REQUIREMENTS AND  
23 THINGS OF THAT NATURE.

24





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1    **SUP. MOLINA:** SO RIGHT NOW THERE A USE-OF-FORCE POLICY MANUAL  
2    FOR CUSTODY?

3

4    **COMMANDER JAMES HELMOLD:** THERE IS, YES.

5

6    **SUP. MOLINA:** AND SO I COULD HAVE A COPY OF IT THIS AFTERNOON?

7

8    **COMMANDER JAMES HELMOLD:** YES. BUT CONSISTENT WITH WHAT YOU'VE  
9    REQUESTED IN THE PAST, WE ARE CONSOLIDATING ALL USE-OF-FORCE  
10   BECAUSE THERE ARE CERTAIN TENETS AS FAR AS --

11

12   **SUP. MOLINA:** THERE'S CERTAIN WHAT?

13

14   **COMMANDER JAMES HELMOLD:** THERE'S CERTAIN LEVELS OF USE-OF-  
15   FORCE.

16

17   **SUP. MOLINA:** I UNDERSTAND. I'M NOT ASKING FOR THAT. I'M ASKING  
18   FOR ONE MANUAL. IF I'M AN OFFICER AND I WANT TO KNOW WHAT THE  
19   RULES OF THE USE- OF-FORCE ARE.

20

21   **COMMANDER JAMES HELMOLD:** YES.

22

23   **SUP. MOLINA:** I COULD GO TO THIS BOOK.

24

25   **COMMANDER JAMES HELMOLD:** YES.



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1

2 **SUP. MOLINA:** AND I WOULD BE ABLE TO KNOW.

3

4 **COMMANDER JAMES HELMOLD:** YES.

5

6 **SUP. MOLINA:** AND YOU HAVE THAT AVAILABLE NOW.

7

8 **COMMANDER JAMES HELMOLD:** YES.

9

10 **SUP. MOLINA:** ALL RIGHT. SOMEHOW THE COMMISSION LAWYERS WEREN'T  
11 ABLE TO FIND IT IN ONE PLACE.

12

13 **SHERIFF LEE BACA:** IT'S HARD TO GO BACK.

14

15 **SUP. MOLINA:** DID YOU FIND IT ODD WHEN THEY SAID THAT?

16

17 **COMMANDER JAMES HELMOLD:** WELL, WITHOUT GETTING INTO TOO MUCH  
18 OF THE DETAIL, THERE WAS A WITNESS THAT THEY HAD THAT REPORTED  
19 TO THAT. WE TRIED TO COMMUNICATE WITH THAT WITNESS AS WELL TO  
20 TRY TO BRING THEM ON BOARD WHAT OUR POLICIES WERE. THE  
21 ACCURACY OF HIS TESTIMONY WAS DEFINITELY --

22

23 **SUP. MOLINA:** IT WAS A GROUP OF ABOUT 22 LAWYERS THAT HAD JUST  
24 USE-OF-FORCE POLICY. AND THEY HAD ONE PRESENTER AT THAT  
25 HEARING. AND HE CLEARLY STATED THAT THEIR BIGGEST CHALLENGE



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1 WAS THAT THEY COULDN'T FIND A MANUAL. THERE WERE A LOT OF  
2 POLICIES. AND THEY SPENT A LOT OF TIME REVIEWING THE POLICIES.  
3 BUT THAT THERE WASN'T CONTINUITY OR CONSISTENCY ACROSS-THE-  
4 BOARD.

5

6 **COMMANDER JAMES HELMOLD:** MA'AM, THE JAIL COMMISSION, THEY'RE  
7 ATTORNEYS, THEY WERE VERY DETAILED IN GETTING ALL THE  
8 INFORMATION REQUIRED. I'M NOT REFERRING TO THEM.

9

10 **SUP. MOLINA:** WHO ARE YOU REFERRING TO, THEN?

11

12 **COMMANDER JAMES HELMOLD:** THERE'S A WITNESS THAT HAD TALKED  
13 ABOUT THE FACT THAT HE COULDN'T LOCATE CERTAIN POLICIES. AND  
14 HE WAS A USE-OF-FORCE POLICY EXPERT. BUT NOTWITHSTANDING THAT,  
15 YOUR POINT ABOUT CONSOLIDATION IN A ONE-STOP PLACE FOR USE-OF-  
16 FORCE POLICIES. WE ARE DOING THAT. WE'RE RESTRUCTURING THE  
17 USE-OF- FORCE POLICIES SO THAT ALL OF THE LEVELS OF FORCE THAT  
18 ARE REQUIRED AND ALL OF THE DIFFERENT CATEGORIES OF FORCE AND  
19 FORCE PREVENTION, THEY'RE ALL IN ONE DOCUMENT IN THE USE- OF-  
20 FORCE MANUAL EFFECTIVE JANUARY 1ST.

21

22 **SUP. MOLINA:** THAT'S WHAT YOU SAID. THAT'S WHY I'M TRYING TO  
23 UNDERSTAND.

24

25 **COMMANDER JAMES HELMOLD:** RIGHT.



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1

2 **SUP. MOLINA:** YOU DON'T HAVE IT NOW. YOU WILL HAVE JANUARY 1ST?

3

4 **SPEAKER:** WELL, BUT THERE IS A CUSTODY USE-OF-FORCE POLICY THAT  
5 EXISTS RIGHT NOW.

6

7 **SUP. MOLINA:** WE KNOW THAT. NUMBER 3.1, L.A. SHERIFF SHOULD  
8 PROMULGATE A COMPREHENSIVE AND EASY TO UNDERSTAND USE-OF-FORCE  
9 POLICY IN A SINGLE DOCUMENT. YOU PUT THAT IT'S IN PROCESS. ALL  
10 RIGHT? IS THERE A SINGLE DOCUMENT TODAY? YES OR NO?

11

12 **COMMANDER JAMES HELMOLD:** NO. WE HAVE DONE THAT. SO IT'S  
13 EFFECTIVE JANUARY 1ST.

14

15 **SUP. MOLINA:** IS THERE A SINGLE DOCUMENT TODAY?

16

17 **COMMANDER JAMES HELMOLD:** NO.

18

19 **SUP. MOLINA:** THERE IS NOT?

20

21 **COMMANDER JAMES HELMOLD:** NO.

22

23 **SUP. MOLINA:** SO WE NEED TO KNOW IN THE PROCESS OF PUTTING  
24 TOGETHER THE SINGLE DOCUMENT, AND YOU PUT ON HERE THAT THIS



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1 HAS ALREADY BEEN APPROVED BY THE OFFICE OF INDEPENDENT REVIEW  
2 AND SPECIAL COUNSEL MERRICK BOBB, THAT'S CORRECT?

3

4 **COMMANDER JAMES HELMOLD:** YES.

5

6 **SUP. MOLINA:** SO OBVIOUSLY THERE'S A DOCUMENT THEY HAVE  
7 APPROVED. I'M REALLY TRYING HARD TO UNDERSTAND.

8

9 **COMMANDER JAMES HELMOLD:** BECAUSE THERE'S A PROCESS THAT WE GO  
10 THROUGH TO GIVE PROPER RESPECT TO ALL OPINIONS ABOUT THE WAY  
11 FORCE SHOULD BE DOCUMENTED AND WHATNOT. SO THERE WAS A WORKING  
12 GROUP. AND THEY'VE ALL CONCURRED WITH THE DIRECTION THAT WE'RE  
13 HEADED. AND NOW WE'RE FORMALLY IMPLEMENTING THE POLICY  
14 EFFECTIVE JANUARY 1ST.

15

16 **SUP. MOLINA:** DO YOU UNDERSTAND THE CONFUSION, SHERIFF? IT SAYS  
17 ON HERE --

18

19 **SHERIFF LEE BACA:** I CAN UNDERSTAND, YES.

20

21 **SUP. MOLINA:** IT SAYS ON HERE THAT "THERE IS A DOCUMENT THAT  
22 HAS BEEN APPROVED." IT SAYS ON HERE THAT'S WHAT IT SAYS IN  
23 YOUR RESPONSE. I'M ASKING FOR A COPY OF IT. AND I KEEP TRYING  
24 TO GET THE ANSWER SUPERVISOR YAROSLAVSKY CLARIFIED THERE IS  
25 NOT A DOCUMENT. SO LET'S JUST -- I DON'T WANT TO ARGUE IT.



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1 THAT'S NOT NECESSARY. IT'S MORE IMPORTANT THAT WE UNDERSTAND  
2 EACH OTHER. I THINK WHERE WE NEED TO GO TO IS A SINGLE  
3 DOCUMENT. AND SO CONSEQUENTLY A REVIEW OF A SINGLE DOCUMENT  
4 THAT I THINK DOES HAVE TO GO THROUGH THIS PROCESS OF REVIEW.  
5 IT'S JUST THAT THE INFORMATION THAT I'M GETTING IS THAT  
6 MERRICK BOBB AND THE OFFICE OF INDEPENDENT REVIEW HAS ALREADY  
7 APPROVED THE DOCUMENT. THAT'S WHAT IT SAYS. AND YET THERE  
8 ISN'T A DOCUMENT. SO LET'S JUST BE CLEAR. I JUST WANT CLARITY.

9

10 **SHERIFF LEE BACA:** THE CLARITY IS THAT WHEN YOU'RE MAKING A  
11 REVISION OF WHAT YOU'VE DESCRIBED AS DISPARATE LOCATIONS OF  
12 POLICY, THAT YOU GO TO THE PLACE WHERE OUR CONSULTANT,  
13 INDEPENDENT OBSERVERS HAVE SAID YOU NEED THAT SINGLE DOCUMENT.  
14 WHAT'S GOING TO GO INSIDE THAT SINGLE DOCUMENT? WHATEVER IS  
15 RELEVANT TO PATROL AND CUSTODY COMBINED. ONCE THEY SEE WHAT'S  
16 GOING TO BE IN IT, THEN IT'S UP TO US TO PUT IT IN. BUT THEN  
17 THERE'S THIS REVIEW PROCESS THAT COMES TO ME. WHEN I LOOK AT  
18 THIS DOCUMENT FOR THE FIRST TIME, I WILL GET YOUR COPY OVER TO  
19 YOU IMMEDIATELY. IT'S A MATTER OF MAKING SURE THAT WE'RE NOT  
20 DOING THINGS TOO QUICKLY TO THE POINT WHERE WE HAVE TO REVISE  
21 THIS THING FIVE MORE TIMES ONCE WE FINISH IT. IT REALLY NEEDS  
22 A LOT OF CONSIDERATION BECAUSE TRAINING FITS WITHIN THAT  
23 POLICY. IT ISN'T MERELY THE POLICY. IT'S THE TRAINING AND WHAT  
24 ARE THE SUPERVISOR'S RESPONSIBILITIES? AND WHAT IS THE TIE-IN  
25 GOING TO BE WITH THIS NEW FORCE TRAINING UNIT THAT WILL REVIEW



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1 PRACTICES. I MEAN THERE'S ANGLES TO THIS THAT ARE FAR MORE  
2 SIGNIFICANT THAN MERELY THE POLICY. BUT THE POLICY IS THE  
3 CORNERSTONE. THE PRACTICES AND THE TRAINING AND THE  
4 SUPERVISION AND THE INVESTIGATIONS ARE ALL A PART OF IT. AND  
5 WE ARE JUST TRYING TO DO IT AS BEST AS WE CAN SO WHEN YOU DO  
6 GET IT, IT WILL MAKE PERFECT SENSE OR IT WILL BE CLOSE TO  
7 THAT.

8

9 **SUP. MOLINA:** ALL RIGHT. WHICH IS WHY I STARTED WITH MY PREMISE  
10 THAT WE HAVE TO BE COOPERATIVE WITH ONE ANOTHER TO GET A CLEAR  
11 UNDERSTANDING.

12

13 **SHERIFF LEE BACA:** EXACTLY.

14

15 **SUP. MOLINA:** I'M JUST TRYING TO TELL YOU WHAT IS NOT CLEAR.  
16 AND I THINK WE ESTABLISHED THAT IT'S MUDDY. SO LET'S BE CLEAR.  
17 THERE EITHER IS A MANUAL OR NOT A MANUAL. NOT A LOT OF  
18 POLICIES. A MANUAL. A SINGLE DOCUMENT. THAT'S WHAT IT ASKS  
19 FOR. SO THE ANSWER SHOULD BE: WE'RE WORKING ON IT. WE DON'T  
20 YET HAVE A SINGLE MANUAL. ALL RIGHT? AND THAT'S NOT WHAT IT  
21 SAYS. AND IF I'M WRONG --

22

23 **SHERIFF LEE BACA:** I THINK YOU'RE CORRECT. LET'S SAY THIS, WE  
24 ARE-

25





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1   **SUP. MOLINA:** HOPEFULLY WE CAN GET THOSE. NOW THE OTHER THING  
2   AS YOU GO THROUGH THIS MANUAL AND ALL ASPECTS OF IT, YOU'RE  
3   PLANNING ON TRAINING ALL OF YOUR DEPUTIES. IT DOESN'T SAY  
4   CUSTODY OR PATROL. IT JUST SAYS USE-OF-FORCE. UNDER THIS NEW  
5   MANUAL, ALL OF THE DEPUTIES WILL BE TRAINED UNDER THIS SINGLE  
6   DOCUMENT. BY JANUARY?

7

8   **SHERIFF LEE BACA:** THE DOCUMENT WE INTEND TO TAKE EFFECT ON  
9   JANUARY, BUT WE WILL RAMP UP AND START THE TRAINING PROCESS  
10   BETWEEN NOW AND JANUARY.

11

12   **SUP. MOLINA:** IT SAYS "IN ORDER TO ALLOW REASONABLE PERIOD TO  
13   TRAIN ALL DEPARTMENT PERSONNEL." I READ THAT BEING WE'RE GOING  
14   TO DO IT IN JANUARY IN ORDER TO TRAIN ALL OF OUR PEOPLE. AM I  
15   READING IT INCORRECTLY?

16

17   **SHERIFF LEE BACA:** PROBABLY YES BECAUSE WE ARE DOING THE  
18   TRAINING NOW. WE CAN'T WAIT FOR ALL OF THESE PIECES OF PAPER.

19

20   **SUP. MOLINA:** I WANT TO KNOW IN JANUARY WHEN THIS MANUAL IS IN  
21   PLACE, ALL OF THEM WILL BE TRAINED.

22

23   **SHERIFF LEE BACA:** THAT'S OUR INTENT.

24



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1   **SUP. MOLINA:** SO THEN THE OTHER RECOMMENDATION THAT IS THERE  
2   THAT EVERYONE HAS READ THIS MANUAL. YOU ARE YOU PLANNING ON  
3   GETTING DONE BY THE END OF THE YEAR, THEY WILL SIGN OFF THAT  
4   THEY HAVE READ THIS MANUAL AND THEY'VE BEEN TRAINED ON IT,  
5   CORRECT?

6

7   **SHERIFF LEE BACA:** CORRECT.

8

9   **SUP. MOLINA:**AS WE CONTINUE TO PROCEED THROUGH ALL OF THESE, AS  
10   YOU CAN SEE I POINTED OUT SOME OF THE THINGS. ON MY SIDE OF  
11   IT, I READ THESE LAST NIGHT. THAT'S WHY I GOT IT LAST NIGHT AT  
12   5:30. I READ IT LAST NIGHT. AND I WOULD HAVE LIKED MORE TIME.  
13   BUT THAT'S OKAY. I DIDN'T GET IT. BUT I DO THINK THAT WE NEED  
14   CLARITY. IF THIS BOARD IS GOING TO BE LOOKING AT THESE ISSUES,  
15   IT HAS TO BE ABLE TO ASK YOU THE QUESTION AND SAY HERE, HERE'S  
16   THE MANUAL. YES, IT'S BEEN APPROVED AND REVIEWED BY MERRICK  
17   BOBB AND SO ON. THAT WOULD BE GREAT. YES, WE'RE TRAINING.  
18   WE'RE GOING TO BE ON SCHEDULE BY DECEMBER 31ST. EVERY DEPUTY,  
19   WHETHER IN CUSTODY OR PATROL, WILL HAVE READ OUR USE-OF-FORCE  
20   MANUAL AND WILL HAVE SIGNED OFF ON IT. BECAUSE THAT'S WHAT  
21   YOU'RE TELLING ME HERE. AND IT'S NOT YET CLEAR. AND SO THAT IS  
22   WHAT I WANT TO UNDERSTAND. I THINK THERE'S NO DOUBT AS  
23   SUPERVISOR ANTONOVICH SAID, WE HAVE A DUTY ON OUR SIDE. THE  
24   DUTY ON OUR SIDE IS TO PROVIDE THE RESOURCES TO YOU. AND WE  
25   UNDERSTAND THAT. BUT IT HAS TO BE A COOPERATIVE RELATIONSHIP.



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1 AND THAT AS WE PROVIDE THESE RESOURCES, THAT THESE THINGS ARE  
2 BEING IMPLEMENTED. I AM WORRIED THAT IT WON'T WORK THAT WAY.  
3 BUT I RESERVE JUDGMENT. I HAVE BEEN UNFORTUNATELY CHASING DOWN  
4 CAMERAS IN CUSTODY FOR ABOUT FIVE YEARS NOW. IT'S AN ONGOING  
5 SAGA. AND IT'S NOT ONE I ENJOY HAVING TO COME TO THE TABLE ON  
6 BECAUSE THE CLARITY IS NOT THERE. I MEAN, TELLING ME WE'RE  
7 INSTALLING ALL THE CAMERAS, I READ THAT DIFFERENTLY.  
8 INSTALLING MEANS YOU'RE CONNECTING THEM. YOU'RE HOOKING THEM.  
9 THEY'RE GOING TO START WORKING. SOME PEOPLE SAY INSTALLING  
10 THEM MEANS PUTTING THEM UP, NOT NECESSARILY CONNECTED TO  
11 SOMETHING. SO IT'S A DIFFERENT SET OF INTERPRETATIONS. THAT'S  
12 WHY IT'S SO IMPORTANT THAT WE ALL GET ON THE SAME PAGE. AND SO  
13 CONSEQUENTLY, I WANT US TO UNDERSTAND HOW WE'RE GOING TO MOVE  
14 FORWARD. NOW, AGAIN, THE PROCESS IS GOING TO REQUIRE AN  
15 EXPERTISE THAT PROBABLY WE DON'T HAVE BECAUSE I READ VERY  
16 LITERALLY. AND SO WHEN SOMEBODY SAYS "I HAVE A SINGLE  
17 DOCUMENT", THAT'S WHAT I READ. BUT IT MAY BE DIFFERENT. AND SO  
18 WE'RE GOING TO NEED TO WORK TOGETHER AS WE GO THROUGH IT ALL  
19 BECAUSE I THINK THAT AS THESE RECOMMENDATIONS FOR REFORM HAVE  
20 BEEN MADE, I THINK ALL EYES ARE ON US, WHETHER IT IS THE  
21 DEPARTMENT OF JUSTICE, WHETHER IT'S THE A.C.L.U., OR WHETHER  
22 IT'S THE STATE OR ANYONE ELSE THAT'S LOOKING DOWN OR EVERY  
23 VOTER AS TO WHETHER IN FACT THERE IS THE KIND OF LEADERSHIP  
24 THAT THEY NEED TO HAVE ENFORCEABLE CUSTODY DIVISION WITHIN THE  
25 SHERIFF'S DEPARTMENT. SO WE ARE ALL KIND OF IN A SITUATION



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1 WHERE WE NEED TO WORK TOGETHER AND BE EFFECTIVE. BUT I THINK  
2 COMMUNICATION AND CLARITY OF THAT COMMUNICATION IS ESSENTIAL.  
3 SO I JUST POINT THOSE THINGS OUT. I THINK YOU SHOULD GO BACK  
4 AS MUCH AS POSSIBLE. LOOK AT YOUR STATEMENTS AND THESE  
5 RESPONSES BECAUSE JUST AS I POINTED OUT ON 3.1, THE VERY FIRST  
6 ONE, IT'S NOT CLEAR. AND WE MUST BE CLEAR.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR MOLINA, SUPERVISOR  
9 RIDLEY-THOMAS ASKED TO BE HEARD.

10

11 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MR. CHAIRMAN. LET ME  
12 PICK UP ON ONE POINT THAT WAS ALREADY MADE WITH RESPECT TO OUR  
13 FISCAL RESPONSIBILITY. AND IT DOES CONCERN ME, MR. CHAIRMAN  
14 AND COLLEAGUES AND I WANT TO PREFACE THESE REMARKS BY SAYING  
15 TO THE SHERIFF AND HIS TEAM THAT I APPRECIATE THE POSTURE,  
16 SHERIFF BACA, THAT YOU CONSISTENTLY ASSUMED WITH RESPECT TO  
17 BEING OPEN AND WILLING TO DISCUSS THESE MATTERS IN A VARIETY  
18 OF CONTEXTS THAT'S BEEN YOUR HISTORY AND I THINK IT'S ONE THAT  
19 DEFINING AND/OR DISTINGUISHING CHARACTERISTICS OF YOUR TENURE  
20 IN PUBLIC OFFICE. HAVING SAID THAT, I FIND MYSELF BEING RATHER  
21 CONCERNED AND TO SOME EXTENT EVEN TROUBLED. LET ME BE AS  
22 SPECIFIC AS POSSIBLE. SUPERVISOR MOLINA, FOR EXAMPLE, MAKES  
23 REFERENCE TO THE ISSUE OF MILLIONS OF DOLLARS IN TERMS OF  
24 LITIGATION AND THE LIKE. I THINK IT'S INCUMBENT UPON US TO BE  
25 AS SPECIFIC AS POSSIBLE. SO IF WE WERE TO LOOK OVER THE LAST



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1 FOUR YEARS, THAT NUMBER IS NEARLY A 42 MILLION DOLLARS. NOT A  
2 SMALL NUMBER, SHERIFF: AND I THINK YOU WOULD AGREE. THAT  
3 DOESN'T GO BACK BEFORE, NOR DOES IT PROJECT IN TERMS OF  
4 PROJECTED LITIGATION COSTS. BUT 42 MILLION DOLLARS AND THE  
5 INTERESTING PART ABOUT IT IS THAT THE MAJORITY OF THOSE  
6 DOLLARS ARE NOT RELATED TO CUSTODY. DO YOU KNOW WHAT THEY'RE  
7 RELATED TO? PATROL. AND TO THE EXTENT THAT THE ASSUMPTION IS  
8 BEING MADE HERE THAT THE CUSTODY FOCUS THAT WE'VE HAD IN ANY  
9 WAY REFLECTS THE MAJORITY OF THE LION'S SHARE OF THE  
10 CHALLENGES THAT WE ARE FACING WITH RESPECT TO CONTROLLING  
11 LITIGATION, I THINK IT NEEDS TO BE RE-VISITED. THAT IS A  
12 SUBSTANTIAL, A VERY SUBSTANTIAL CONCERN. I INFERRED FROM YOUR  
13 REMARKS OTHERWISE WHEN REFERENCING HOW OFF POINT THE  
14 COMMISSION MIGHT HAVE BEEN BECAUSE IT RELATES TO L.A.P.D.  
15 VERSUS L.A.S.D. AND THEY DON'T HAVE A JAIL TO MANAGE. THE FACT  
16 OF THE MATTER IS MOST OF WHAT WE ARE ASSUMING IN TERMS OF  
17 COSTS, NOT IN CUSTODY ISSUES BUT, IN FACT, ON THE STREETS OF  
18 THE COUNTY OF LOS ANGELES. AND I THINK IT'S WORTH OUR KNOWING  
19 AND DOCUMENTING THAT VERY FACT. MAY I PROCEED TO MAKE A COUPLE  
20 OF OTHER OBSERVATIONS THAT GIVE ME RATHER SUBSTANTIAL CONCERN  
21 AND/OR PAUSE? WHEN LISTENING TO YOUR PRESENTATION, THAT IS THE  
22 RESPONSE OF THE JAIL COMMISSION AND HAVING REVIEWED YOUR  
23 WRITTEN RESPONSE, IT LEAVES SOME QUESTIONS THAT I THINK THE  
24 THRUST OF MY CONCERN FORCES US TO TRY TO PIN DOWN. IN 2003,  
25 THE SPECIAL COUNSEL RECOMMENDED THAT THE DEPARTMENT'S DATA



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1 TRACKING SYSTEM, NAMELY FAST, BE RECONFIGURED TO INCLUDE SOME  
2 SPECIFICS. AND SOME NINE YEARS LATER, THOSE RECOMMENDATIONS  
3 YET TO BE FULFILLED IN A COMPREHENSIVE MANNER. AT THE OCTOBER  
4 3RD PRESS CONFERENCE, ANOTHER ISSUE GAVE ME CONCERN AS IT  
5 RELATES TO THE UNDERSHERIFF ASSERTING THAT THE UNDERSHERIFF  
6 WAS ESSENTIALLY NOT THE NUMBER TWO IN THE DEPARTMENT, AT LEAST  
7 THAT'S THE TAKE-AWAY THAT MANY LEFT WITH, BUT IS ESSENTIALLY  
8 THE QUOTE/UNQUOTE "BUDGET GUY". BUT WHEN A YEAR EARLIER, IN  
9 DECEMBER, THE REQUEST THAT WAS MADE TO THE BOARD TO HONOR THE  
10 RECOMMENDATION OF PROMOTING PAUL TANAKA TO UNDERSHERIFF AND  
11 AUGMENTING HIS SALARY ACCORDINGLY, WE QUOTE THE FOLLOWING "IN  
12 HIS POSITION AS THE UNDERSHERIFF, MR. TANAKA WILL BE SECOND IN  
13 COMMAND OF THE DEPARTMENT AND ASSUME DUTIES OF THE SHERIFF IN  
14 HIS ABSENCE. THAT'S CHIEF ASSISTANT TO THE SHERIFF. THE  
15 UNDERSHERIFF PROVIDES ADVICE ON ADMINISTRATIVE ISSUES, WHICH  
16 INCLUDES THE DEPARTMENT DIRECTION, LEGISLATIVE AND OPERATION  
17 CONCERNS AND BUDGETARY AS WELL AS PERSONNEL MATTERS." END  
18 QUOTE. ONCE AGAIN, AT THAT POINT IN TIME, DECEMBER 2011 THE  
19 MATTER CAME TO US FOR A SALARY INCREASE TO THE LEVEL OF  
20 266,000 DOLLARS PER YEAR. ANOTHER POINT THAT CAUSES ME TO HAVE  
21 CONCERN, SHERIFF, RELATES TO SPECIAL COUNSEL AS FAR BACK AS  
22 1995 AND THEN 1998 THAT WAS A COMPANION PIECE IN PART TO WORK  
23 ADVANCED BY THE A.C.L.U., AMONG OTHERS. AND IT WAS AT THAT  
24 TIME THAT THE OFFICE OF THE SHERIFF WAS ASKED TO FIX THE  
25 INMATE COMPLAINT SYSTEM BECAUSE DOCUMENTATION AND FOLLOW-UP



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1 WAS SIMPLY SUBSTANDARD OR OTHERWISE CHARACTERIZED AS POOR. AND  
2 HERE WE ARE, AGAIN HAVING THE SAME CONCERNS ESSENTIALLY RAISED  
3 BY THE COMMISSION THAT CONDITIONS LEAVE A LOT TO BE DESIRED 14  
4 YEARS LATER. FOCUSING ON THE COMPLAINT SYSTEM AND THE FOLLOW-  
5 UP AND CORRECTIVE ACTION. IT WAS IN 1996 THAT SPECIAL COUNSEL  
6 DIRECTED TO THE ATTENTION OF THE SHERIFF'S DEPARTMENT THAT  
7 DEPUTIES WERE SPENDING TOO MUCH TIME IN JAILS AND DEPUTIES  
8 SHOULD BE ALLOWED TO GO TO PATROL EARLIER. JAIL COMMISSION  
9 MADE A SIMILAR OBSERVATION. AGAIN WE'RE 16 YEARS HENCE AND  
10 STILL TRYING TO RESOLVE THAT ISSUE, THAT PROBLEM, THAT  
11 CHALLENGE. AND, FINALLY, I WANTED TO SAY IN 2006, THE OFFICE  
12 OF INDEPENDENT REVIEW SAID THAT THERE SHOULD BE THE  
13 ELIMINATION OR THE REDUCTION OF DELAYS IN DEPARTMENT  
14 DISCIPLINE, GRIEVANCE AND HEARING PROCESS. I BELIEVE IT'S THE  
15 CASE IN YOUR RESPONSE TO THE CLAIMS ON THAT POINT THAT THEY  
16 HAD BEEN SIGNIFICANTLY REDUCED, ONLY TO BE CONTRADICTED BY THE  
17 JAIL COMMISSION ITSELF SAYING NO, NOT QUITE. ONE OF THE WAYS  
18 IN WHICH I THINK YOU ARGUE OR ASSERT THAT THE PROBLEM COULD BE  
19 REMEDIED IS THROUGH MORE RESOURCES. NOT AN UNCOMMON RESPONSE.  
20 NOT AN UNANTICIPATED RESPONSE. BUT I TAKE NOTE OF THE FACT  
21 THAT THOSE DELAYS STILL DEFINE WHAT SEEMS TO BE A PROBLEM  
22 THAT'S PLAGUING THE DEPARTMENT. I CONTINUE TO MAINTAIN THE  
23 FOLLOWING: THAT IF WE ARE TO CAUSE REFORM TO TAKE PLACE IN A  
24 REAL WAY, IT WILL NEED TO BE THROUGH A PARTNERSHIP WITH  
25 CONSEQUENCE. IT IS NOT MY OBJECTIVE TO SIMPLY ENGAGE IN FINGER





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1 POINTING. THE RECORD IS CLEAR ABOUT MY REGARD OF THE SHERIFF  
2 OF THE COUNTY OF LOS ANGELES BUT I HAVE A FULL-ON DISLIKE FOR  
3 SOME OF THE PROBLEMS THAT HAVE CONTINUED TO PERSIST IN THE  
4 DEPARTMENT. AND I AM OF THE VIEW THAT THEY WILL NOT BE  
5 REMEDIED BY ANY SINGLE PERSON IRRESPECTIVE OF WHO THAT PERSON  
6 MIGHT BE, BUT IT WILL TAKE ALL OF US: THE BOARD, COMMAND  
7 STAFF, THE RANK AND FILE, THE PUBLIC TO SEE THROUGH A NEW AND  
8 IMPROVED LOS ANGELES COUNTY SHERIFF'S DEPARTMENT. AND THESE  
9 CHANGES HAVE TO BE STRUCTURAL IN NATURE. THUS THE SUGGESTIONS  
10 OF THE OFFICE OF AN INDEPENDENT INSPECTOR GENERAL, THUS THE  
11 CONCERNS THAT HAVE BEEN RAISED BY MANY ABOUT THE  
12 IMPLEMENTATION PLAN, HOW IT IS PACED AND ULTIMATELY HOW IT IS  
13 MONITORED, MR. CHAIRMAN AND COLLEAGUES, I THINK WE ARE AT A  
14 POINT IN TIME WHERE WE HAVE AN ABUNDANCE OF DATA. NOW IS THE  
15 TIME FOR US TO MOVE. WE ARE DELINQUENT. AND WE ARE EXPENDING  
16 SUBSTANTIAL CAPITAL IN TERMS OF OUR FISCAL RESPONSIBILITIES, I  
17 REPEAT SOME 42 MILLION OVER THE PAST FOUR TO FIVE YEARS ALONE.  
18 IT DOESN'T LOOK PRIOR TO THAT IN TERMS OF THE DATA THAT I'M  
19 PRESENTING, NOR DOES IT PROJECT WHAT MAY BE THE CASE. AND IT  
20 IS ARGUED THAT THERE COULD BE A HEIGHTENED NUMBER OWING TO THE  
21 STATE OF THE DEPARTMENT IN TERMS OF THE NUMBER OF ISSUES THAT  
22 HAVE BEEN BROUGHT FORWARD. SO IT IS CLEARLY A CONCERN OF OUR  
23 FISCAL HEALTH BUT IT IS ALSO THE QUESTION OF OUR MORAL  
24 CAPITAL. HOW MUCH OF THAT WE ARE EXPENDING. IT IS NEXT TO  
25 IMPOSSIBLE TO DEFEND SOME OF THE CIRCUMSTANCES IN WHICH -- OF



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1 WHICH WE'VE BEEN MADE AWARE. EVEN WHAT'S MORE PROBLEMATIC IS  
2 THE DELAY IN ADDRESSING THEM ONCE THEY'VE BEEN CALLED TO OUR  
3 ATTENTION OVER THE PAST 16-PLUS YEARS. I TRUST THAT IT'S TIME,  
4 THEN, MR. CHAIRMAN, FOR US TO TAKE UP THE ACTION THAT MIGHT BE  
5 ANTICIPATED SO THAT WE CAN MOVE ON WITH THE BUSINESS AT HAND,  
6 WHICH IS TO HANDLE IMPLEMENTATION IN A MEASURED AND  
7 PROGRESSIVE WAY FOR REFORM OF THE LOS ANGELES COUNTY SHERIFF'S  
8 DEPARTMENT.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WE HAVE A NUMBER OF  
11 PEOPLE WHO HAVE ASKED TO BE HEARD.

12

13 **SUP. MOLINA:** MR. CHAIRMAN?

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** GO AHEAD, MISS MOLINA.

16

17 **SUP. MOLINA:** I HAVE A MOTION THAT I'D LIKE TO READ IN. IT IS  
18 COAUTHORED BY MY COLLEAGUE, SUPERVISOR ANTONOVICH. "AFTER NINE  
19 MONTHS OF INVESTIGATION AND PUBLIC HEARINGS, THE CITIZENS  
20 COMMISSION ON JAIL VIOLENCE HAS ISSUED ITS REPORT ALONG WITH  
21 RECOMMENDATIONS THAT WILL LEAD THE EFFORT TO REFORM THE LOS  
22 ANGELES COUNTY SHERIFF'S DEPARTMENT. THE RECOMMENDATIONS ARE  
23 WELL THOUGHT OUT AND THOROUGH. SHERIFF LE BACA WHO SUPPORTS  
24 THE RECOMMENDATIONS AND AGREED THAT IT WILL HELP IMPROVE THE  
25 COUNTY'S JAIL SYSTEM HAS COMMITTED TO THE COMMISSION'S



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1 RECOMMENDED REFORMS. AND WHILE ACCORDING TO SHERIFF BACA, THE  
2 LOS ANGELES SHERIFF'S DEPARTMENT HAS IMPLEMENTED SOME OF THE  
3 COMMISSION'S RECOMMENDATIONS, MANY MORE REMAIN TO BE  
4 IMPLEMENTED. THE IMPLEMENTATION OF THE REMAINDER WILL REQUIRE  
5 THE COLLABORATION OF THE SHERIFF, THE BOARD OF SUPERVISORS AND  
6 THE BOARD'S CORRECTIONAL EXPERTS TO ENSURE ADHERENCE TO  
7 INDUSTRY STANDARDS AND OF COURSE LASTING REFORM. AS SUPPORTED  
8 BY THE COMMISSION'S REPORT, PAST RECOMMENDATIONS AIMED AT  
9 REFORMING THE SHERIFF'S CULTURE, MANAGEMENT AND THE OPERATION  
10 OF THE COUNTY JAILS HAVE LARGELY BEEN IGNORED OR MET WITH  
11 LITTLE RESPONSE THE SHERIFF'S DEPARTMENT. REFORMING THE  
12 NATION'S LARGEST JAIL SYSTEM CAN NO LONGER WAIT. CONSEQUENTLY,  
13 THE TIME FOR REFORM IS NOW. AS SUCH, DIRECT INVOLVEMENT OF  
14 THIS BOARD IS CRITICAL DURING THE IMPLEMENTATION PHASE OF THE  
15 COMMISSION'S RECOMMENDATIONS TO ENSURE TRANSPARENCY AND  
16 ACCOUNTABILITY TO THE CITIZENS OF THE COUNTY OF LOS ANGELES.  
17 WE THEREFORE MOVE THAT THE BOARD OF SUPERVISORS, NUMBER ONE,  
18 DIRECT THE CLERK OF THE BOARD TO COORDINATE WITH ALL BOARD  
19 OFFICES TO SCHEDULE MONTHLY HEARINGS BEGINNING IN NOVEMBER  
20 2012. THE COMMISSION'S RECOMMENDATIONS WILL BE REVIEWED,  
21 ORGANIZATIONAL PRIORITIES WILL BE ESTABLISHED AND EACH  
22 RECOMMENDATION WILL BE MONITORED TO ENSURE FULL IMPLEMENTATION  
23 AND CLEAR UNDERSTANDING OF HOW THE SHERIFF'S DEPARTMENT WILL  
24 MAINTAIN CLEAR AND EFFECTIVE MONITORING OF EACH  
25 RECOMMENDATION. THE FIRST MEETING IN NOVEMBER SHALL ESTABLISH



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1 GUIDELINES AS TO HOW TO PROCEED WITH THESE HEARINGS TO BE  
2 GOVERNED BY THE BROWN ACT AND ALL COUNTY BOARD RULES.  
3 SECONDLY, THE SHERIFF WILL BE REQUESTED TO APPEAR AT EACH  
4 HEARING ESTABLISHED BY THE BOARD TO CLEARLY COMMUNICATE THE  
5 STATUS OF EACH AND EVERY RECOMMENDATION ADOPTED BY THE BOARD  
6 AS DETAILED IN THE COMMISSION'S REPORT. THE SHERIFF WILL ALSO  
7 BE REQUESTED TO DISCUSS THE REFORMS RELATED TO THE SHERIFF'S  
8 ORGANIZATIONAL CHART, INCLUDING THE DUTIES OF EACH PROPOSED  
9 POSITION AS RECOMMENDED BY THE COMMISSION. THE SHERIFF WILL  
10 BEGIN THE NATIONWIDE SEARCH FOR AN ASSISTANT SHERIFF TO  
11 OVERSEE THE CUSTODY DIVISION. REPORTS SHOULD ALSO BE SUBMITTED  
12 IN WRITING TO THE BOARD AT LEAST ONE WEEK PRIOR TO THE  
13 SCHEDULED HEARING. NUMBER THREE, THE BOARD WILL RETAIN  
14 PERSONNEL AS NECESSARY TO ASSIST IT WITH TRACKING, MONITORING  
15 AND FULLY IMPLEMENTING THE COMMISSION'S RECOMMENDATIONS UNTIL  
16 SUCH TIME AS THE BOARD HAS ESTABLISHED AN OFFICE OF INSPECTOR  
17 GENERAL. NUMBER FOUR, UPON COMPLETION OF THE COUNTY COUNSEL'S  
18 REVIEW OF ALL APPLICABLE LAWS AND POSSIBLE STRUCTURE OF AN  
19 OFFICE OF INSPECTOR GENERAL AND THE BOARD'S ABILITY TO APPOINT  
20 AN INSPECTOR GENERAL THAT WILL REPORT TO THE BOARD AND THE  
21 PUBLIC, THE BOARD WILL CONDUCT A NATIONWIDE SEARCH FOR THE  
22 APPROPRIATE CANDIDATE TO SERVE AS INSPECTOR GENERAL WHO WILL  
23 PROVIDE COMPREHENSIVE OVERSIGHT AND MONITORING OF THE SHERIFF  
24 AND ITS JAILS." THAT'S BEEN SECONDED BY SUPERVISOR ANTONOVICH.  
25 SO JUST CLEARLY TO UNDERSTAND, I THINK AS WE WERE CHALLENGED



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1 BY THE COMMISSION, I THINK WE NEED TO GET ON THIS RIGHT AWAY.  
2 I THINK WE NEED TO START PROVIDING TRANSPARENCY AS QUICKLY AS  
3 POSSIBLE. AND WHILE WE'RE STILL IN, I GUESS, LEGAL DISCUSSION  
4 AS TO WHETHER IN FACT AND HOW WE WILL MOVE FORWARD ON AN  
5 INSPECTOR GENERAL, ONCE THAT DETERMINATION IS MADE BY COUNTY  
6 COUNSEL AND PRESENTED TO THIS BOARD, THEN WE'LL HAVE AN  
7 OPPORTUNITY TO HIRE THE INSPECTOR GENERAL WHO HOPEFULLY WILL  
8 TAKE ON THIS RESPONSIBILITY. BUT I THINK THE ISSUE THAT'S  
9 FOREMOST TO THE COMMISSION THAT WAS SAID TO US IS THAT THE  
10 COMMISSION SAID CLEARLY: TRANSPARENCY MUST BE PROVIDED AS THIS  
11 REFORM CONTINUES. AND THAT TRANSPARENCY CAN ONLY HAPPEN BY  
12 HAVING A PUBLIC HEARING ON THESE ITEMS. I THINK THAT WE  
13 LISTENED CLEARLY THAT WHILE AGAIN THAT THIS BOARD NEED TO TAKE  
14 AGGRESSIVE ACTION, UNFORTUNATELY HAVING BEEN HERE DURING THE  
15 KOLTS COMMISSION AND KNEW HOW IMPORTANT THE KOLTS COMMISSION  
16 REPORT AND LISTENING TO MERRICK BOBB'S REPORT FOR A NUMBER OF  
17 YEARS, I DID SEE HOW ALL OF A SUDDEN WE STARTED GETTING AWAY  
18 FROM A PRESENTATION OF THAT REPORT. WE HAVE SO MANY ACTIVITIES  
19 ON TUESDAY THAT ARE BEFORE US. ANYWHERE FROM 60 TO 85 ITEMS  
20 THAT COME BEFORE US WITH VARIOUS ITEMS THAT REQUIRE MORE TIME  
21 THAN OTHERS. WE HAVE PRESENTATIONS. WE HAVE PUBLIC COMMENT. WE  
22 HAVE A LOT OF HEARINGS THAT REQUIRE AN AWFUL LOT OF TIME.  
23 SETTING ASIDE A SPECIFIC DAY AND SETTING ASIDE A SPECIAL  
24 HEARING IN WHICH THIS BOARD IS PREPARED AND THE SHERIFF IS  
25 PREPARED WILL CLEARLY, I THINK, FULFILL THE MANDATE THAT THE



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1 COMMISSION LEFT WITH US; AND THAT IS TO PROVIDE A PUBLIC  
2 TRANSPARENCY AS REFORM TAKES HOLD. AND I THINK THAT IS OUR  
3 RESPONSIBILITY AND THAT IS OUR MISSION. I WISH IT COULD BE  
4 DONE ON A TUESDAY, BUT AS WE WILL SEE AS THERE ARE SO MANY  
5 ACTIONS TODAY, IT REQUIRES A SPECIAL HEARING. AND MAYBE FOR  
6 THE FIRST SIX MONTHS. AFTER THAT, IT MAY BE AN INSPECTOR  
7 GENERAL WHO WOULD MOVE FORWARD AND MAYBE ASK FOR QUARTERLY  
8 REPORTS, WHICH I THINK WOULD BE SATISFACTORY. BUT I THINK TO  
9 BEGIN WITH, I THINK WE HAVE TO LISTEN TO THE MANDATE OF THE  
10 COMMISSION WHO I THOUGHT THAT WAS VERY GENEROUS OF THEIR TIME  
11 IN MEETING ON A REGULAR BASIS, ONCE A MONTH, TO GO OVER THESE  
12 THINGS AND DO MUCH OF THAT WORK. SO THIS MOTION REFLECTS OUR  
13 ABILITY TO GET STARTED, START MOVING, PROVIDE TRANSPARENCY,  
14 PROVIDE PUBLIC HEARINGS. MORE IMPORTANTLY IS TO BEGIN REFORM  
15 AND BEGIN REFORM TODAY.

16  
17 **SUP. YAROSLAVSKY, CHAIRMAN:** RIDLEY-THOMAS.

18  
19 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. AS A  
20 COMPLIMENTARY MOTION, LET ME OFFER THE FOLLOWING FOR OUR  
21 CONSIDERATION. "ACCOMPLISHING STRUCTURAL REFORM WITHIN THE LOS  
22 ANGELES COUNTY SHERIFF'S DEPARTMENT WILL USHER THE DEPARTMENT  
23 INTO A NEW ERA OF MODERN AND CONSTITUTIONAL POLICING.  
24 FUNDAMENTAL CHANGES TO DEPARTMENT PERSONNEL POLICIES,  
25 INCREASED TRAINING, JAIL MANAGEMENT, THE INVESTIGATIVE AND





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1 DISCIPLINARY SYSTEM AND INCREASED OVERSIGHT ARE CRITICAL TO  
2 REDUCING INCIDENTS OF EXCESSIVE FORCE IN THE JAILS AND  
3 INSURING THE BASIC HUMAN AND CIVIL RIGHTS OF INMATES.  
4 ACHIEVING A PARADIGM SHIFT IN THE JAILS AND THE SHERIFF'S  
5 DEPARTMENT OVERALL IS A LONG-TERM PROPOSITION. ALMOST ONE YEAR  
6 AGO, THE BOARD OF SUPERVISORS CREATED THE CITIZENS COMMISSION  
7 ON JAIL VIOLENCE. THIS COMMISSION WAS TASKED WITH A CONDUCTING  
8 QUOTE A REVIEW OF THE NATURE, DEPTH AND CAUSE OF THE PROBLEM  
9 OF INAPPROPRIATE DEPUTY USE-OF-FORCE IN JAILS AND TO RESTORE  
10 PUBLIC CONFIDENCE IN THE CONSTITUTIONAL OPERATION OF OUR  
11 JAILS. LAST MONTH, THE COMMISSION RELEASED A REPORT CONTAINING  
12 OVER 77 FINDINGS AND 66 RECOMMENDATIONS FOR REFORM. A MOTION  
13 FOR EACH OF THESE RECOMMENDATIONS WAS THAT TO CREATE AN OFFICE  
14 OF INSPECTOR GENERAL TO INSURE FAR GREATER OVERSIGHT OF THE  
15 DEPARTMENT THAN IS ALREADY IN EXISTENCE. THESE RECOMMENDATIONS  
16 REFLECT A THOUGHTFUL AND COMPREHENSIVE ANALYSIS OF THE 35,000  
17 PAGES OF EVIDENCE, WITNESS TESTIMONY MADE AVAILABLE TO THE  
18 COMMISSION AND REVIEW OF PRIOR RECOMMENDATIONS FROM SPECIAL  
19 COUNSEL MERRICK BOBB AS WELL AS THE OFFICE OF INDEPENDENT  
20 REVIEW. THE BOARD OF SUPERVISORS AND THE SHERIFF ARE  
21 FUNDAMENTAL TO IMPLEMENTING THESE RECOMMENDATIONS. YET, THE  
22 BOARD OF SUPERVISORS TASKED WITH THE OVERSIGHT OF THE ENTIRETY  
23 OF THE COUNTY OF LOS ANGELES AND NOT MERELY A SINGLE  
24 DEPARTMENT HAS THE ULTIMATE RESPONSIBILITY TO INSURE THAT EACH  
25 RECOMMENDATION PUT FORTH BUY THE COMMISSION IS CARRIED OUT IN





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1 A TIMELY AND EFFECTIVE MANNER. THE SHERIFF HAS ANNOUNCED HIS  
2 SUPPORT OF EACH INCLUDING THE CREATION OF AN OFFICE OF  
3 INSPECTOR GENERAL; HOWEVER, THE SHERIFF ALONE CANNOT RESTORE  
4 LONG TERM INTEGRITY TO THE DEPARTMENT AND FIDELITY TO ITS CORE  
5 VALUES. IMPLEMENTATION OF THE RECOMMENDATIONS REQUIRES  
6 PARTNERING WITH THE SHERIFF'S DEPARTMENT BY THE BOARD OF  
7 SUPERVISORS. I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS  
8 HIRE AN IMPLEMENTATION MONITOR TO REVIEW THE SHERIFF'S  
9 DEPARTMENT AND THE BOARD OF SUPERVISORS' IMPLEMENTATION OF THE  
10 63 RECOMMENDATIONS CONTAINED IN THE COMMISSION'S REPORT. AND,  
11 TWO, THE IMPLEMENTATION MONITOR SHOULD BE AIDED IN THEIR  
12 EFFORT BY A TEAM OF ADVISERS TO INCLUDE BUT NOT LIMITED TO THE  
13 FOLLOWING: THE PRESIDENT OR DESIGNATED REPRESENTATIVE OF THE  
14 ASSOCIATION OF LOS ANGELES DEPUTY SHERIFFS, THE PRESIDENT OR  
15 DESIGNATED REPRESENTATIVE OF THE PROFESSIONAL PEACE OFFICERS  
16 ASSOCIATION, A REPRESENTATIVE FROM THE CHIEF EXECUTIVE  
17 OFFICER'S RISK MANAGEMENT OPERATIONS DIVISIONS AND A  
18 REPRESENTATIVE FROM THE SHERIFF'S DEPARTMENT'S RISK MANAGEMENT  
19 BUREAU, AND FINALLY A REPRESENTATIVE FROM COUNTY COUNSEL WITH  
20 SUBJECT MATTER EXPERIENCE IN LITIGATION COST MANAGEMENT. WE  
21 REQUEST THAT THE IMPLEMENTATION MONITOR REPORT BACK TO THE  
22 BOARD OF SUPERVISORS EACH MONTH BEGINNING DECEMBER 4 OF THIS  
23 YEAR ON THE STATUS OF IMPLEMENTING THE RECOMMENDATIONS AND THE  
24 REQUEST THAT THE CHAIR OF THE BOARD PLACE THIS MATTER AS A SET  
25 ITEM ON THE AGENDA AS BEING APPROPRIATE." THAT WOULD BE THE



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1 MOTION, MR. CHAIR. AND I TRUST THAT IT WILL ENJOY THE SUPPORT  
2 OF ALL MEMBERS TODAY. MIKE SECONDS.

3

4 **SUP. ANTONOVICH:** ONE QUESTION ON THE 2-C THE OFFICERS RISK  
5 MANAGEMENT SHOULD BE EMPLOYEE RELATIONS. CHIEF EXECUTIVE  
6 SHOULD BE EMPLOYEE RELATIONS.

7

8 **SUP. RIDLEY-THOMAS:** DO THEY NOT HAVE DISTINCT FUNCTIONS? RISK  
9 MANAGEMENT OVER AGAINST EMPLOYEE RELATIONS? I WOULD THINK.

10

11 **SUP. ANTONOVICH:** THAT'S MY UNDERSTANDING. I SEE A BOBBING HEAD  
12 BUT I DON'T HEAR IT.

13

14 **C.E.O. FUJIOKA:** HAVING GIVEN THAT THERE'S REPRESENTATION, AT  
15 LEAST IT'S RECOMMENDED THERE BE REPRESENTATION FROM THE TWO  
16 LABOR GROUPS, HAVING OUR EMPLOYEE RELATIONS STAFF I THINK  
17 WOULD BE --

18

19 **SUP. RIDLEY-THOMAS:** WHAT ABOUT THE RISK MANAGEMENT PIECE?

20

21 **C.E.O. FUJIOKA:** HAVING RISK MANAGEMENT ALSO. I WOULD THINK  
22 THAT GIVEN THE NATURE OF THE MOTION, IT SAYS RECOMMENDED BUT  
23 NOT LIMITED TO.

24

25 **SUP. RIDLEY-THOMAS:** EXACTLY.



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1

2 **C.E.O. FUJIOKA:** IN SO MANY WORDS, AND WE WOULD ASK-

3

4 **SUP. RIDLEY-THOMAS:** THESE ARE ADVISORY. AND THEY'RE NOT  
5 SUPPOSED TO BE ENGAGED IN LABOR NEGOTIATIONS. THAT'S NOT THE  
6 NATURE OF THIS. THIS IS TO ESSENTIALLY TO HAVE INPUT FROM A  
7 POLICY PERSPECTIVE AND NO MORE.

8

9 **C.E.O. FUJIOKA:** BUT GIVEN THE INTENT OF THE MOTION, I'D ASK  
10 THAT IT NOT BE LIMITED TO JUST C.E.O. RISK MANAGEMENT. BUT  
11 WE'LL COME FORWARD FOR RECOMMENDATIONS FOR OUR INVOLVEMENT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER DISCUSSION? BEFORE WE  
14 ACT ON IT, WE HAVE PEOPLE WANT TO BE HEARD ON THIS ITEM. QUITE  
15 A FEW PEOPLE. I'LL CALL FOUR AT A TIME. AND I'M GOING TO LIMIT  
16 IT TO TWO MINUTES IN THE INTEREST OF MANAGING OUR TIME. DR.  
17 SANDRA MOORE, DANIEL WILLIAMS, PAMELA BURTON AND JEREMY  
18 THOMPSON. ARE ANY OF THEM HERE? YOUR NAME SIR?

19

20 **DANIEL WILLIAMS:** MY NAME IS DANIEL WILLIAMS.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. YOU'RE ON.

23

24 **DANIEL WILLIAMS:** I'M GOING BLIND WITHOUT MY GLASS. MY NAME IS  
25 DANIEL WILLIAMS. AFTER HIGH SCHOOL I WENT IN THE MARINE CORPS.



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1 AFTER THE MARINE CORPS I BECAME A DEPUTY SHERIFF FOR THE  
2 COUNTY OF LOS ANGELES AND I'M CURRENTLY A PUBLIC HIGH SCHOOL  
3 TEACHER. I WAS HIRED BY L.A. COUNTY SHERIFF'S DEPARTMENT IN  
4 1988. ON MY SECOND DAY IN CUSTODY WHILE BEING INTRODUCED TO  
5 THE CUSTODY ENVIRONMENT I RAN ACROSS AN INMATE WHO HAD HIS  
6 HANDS ON THE WALL AND HIS FEET SPREAD APART AND HE WAS BEING  
7 BRUTALLY BEATEN BY TWO DEPUTIES. THAT WAS JUST MY SECOND DAY  
8 IN CUSTODY. DURING THE NEXT 8 TO 12 MONTHS WHAT I SAW ON A  
9 VERY REGULAR BASIS WAS A LEVEL OF BRUTALITY, TORTURE AND IN  
10 ONE CASE AN INSINUATION THAT AN INMATE WOULD BE MURDERED BY  
11 DEPUTIES. I CALLED INTERNAL AFFAIRS TO REPORT THE INCIDENTS  
12 AND THIS IS WHAT THE GENTLEMAN FROM INTERNAL AFFAIRS TOLD ME,  
13 HE SAID "YES, YOU CAN COME IN. WE'LL TAKE YOUR STATEMENT. BUT  
14 YOU'LL PROBABLY LOSE YOUR JOB." I SAID "WHY WOULD I LOSE MY  
15 JOB FOR DOING THE RIGHT THING? I'M BEING HONEST." HE SAID  
16 "BECAUSE NOBODY'S GOING TO WANT TO WORK WITH YOU." THAT'S  
17 EXACTLY WHAT HE SAID. "NOBODY'S GOING TO WANT TO WORK WITH  
18 YOU." I SPENT THE NEXT TWO YEARS FINISHING CUSTODY. AGAIN,  
19 SEEING A TREMENDOUS AMOUNT OF WHAT I WOULD CHARACTERIZE AS  
20 BRUTALITY, TORTURE. A MAN WITH A COLONOSTOMY BAG WAS CHAINED.  
21 HE COMPLAINED IT WAS TOO TIGHT AND THEY MADE IT TIGHTER. THIS  
22 GROWN MAN CRIED. CERTAIN DEPUTIES TOLD AN INMATE THAT THEY  
23 HATED HIM SO MUCH THEY WERE GOING TO PUSH HIM DOWN AN ELEVATOR  
24 SHAFT TO KILL HIM. AND THEY DID PUSH HIM PARTWAY DOWN THAT  
25 ELEVATOR SHAFT. IN PATROL I WAS STATIONED IN LAKEWOOD



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1 SHERIFF'S STATION. I ENCOUNTERED DEPUTIES THERE WHO TOLD ME  
2 THEY WOULD NOT HELP ME IF I NEEDED HELP. ESSENTIALLY THAT  
3 MEANT THEY WOULD ALLOW ME TO BE MURDERED. THAT'S UNACCEPTABLE.  
4 1995 I RETIRED FROM THE SHERIFF'S DEPARTMENT ON STRESS. AND I  
5 CONSIDER MYSELF NOT TO BE JUST A RETIREE OF THE SHERIFF'S  
6 DEPARTMENT BUT TO BE A DAMN SURVIVOR OF THE SHERIFF'S  
7 DEPARTMENT. THANK YOU.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. DR. SANDRA MOORE?

10

11 **DR. SANDRA MOORE:** YES. IT IS MY PLAN TO BE BRIEF. THIS  
12 STATEMENT THAT I WISH TO STATE IN FRONT OF THE BOARD CONTAINS  
13 A QUESTION AND THAT QUESTION TO THE BOARD I DIRECT TO YOU AND  
14 ALSO IT EXTENDS TO THE CITIZENS COMMISSION ON JAIL VIOLENCE,  
15 TO THE A.C.L.U. AND TO THE MEDIA. THE QUESTION IS: WHILE  
16 CONDUCTING THE PREVIOUS HEARINGS AND INVESTIGATIONS, DID YOU  
17 TAKE NOTE OF THE OPENING OF THE BISCAILUZ INMATE DOMESTIC  
18 VIOLENCE UNIT? THIS WAS A PROGRAM DESIGNED AND CREATED BY  
19 SHERIFF BACA TO ADDRESS THE GROWING PROBLEM OF MEN THAT WERE  
20 CONVICTED OF DOMESTIC VIOLENCE CRIMES AGAINST WOMEN. THE MEN  
21 WERE HOUSED IN A CLEAN AND CALM ENVIRONMENT. AND WHEN ENROLLED  
22 INTO THIS PROGRAM, THEY RECEIVED COUNSELING ONE-ON-ONE AND  
23 GROUP COUNSELING ADMINISTERED BY QUALIFIED DOMESTIC VIOLENCE  
24 COUNSELORS. THE WIVES AND THE PARTNERS OF THE INMATES WERE  
25 ALSO ALLOWED TO COME INTO THE FACILITY TO ATTEND A FAMILY



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1 CRISIS COUNSELING WITH THE GOAL OF REUNITING THE FAMILY. THE  
2 SHERIFF LAUNCHED A PROGRAM IN EARLY 2000 AND IT IS STILL  
3 ONGOING. THE LOCATION OF THE PROGRAM HAS CHANGED. IT IS NOW  
4 HOUSED AT THE PETER PITCHES HONOR RANCH IN CASTAIC. IT IS  
5 PRESENTLY OPERATED UNDER THE UMBRELLA OF THE SHERIFF'S MERIT  
6 PROGRAM. BUT THE PROGRAM IS PRESENTLY OPERATING UNDER THE  
7 SHERIFF'S MERIT PROGRAM STILL HAS ITS VERY OWN FOCUS. THE  
8 FOCUS IS STILL ON ENDING THE CRIME OF DOMESTIC VIOLENCE. THIS  
9 ONGOING PROGRAM IS KNOWN AS THE BRIDGES TO RECOVERY. THERE HAS  
10 BEEN NO MENTION OF THE EDUCATION-BASED INCARCERATION CLASSES  
11 THAT ARE PROVIDED FOR THE INMATES THAT IN MOST CASES ARE IN  
12 DIRE NEED OF EDUCATIONAL OPPORTUNITIES THAT ARE IN NEED OF  
13 LIFE SKILLS TRAINING AND MOST IMPORTANTLY THE RETURNING EX-  
14 OFFENDER IS IN NEED OF COMMUNITY RESOURCES THROUGH THE E.B.I.  
15 CLASSES, THE INMATE HAS OPPORTUNITY TO MEET COMMUNITY-BASED  
16 JOB READINESS PROGRAMS, JOB CLUBS, HOUSING FACILITATORS,  
17 PARENTING GROUP PROGRAMS, ETCETERA. VIA THE EDUCATIONAL-BASED  
18 INCARCERATION PROGRAM THAT WAS CREATED BY THE SHERIFF IN 2010  
19 THIS PROGRAM HAS MANY LEVELS AND LAYERS THAT PROVIDE  
20 COMPREHENSIVE EDUCATIONAL OPPORTUNITIES INCLUDING THE  
21 OPPORTUNITY TO ACQUIRE A G.E.D. PRIOR TO THE INMATE'S RELEASE  
22 FROM JAIL.

23



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. BUT IF YOU'D LIKE TO MAKE A  
2   COPY, GIVE A COPY TO THE SERGEANT AT ARMS WE'LL MAKE IT. I  
3   THINK SHE WILL YIELD HER TIME.

4

5   **PAMELA BURTON:** MY NAME IS PAMELA BURTON AND I WANT TO YIELD MY  
6   TIME TO DR. SANDRA MOORE.

7

8   **SUP. YAROSLAVSKY, CHAIRMAN:** WHICH MEANS YOU WILL NOT BE ABLE  
9   TO SPEAK.

10

11   **PAMELA BURTON:** YES THAT'S FINE.

12

13   **DR. SANDRA MOORE:** THE C.A.B BOARD HAS MADE SEVERAL VISITS TO  
14   THE L.A. COUNTY JAILS AND WE WERE ALLOWED TO SIT IN ON TWO OF  
15   THE LYNWOOD JAIL FEMALE INMATE E.B.I. CLASSES AND IT WAS TO  
16   MANY OF US A LIFE CHANGING EXPERIENCE. I BELIEVE THE  
17   EDUCATION-BASED INCARCERATION CLASSES ARE THE BEST PROGRAMS  
18   THAT ARE DESIGNED TO IMPROVE THE LIFE OF THE INMATE IN THREE  
19   DECADES. THIS I KNOW BECAUSE I'M A NATIVE OF LOS ANGELES AND I  
20   WORKED FOR THE IMPROVEMENT OF THE INCARCERATED POPULATION FOR  
21   OVER TWO DECADES AS A LONG TIME COMMUNITY ADVOCATE. SINCE 1999  
22   I HAVE BEEN A CLOSE OBSERVER OF THE CHANGES THAT HAVE TAKEN  
23   PLACE WITHIN THE SHERIFF'S DEPARTMENT. AND THESE CHANGES WERE  
24   NOT ALWAYS POSITIVE. BUT UNLIKE SHERIFF BACA'S PREDECESSOR THE  
25   LATE SHERMAN BLOCK, WHEN THE COMPLAINTS REGARDING INMATES'





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1 WELFARE CAME IN FRONT OF HIM, BE IT FROM THE INMATE OR FROM  
2 HIS FAMILY, UNLIKE WHAT I HAVE READ AND I HAVE HEARD, I CANNOT  
3 RECALL A TIME THAT THE SHERIFF DID NOT PERSONALLY RESPOND TO  
4 THAT COMPLAINT. NOW TO BE COMPLETELY HONEST, A COMMUNITY  
5 ACTIVIST AND ADVOCATE THAT HAS CHAMPIONED INMATES' RIGHTS FOR  
6 MANY, MANY YEARS I WAS NOT ALWAYS GREETED WITH OPEN ARMS BY  
7 ALL THE SHERIFF PERSONNEL, BUT EVEN THEN WHEN IT WAS NEEDED  
8 THE SHERIFF WOULD STEP IN AND WORK ON IT WITH ME AND MY BOARD.  
9 I CANNOT TELL YOU TRUTHFULLY THAT EVERY SITUATION CAME OUT  
10 THAT THE OUTCOME WAS TO MY LIKING. AND IT DID NOT ALWAYS WORK  
11 OUT IN FAVOR OF THE INMATE BUT I MUST TELL YOU TRUTHFULLY EACH  
12 AND EVERY TIME I CAME TO THE DEPARTMENT REQUESTING RESULT S  
13 THE CASE WAS TREATED FAIRLY ONCE THE SHERIFF HAD INTERVENED.  
14 LASTLY I WANT TO TOUCH ON SOME OF THE WORK THAT MY  
15 ORGANIZATION OF CITIZENS ADVISORY BOARD IS ENGAGED IN WITH THE  
16 LOS ANGELES COUNTY SHERIFF. IT WAS IN 2005 THE OFFICE OF  
17 INDEPENDENT REVIEW HEADED BY CHIEF ATTORNEY MICHAEL GENNACO  
18 MADE THE APPOINTMENT OF \_\_\_\_\_ AND I TO HIS CIVILIAN BOARD  
19 OF ADVISORIES AND ALLOWED MINISTER \_\_\_\_\_ AND I TO FORM  
20 THE CITIZEN ADVISORY BOARD. WE BEGAN WORKING WITH THE SHERIFF  
21 AND MANY OF HIS HIGH COMMAND AND QUITE A FE DEPUTIES TO  
22 PROVIDE JOB TRAINING AND CONSTRUCTION (INAUDIBLE). C.A.B. ALSO  
23 BEGAN TO HOST AND COORDINATE TOWN HALL MEETINGS AT THE SOUTH  
24 LOS ANGELES IMPERIAL CHURCH OF CHRIST THAT MR. \_\_\_\_\_  
25 SERVES AS MINISTER. C.A.B. BEGAN TO HOST TOWN HALL MEETINGS-



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** MA'AM, YOUR TIME IS UP.

3

4 **DR. SANDRA MOORE:** CAN I JUST WRAP THIS UP.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE YOU ALMOST DONE?

7

8 **DR. SANDRA MOORE:** C.A.B. HAS PARTNERED WITH THE EXECUTIVE  
9 DIRECTOR AND FOUNDER OF CONSUELO \_\_\_\_\_ FORMER  
10 COMMISSIONER IF SHE COULD STAND. AND FOR A TRAINING PROGRAM  
11 FOR VETERANS AND RETURNING EX OFFENDERS. I HAVE THE COMMANDER  
12 OF THE PURPLE HEARTS LOUIS RIVERA, PLEASE STAND THEY ARE ALL  
13 WORKING TO TRAIN EX- OFFENDERS. IT IS CALLED THE OPERATION  
14 CONFIDENCE CITIZEN ADVISORY BOARD WOODWORKING HANDICRAFT  
15 TRAINING AND PLACEMENT. PASS IT UP. PROGRAM. AND WORKING DAILY  
16 TO ADDRESS BOTH THE CITIZENS OF RETURNING EX-OFFENDERS STEMS  
17 FROM THE ONGOING EMPHASIS OF A MAN THAT DOES CARE SO VERY  
18 MUCH. AS ONE OF THE SHERIFF'S NEW TASKFORCE COMMANDERS RELATED  
19 TO ME THAT "SOMETIMES THE SHERIFF CARES TOO MUCH." THANK YOU  
20 FOR YOUR TIME AND CONSIDERATION.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. JEREMY THOMPSON? IS HE  
23 HERE? JEREMY THOMPSON IS NOT HERE? KIM MCGILL? IS TIM MCGILL  
24 HERE? JULIO MARQUEZ? ALL RIGHT. COME ON DOWN. PATRICE CULLORS?  
25 MARK-ANTHONY JOHNSON?



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1

2 **DR. SANDRA MOORE:** THANK YOU FOR LISTENING. AND TALLY LAMBERT.  
3 JULIO MARQUEZ.

4

5 **JULIO MARQUEZ:** HELLO, MY NAME IS JULIO MARQUEZ. I'M WITH THE  
6 YOUTH JUSTICE COALITION. I'M ALSO WITH THE COALITION TO END  
7 SHERIFF VIOLENCE. SO WE JUST WANT TO TALK ABOUT THE NECESSITY  
8 OF HAVING AN INDEPENDENT REVIEW BOARD BECAUSE OBVIOUSLY YOU  
9 CAN'T EXPECT THE SHERIFFS TO KIND OF REVIEW THEMSELVES BECAUSE  
10 THEY WILL GIVE THEMSELVES POSITIVE FEEDBACK. ALSO, THE  
11 APPOINTMENT OF AN INSPECTOR GENERAL TO OVERSEE THE COMPLAINTS  
12 AND TRYING TO SEPARATE THE RUNNING OF JAILS FROM SHERIFFS TO  
13 SOMETHING MORE LOCAL, SOMETHING THAT, YOU KNOW, RESPONDS TO  
14 THE COMMUNITY. SO I AGREE WITH A LOT OF WHAT WAS SAID ABOUT  
15 THE WHOLE ACCOUNTABILITY PROCESS AND HOW WE NEED TO HAVE A  
16 MORE TRANSPARENT FORM OF HOLDING PEOPLE ACCOUNTABLE BECAUSE WE  
17 CAN GIVE AS MANY -- WE CAN GIVE AS MANY, I GUESS, WHAT ARE  
18 THEY CALLED? SUGGESTIONS AND STUFF, BUT AT THE END OF THE DAY,  
19 IF THERE'S NO CLEAR PROCESS TO REALLY HOLD PEOPLE ACCOUNTABLE  
20 THEN NOTHING REALLY GETS DONE. THANK YOU.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. PATRISSE CULLORS

23

24 **PATRISSE CULLORS:** GOOD AFTERNOON. MY NAME IS PATRISSE CULLORS  
25 LEAD ORGANIZER WITH THE COALITION TO END SHERIFF VIOLENCE IN



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1 L.A. JAILS. OUR COALITION IS MADE UP OF DEPUTY AND INMATE  
2 ABUSE SURVIVORS, EDUCATORS, HEALTHCARE PROVIDERS, LAWYERS,  
3 TEACHERS AND GRASSROOTS ORGANIZATIONS. WE'RE FIGHTING FOR THE  
4 POWER AND DIGNITY FOR INCARCERATED PEOPLE AND THEIR FAMILIES  
5 AND COMMUNITIES. FROM 1999 TO 2000 UNDER THE LEADERSHIP OF  
6 SHERIFF BACA INSIDE L.A. COUNTY JAILS, MY OLDER BROTHER WAS  
7 BEATEN, TORTURED AND HUMILIATED BY SHERIFF DEPUTIES. WHEN WE  
8 TRIED TO ADDRESS THIS HEINOUS ABUSE IT FELL TO DEAF EARS. MY  
9 BROTHER HAS SCHIZO- EFFECTIVE DISORDER AND IT WAS CLEAR THAT  
10 HE WAS BEING TARGETED AS BOTH A MENTAL HEALTH PATIENT AND A  
11 YOUNG BLACK MAN. WE BELIEVE L.A. JAILS NEED TO BE RUN BY AN  
12 ASSISTANT SHERIFF WHO'S A JAILS EXPERT PER RECOMMENDATIONS BY  
13 THE CITIZENS' COMMISSION ON JAIL VIOLENCE. THE EPIDEMIC OF  
14 DEPUTY ON INMATE VIOLENCE HAS PLAGUED OUR COMMUNITIES FOR THE  
15 LAST 14 YEARS. AND I AM DEEPLY CONCERNED WITH THE LEVEL OF  
16 NEGLIGENCE THAT HAS HISTORICALLY OPERATED INSIDE THE SHERIFF'S  
17 DEPARTMENT. THE COALITION TO END SHERIFF VIOLENCE AND L.A.  
18 JAILS IS GRATEFUL THAT SHERIFF BACA IS WILLING TO IMPLEMENT  
19 THE 63 RECOMMENDATIONS. WE ALSO WANT TO URGE THAT THERE BE AN  
20 IMPLEMENTATION COMMITTEE THAT IS MADE UP OF L.A. COUNTY BOARD,  
21 SHERIFF, BUT MOST IMPORTANTLY THE COMMUNITY. THE COMMUNITY  
22 VOICE IS EXTREMELY IMPORTANT IN THIS CONVERSATION. IT'S A  
23 PUBLIC JAIL. OUR LOVED ONES, OUR BROTHERS, OUR SIBLINGS, OUR  
24 HUSBANDS, OUR WIVES ARE THE ONES THAT ARE INSIDE THOSE JAILS.  
25 AND IF THE COMMUNITY DOESN'T HAVE THE OPPORTUNITY TO HAVE



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1 THESE CONVERSATIONS TO SIT AT THE TABLE AROUND THESE  
2 CONVERSATIONS, THEN IT DOESN'T ACTUALLY PRODUCE REAL  
3 STRUCTURAL CHANGE. OUR COALITION IS DEMANDING A CIVILIAN  
4 OVERSIGHT. NO NEW L.A. JAILS CONSTRUCTION. A REDUCTION OF L.A.  
5 COUNTY JAIL POPULATION. AND RESPECT AND DIGNITY TO FOR  
6 INCARCERATED PEOPLE. THANK YOU.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU MISS COLORS. MARK-  
9 ANTHONY JOHNSON? MR. JOHNSON HANG ON ONE SECOND. IS TALLY  
10 LAMBERT OR LAMBERT TALLY HERE? IS THAT YOU, SIR? COME ON UP.  
11 AND ARNOLD SACHS? AND ERIC PREVEN? OKAY. MR. JOHNSON, YOU'RE  
12 ON.

13

14 **MARK-ANTHONY JOHNSON:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY  
15 NAME IS MARK-ANTHONY JOHNSON I'M WITH HEALTHCARE PROVIDERS  
16 AGAINST SHERIFF VIOLENCE AND ALSO A MEMBER OF THE COALITION TO  
17 END SHERIFF VIOLENCE IN LOS ANGELES JAILS. I WANT TO COMMENT  
18 ON THE IMPLEMENTATION PIECE AND THE RECOMMENDATIONS PRESENTED  
19 BY THE CITIZENS COMMISSION ON JAIL VIOLENCE. THE COMMISSION IN  
20 KEY REPORTS PRIOR TO THE COMMISSION HAVE EXPOSED THAT THERE'S  
21 BEEN A SPECIFIC TREND OF ABUSE OF INCARCERATED PEOPLE WITH  
22 MENTAL HEALTH CONDITIONS. AND WE HAVE CONCERNS ABOUT SHERIFF  
23 BACA'S RESPONSE OR LACK OF RESPONSE TO THIS, RATHER. HE  
24 INDICATED HE WOULD DOUBLE THE AMOUNT OF TRAINING FOR DEPUTIES,  
25 WHICH AMOUNTS TO ABOUT FOUR WEEKS. BUT THE CITIZENS COMMISSION



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1 ON JAIL VIOLENCE HAS NAMED CLEARLY THAT ANY EFFECTIVE TRAINING  
2 OF DEPUTIES IN ANY EFFECTIVE PROGRAM IS AT LEAST 10 TO 23  
3 WEEKS. BUT MORE CONCERNING THAN THAT AS SUPERVISOR MOLINA  
4 INDICATED LAST WEEK, THAT CULTURE OVERRIDES TRAINING AND  
5 OVERRIDES POLICY. IF THERE'S A CULTURE OF US VERSUS THEM, THEN  
6 DEPUTIES ARE GOING TO FIND WAYS TO NAVIGATE TRAINING AND  
7 NAVIGATE THROUGH THE TRAINING. IN ADDITION, THE ABUSE OF  
8 INCARCERATED INDIVIDUALS WITH MENTAL HEALTH CONDITIONS INCLUDE  
9 THE DENIAL OF MEDICATION, THE OVERMEDICATION, THE RELEASING OF  
10 INCARCERATED FOLKS WHILE THEY'RE IN THE MIDST EPISODES. AND  
11 FOR US THIS INDICATES THAT THE SHERIFF'S DEPARTMENT IS NOT  
12 CAPABLE OR WILLING TO REALLY GIVE THESE FOLKS THE SERVICES  
13 THEY NEED. WE SUPPORT THE COALITION'S DEMAND TO REDUCE THE  
14 POPULATION IN THE JAILS AS THE LOS ANGELES COUNTY JAIL SYSTEM  
15 IS THE LARGEST MENTAL HEALTH WARD IN THE COUNTRY AS INDICATED  
16 BY THE CITIZENS COMMISSION ON JAIL VIOLENCE. WE WANT TO URGE  
17 THIS BOARD AND ANY IMPLEMENTATION OR OVERSIGHT COMMITTEE THAT  
18 IT'S CONNECTED TO PRIORITIZE THIS REDUCTION. THANK YOU.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. IS IT MR. LAMBERT OR  
21 MR. TALLY?

22

23 **LAMBERT TALLY:** TALLY.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** TALLY, OKAY.



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1

2 **LAMBERT TALLY:** GOOD AFTERNOON MY NAME IS MINISTER LAMBERT  
3 TALLY. I'M THE PRESIDENT OF GRACE INTEGRATED HEALTH AND  
4 HEALING. I STRONGLY AGREE WITH SUPERVISOR ANTONOVICH'S  
5 COMMENTS THE STATEMENT THAT COUNTY JAILS WERE ESTABLISHED TO  
6 BE COUNTY JAILS NOT PENITENTIARIES. WE HAVE A VERY STRONG  
7 PROBLEM WITH THIS ISSUE. AND WE NEED TO ENFORCE IT. I HAVE  
8 MANY PEOPLE COMING TO MY ORGANIZATION STRESSING THIS MATTER.  
9 AND WE NEED TO MOVE FORWARD AND BEGIN MOVING THESE PEOPLE TO  
10 WHERE THEY NEED TO BE MOVED TO. SO I BELIEVE THIS IS SOMETHING  
11 WE NEED TO DEFINITELY NEED TO BEGIN TO ENFORCE. AS ONE WHO AS  
12 A HEALTH CARE PROFESSIONAL WHO DEALS WITH THESE ISSUES, IT'S  
13 SOMETHING WE DEFINITELY NEED TO BEGIN TO ENFORCE. WE'RE  
14 SPENDING GREAT DEALS OF MONEY ON IT AND IT'S COSTING US A  
15 GREAT DEAL OF MONEY. SO I BELIEVE WE NEED TO MOVE FORWARD WITH  
16 IT. TRANSPARENCY AND ACCOUNTABILITY ARE TWO AREAS THAT WE  
17 DEFINITELY NEED TO BE CONCERNED WITH. SO I BELIEVE IT'S  
18 SOMETHING WE NEED TO MOVE FORWARD ON. THANK YOU.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. SACHS?

21

22 **ARNOLD SACHS:** YES, THANK YOU. GOOD MORNING. ARNOLD SACHS.  
23 FASCINATING. YOU KNOW THAT IN THIS HEARING DATE THERE IS NO  
24 MEMBERS OF THE COMMISSION, NO COMMISSIONERS ARE HERE AND NO  
25 MEMBERS OF THE LEGAL TEAMS THAT DID ANY OF THE RESEARCH ARE





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1 HERE TODAY TO HEAR ANY OF THIS DISCUSSION. IT'S ALMOST A HUGE  
2 VOID TO HAVE THEM -- HAVE THEIR WORK REVIEWED BY THE BOARD AND  
3 SHERIFFS AND NONE OF THEM ARE HERE TO LISTEN. I TAKE SOME  
4 EXCEPTIONS. SOMEBODY MENTIONED ABOUT THE L.A. P.D. CUSTODY.  
5 HERE'S FROM THE OVERSIGHT FINDINGS FROM THE CITIZENS  
6 COMMISSION ON JAIL VIOLENCE PRESENTED BY O'MELVENY AND MYERS  
7 AND MYERS. SUMMARY OF INFORMATION FROM OTHER JAIL SYSTEMS. IT  
8 LISTS CHICAGO, MIAMI, NEW YORK, ALAMEDA, KERN, ORANGE, SAN  
9 BERNADINO, SAN DIEGO AND SANTA CLARA. NO L.A.P.D. SO THE FACT  
10 THAT YOU BRING L.A.P.D. INTO THE WASH AND THE FACT YOU'RE  
11 TALKING ABOUT OPEN AND TRANSPARENCY AND I DO APPRECIATE  
12 SUPERVISOR RIDLEY-THOMAS GOING BACK ON A HISTORY LESSON OF 16  
13 YEARS AND THE FACT THAT THE BOARD OF SUPERVISORS HAS A  
14 RESPONSIBILITY, WHERE WAS THAT RESPONSIBILITY FOR THE 16 YEARS  
15 THAT HE'S TALKING ABOUT? WELL WE JUST GIVE HIM THE BUDGETED  
16 MONEY AND WE TALK ABOUT THIS. AND THE HISTORIC, THE SHERIFF  
17 MENTIONED HISTORICAL ACCESS FOR O.I.R. AND MERRICK BOBB. THEN  
18 WHY WOULD THE COUNTY, THE COMMISSION COME UP WITH 63, ACTUALLY  
19 66 RECOMMENDATIONS AND IMPLEMENT 63? ONE OF THE THREE  
20 RECOMMENDATIONS NOT IMPLEMENTED ACCORDING TO THIS SUMMARY OF  
21 INFORMATION ON OTHER JAIL SYSTEMS IS THE SEPARATE DEPARTMENT  
22 OF CORRECTIONS. THAT'S WHAT'S MISSING. SEPARATE DEPARTMENT OF  
23 CORRECTIONS. THAT'S WHAT'S MISSING. AND YOU'RE GOING TO WANT  
24 TO VOTE -- YOU'RE GOING TO WANT TO HIRE AN OFFICE OF INSPECTOR  
25 GENERAL. WHY NOT PUT IT UP TO VOTE LIKE YOU WANT TO DO AS



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1 SUPERVISOR ANTONOVICH WITH THE COUNTY ASSESSOR? WHY DON'T YOU  
2 HAVE THE PUBLIC HAVE THE CLEAR OPEN TIME TO DO THE INSPECTOR  
3 GENERAL POSITION?

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. PREVEN AND JOHN  
6 WALSH?

7

8 **ERIC PREVEN:** YEAH, IT IS ERIC PREVEN AND I AM THE COUNTY  
9 RESIDENT FROM DISTRICT 3. AND FIRST OF ALL I'D LIKE TO APPLAUD  
10 THIS BOARD FOR MAKING THE EFFORT THAT THEY CLEARLY HAVE MADE  
11 TO HOLD THE SHERIFF ACCOUNTABLE. OBVIOUSLY THAT EFFORT HAS  
12 BEEN ONGOING FOR A LONG PERIOD OF TIME. SUPERVISOR MOLINA'S  
13 SUGGESTION THAT WE HAVE A SEPARATE MEETING ON A DIFFERENT DAY  
14 THAN TUESDAY IS OF COURSE COMPLETELY ABSURD. THE MEETING NEEDS  
15 TO BE A PART OF THIS LONG DAY. AND IF WE START AT 2 P.M. WITH  
16 SHERIFF CONDUCT, WE'LL DO THAT. BUT IT NEEDS TO BE TELEVISED  
17 SO THAT THE PUBLIC CAN PARTICIPATE, NATURALLY. IF WE WANT TO  
18 HAVE IT WEDNESDAY MORNING AND THEN LOAD IT INTO THE WEDNESDAY  
19 TELECAST, OBVIOUSLY THAT WOULD BE FINE. BUT THE PUBLIC IS NOT  
20 STUPID. WE DO NOT WANT THIS SEQUESTERED OFF TO THE SIDE. THE  
21 FORCE POLICY GUIDELINES THAT THE SUPERVISOR MOLINA APTLY  
22 RATTLED THE SHERIFF'S CAGE ABOUT TODAY ARE ALL OVER THE PLACE,  
23 SHE'S CORRECT. THOSE LAWYERS DID IDENTIFY ALL THOSE. AND TO  
24 COMPLETE THE TRANSACTION, I WOULD URGE THIS BOARD TO HIRE  
25 MIRIAM KRINSKY, WHO'S ALREADY ON PAYROLL TO THE TUNE OF 99,000



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1 FOR SIX MONTHS, SO SHE'LL BE INSIDE HER 200,000 IF WE WRAP IT  
2 UP BY DECEMBER AND HAVE HER WRITE DOWN A MANUAL. SHE'S  
3 EXCELLENT. THEY'RE ALL EXCELLENT. IT SHOULD HAVE BEEN DONE  
4 DURING THE YEAR OF STUDY THAT WAS GOING ON. IT SHOULD NOT BE  
5 LEFT FOR THE MAN WHO IS NOT THE WORLD'S GREATEST DRAFTSMAN AS  
6 ANYONE WOULD AGREE. IN ADDITION TO THAT, THE QUESTION OF  
7 LIABILITY, MS. MOLINA BROUGHT UP, IS OF COURSE CRITICALLY  
8 IMPORTANT AND IT IS IN FACT TRANSPARENCY THAT IS NEEDED IN  
9 THAT REGARD. AND WE HAD A MEETING EARLIER THIS YEAR OF LOOKING  
10 FOR NUMEROUS MEETINGS LOOKING FOR THE NEXT COUNTY COUNSEL. AND  
11 WE LANDED ON THE GUY WHO RUNS THE CLAIMS BOARD. NOW, GUYS, MR.  
12 KRATTLI IS AN EXCELLENT AMERICAN, NOBODY WANTS TO QUESTION  
13 THAT. BY THE WAY, SUPERVISOR KNABE IS IN SOUTH KOREA AT THE  
14 MOMENT AND I SUSPECT HE'S EXAMINING THE JAIL SYSTEM THERE.  
15 THEY ARE CURRENTLY ENGAGED IN SOME VERY INTERESTING IT  
16 DEVELOPMENTS. THEY HAVE A ROBOT THAT SERVES THE ROLE OF A  
17 CUSTODY ASSISTANT. AND I DON'T KNOW IF HE'S WORKING ON THAT OR  
18 IF HE'S AT THE GOLF TOURNAMENT BUT WE'RE CERTAINLY LOOKING  
19 FORWARD TO HIS REPORT.

20  
21 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT YOUR TIME IS UP.

22  
23 **ERIC PREVEN:** YOU DON'T WANT A LITTLE MORE, SIR, I COULD FINISH  
24 IT UP.



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** MR. WALSH? YEAH, YOU'RE DONE.

2

3    **JOHN WALSH:** JOHN WALSH BLOGGING AT HOLLYWOODHIGHLANDS.ORG.

4    SINCE SEPTEMBER 1ST OF 2011, 125,000 SUCCESSFUL HITS. WHEN I  
5    COME HERE, I GET THREE TIMES AS MUCH AS WHEN I'M AT THE CITY.

6    SO PEOPLE OUT THERE, IT'S NOT JUST FOR THE CITY OF LOS

7    ANGELES. YOU KNOW, THERE ARE NO PRESS HERE. SO IT DOESN'T

8    MATTER. BUT I WANT TO SAY SOMETHING GOOD ABOUT SHERIFF BACA.

9    BECAUSE I WORKED WITH A WOMAN FOR MANY YEARS, AN AFRICAN-

10    AMERICAN WOMAN AT L.A.U.S.D. AND HER HUSBAND WAS A SHERIFF AND

11    HE TURNED IN SOME WHITE CROOKED SHERIFFS. AND THIS IS WHAT THE

12    OTHER SHERIFFS DID TO HIM. THEY PUT A DEAD DOG IN HIS CAR. HE

13    WENT TO BACA, AND BACA, HE ONLY HAD A YEAR OR TWO LEFT UNTIL

14    HE WENT ON HIS PENSION. HE'S LONG SINCE ON HIS PENSION. HE'S

15    PROTECTED. WHAT BACA DID WAS PUT HIM OVER AT FOX HILLS MALL AS

16    THE SHERIFF THERE. THEY HAVE ONE SHERIFF AT FOX HILL MALL TO

17    PROTECT HIM FROM THE OTHER WHITE SHERIFFS. SO BACA EVERY ONCE

18    IN A WHILE, ALTHOUGH THEY CALL HIM, DO YOU KNOW WHAT THE OTHER

19    SHERIFFS CALL HIM? HINO, HISPANIC IN NAME ONLY, H-I-N-O. LOOK,

20    YOU WOULD HAVE DONE NOTHING. YOU'RE GOING TO HAVE AN INSPECTOR

21    GENERAL? BACA JUST SAID HE COULD HAVE A WORLDWIDE SEARCH. YOU

22    HAD A WORLDWIDE SEARCH FOR AN INSPECTOR GENERAL FOR M.T.A. FOR

23    3-1/2 YEARS AND YOU HAVE NOT PICKED ONE OF THEM. AM I LYING,

24    MIKE? AM I LYING ABOUT THAT? AND YOU KNOW WHY. BECAUSE OF DON

25    KNABE'S SON WAS BEING INVESTIGATED BY THE PREVIOUS INSPECTOR



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1 GENERAL AND THEY TOOK HIM OUT AND KNABE'S PREVENTING IT FROM  
2 AN INSPECTOR GENERAL FROM BEING PUT IN THERE. WE ALL KNOW. AND  
3 OF COURSE THE MAYOR. THE INVESTIGATIONS OF THE MAYOR. SO YOU  
4 SPENT 3-1/2 YEARS HOLLYWOODHIGHLANDS.ORG FOR THE TRUTH.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WE HAVE A MOTION BEFORE  
7 US?

8

9 **CLERK SACHI HAMAI:** WE HAVE ACTUALLY TWO MOTIONS BEFORE YOU. SO  
10 IF YOU WANT TO START WITH THE LAST MOTION WHICH WAS BY  
11 SUPERVISOR RIDLEY-THOMAS.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANY OBJECTION TO THE  
14 MOTION?

15

16 **SUP. ANTONOVICH:** THERE ARE THREE PARTS TO IT.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE TALKING ABOUT RIDLEY-  
19 THOMAS'S MOTION?

20

21 **SUP. ANTONOVICH:** ARE THERE TWO PARTS OR THREE PARTS? SUP.  
22 RIDLEY-THOMAS: THERE ARE ONLY TWO THAT I'M AWARE OF.

23

24 **SUP. ANTONOVICH:** OKAY TWO PARTS? THEN NO PROBLEM.

25



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1    **SUP. RIDLEY-THOMAS:** ALL RIGHT. THEN WE WERE ESSENTIALLY  
2    STRIKING THREE, RECOMMENDATION THREE, RIGHT?

3

4    **CLERK SACHI HAMAI:** YOU'RE ELIMINATING ENTIRELY RECOMMENDATION  
5    THREE?

6

7    **SUP. RIDLEY-THOMAS:** YES AND ESSENTIALLY SAYING THERE THAT THE  
8    REPORT BACK BEGINS IN NOVEMBER RATHER THAN IN DECEMBER. ALL  
9    RIGHT?

10

11   **CLERK SACHI HAMAI:** SO RIGHT NOW THERE IS RECOMMENDATION ONE  
12   AND TWO AND SUPERVISOR ANTONOVICH YOU WANT THAT DIVIDED?

13

14   **SUP. RIDLEY-THOMAS:** NO, THAT'S FINE.

15

16   **SUP. YAROSLAVSKY, CHAIRMAN:** THREE HAS BEEN TOTALLY ELIMINATED?

17

18   **CLERK SACHI HAMAI:** YES.

19

20   **SUP. RIDLEY-THOMAS:** IT'S ESSENTIALLY SUBSUMED IN SUPERVISOR --

21

22   **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANY OBJECTION TO THIS  
23   MOTION? IF NOT, UNANIMOUS VOTE. WE HAVE THE OTHER MOTION  
24   BEFORE US?

25



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1 **CLERK SACHI HAMAI:** SO SUPERVISOR MOLINA'S MOTION IS BEFORE  
2 YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, SO ORDERED.

5

6 **SUP. RIDLEY-THOMAS:** THANK YOU.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** YES, CLOSED SESSION NOW.

9

10 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
11 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
12 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NUMBER CS-1,  
13 CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION,  
14 ITEM NUMBER CS-2, CONFERENCE WITH LEGAL COUNSEL REGARDING  
15 SIGNIFICANT EXPOSURE TO LITIGATION, ONE CASE, ITEM NUMBER CS-3  
16 AND CS-4, CONFERENCES WITH LEGAL COUNSEL REGARDING INITIATION  
17 OF LITIGATION, ONE CASE EACH; ITEM NUMBER CS-5, DEPARTMENT  
18 HEAD PERFORMANCE EVALUATIONS, ITEM NUMBER CS-6, CONFERENCE  
19 WITH LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO  
20 LITIGATION; AND ITEM NUMBER CS-7, CONFERENCE WITH LEGAL  
21 COUNSEL REGARDING EXISTING LITIGATION AS INDICATED ON THE  
22 POSTED AND SUPPLEMENTAL AGENDAS. THANK YOU.

23

24

25





**The Meeting Transcript of  
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**REPORT OF ACTION TAKEN IN CLOSED SESSION OCTOBER 16, 2012**

CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

Subdivision (a) of Government Code Section 54956.9)

Communities Actively Living Independent and Free, et al. v.

City of Los Angeles, et al., U.S. District Court Case No.

CV09-0287 CBM (RZx).

This lawsuit alleges the County's emergency preparedness programs discriminate against people with disabilities and access and functional needs. (12-3335)

The Board authorized settlement of the matter titled Communities Actively Living Independent and Free, et al. v. City of Los Angeles, et al. The details of the settlement will be made available once finalized by all parties.

The vote of the Board was unanimous with Supervisor Knabe being absent.

No reportable action was taken on items CS-2, CS-5 OR cs-6.

CS-3. CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION



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1 (Subdivision (c) of Government Code Section 54956.9)

2 Initiation of litigation (one case) (12-4775)

3

4 The Board authorized the County to file a petition for writ of  
5 mandate challenging the decision in the Civil Service

6 Commission case, the details of which will be disclosed to any  
7 person upon inquiry once the writ is formally filed.

8

9 The vote of the Board was 3-0 with Supervisors Molina and  
10 Knabe being absent.

11

12 CS-4. CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION

13 (Subdivision (c) of Government Code Section 54956.9)

14 Initiation of litigation (one case) (12-4776)

15

16 The Board authorized the County to file a petition for writ of  
17 mandate challenging the decision in the Civil Service

18 Commission case, the details of which will be disclosed to any  
19 person upon inquiry once the writ is formally filed.

20

21 The vote of the Board was 3-0 with Supervisors Molina and  
22 Knabe being absent.

23

24 In Closed Session, item CS-7 was continued one week to October  
25 23, 2012.



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1 I, JENNIFER A. HINES, Certified Shorthand Reporter Number  
2 6029/RPR/CRR qualified in and for the State of California, do  
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los  
5 Angeles County Board of Supervisors October 16, 2012,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as archived  
9 in the office of the reporter and which have been provided to  
10 the Los Angeles County Board of Supervisors as certified by  
11 me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 22th day of October 2012, for the County records to be used  
17 only for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23

24

25